

FISCAL YEAR 2020-2021

PROPOSED BUDGET  
DOCUMENTS

BOARD OF FINANCE  
BUDGET MEETING

MARCH 19, 2020

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- EXPENDITURE PROJECTION – TOWN & BOE BUDGETS
- EXPENDITURE SUMMARY
- ESTIMATED REVENUES

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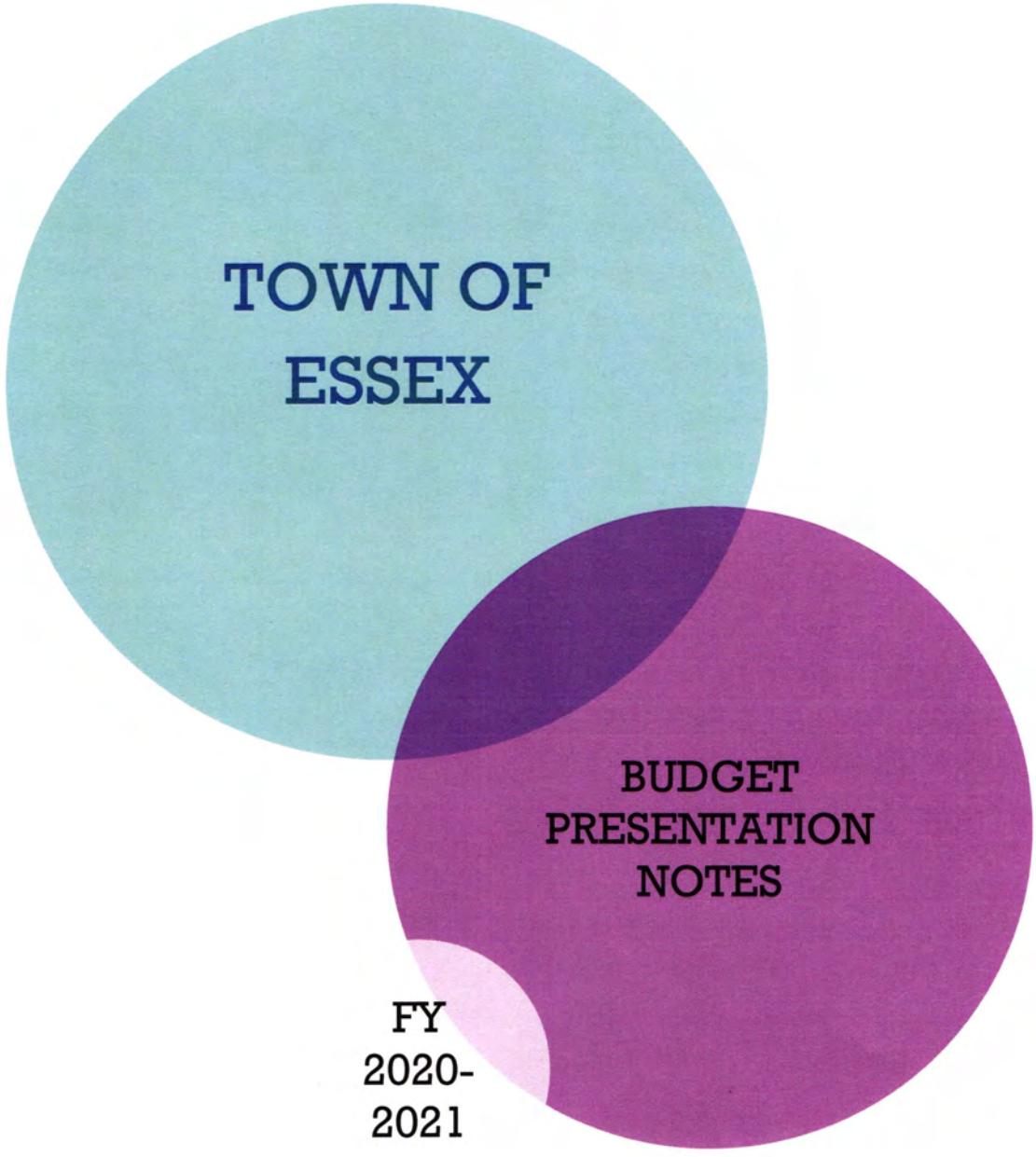
- BUDGET REQUEST DETAIL

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## **SECTION A**

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# TOWN OF ESSEX

BUDGET  
PRESENTATION  
NOTES

FY  
2020-  
2021

These budget notes discuss the primary drivers for the increases and/or decreases in the budget Org for the proposed FY 2020-2021 budget

**10400 - Selectmen**

Full Time Payroll is above standard increase due to an employee job class change and step increase. Additionally, longevity is new this year as an employee has become eligible for the longevity payment

CCM & COST have once again held dues unchanged. Requested increase to Miscellaneous reflects costs associated with Town clock repairs, eviction expense and other expenses not otherwise categorized

**10402 – Assessor**

Full Time Payroll shows an increase slightly above general wage increase level due to employee step increase.

No other increases requested.

**10415 – Central Services**

Full Time Payroll and Supplemental Payroll have combined to reflect the staffing changes and the phase out of the part time supervisor position cause the shift of budget funding from supplemental to Full Time payroll. Overall impact is a cost reduction.

**10401 – Elections**

The majority of the requested increase come in the printing services and part-time payroll in anticipation of the November presidential election

**10408 – Probate Court**

No submission / no anticipated increase

**10404 - Tax Collector**

Increase limited to standard wage increases

**10407 - Town Clerk**

The \$2,000 Supplemental payroll (stipend) is being rolled into the full-time payroll. The combined result equals the standard COLA increase.

**10405 – Finance**

Full Time payroll and longevity increases include the standard COLA plus the impact of a STEP increase for a department personnel. Remaining budget lines are flat.

**10419 – Zoning Enforcement Agent**

Increase represents COLA increase.

#### **10494 – Fringe Benefits**

FICA increase trends with overall payroll increase. The retirement budget amount is the actuarially determined contribution for our 3 plans and includes a reduction in our expected long-term rate of return from 7.125% to 7%. The Medical & Dental Insurance budget request is based on our current participation rate/census, assumes that we remain on current the R4 self-insured plan and the premiums increase by 18% (the estimate by our broker). We are exploring other options including the State 2.0 plan. *BOS request includes figures for health insurance through State plan. Pension rate of return assumption to remain at 7.125%.*

#### **10422 – General Insurance**

The 3% increase is a place holder. We will not have final rates until late March. We have signed a 3-year rate stabilization agreement with CIRMA which limits our increase each year of the agreement to no more than 3% plus any increase in exposure. Historically we have done better than the 3% based on our experience. *BOS request changed to reflect CIRMA provided projections.*

#### **10406 – Legal Services**

Requests for most legal budget lines have been held steady. The exception is the Tax appeals line which has been decreased. The impact of the last reval would have taken place in the current fiscal year and our historical spending on the line would indicated that we can reduce it by the \$5,000.

#### **10461 – Public Restroom Facilities**

Requested funding is unchanged from the current fiscal year. Based on historical spending, this should be sufficient.

#### **10475 – Technology**

Decrease – EDMS – We have dropped out of the CRCOG Electronic Document Management System project. We believe for our short to medium term needs, we can use the document management capabilities within the PermitLink permitting software system.

Increases – Novus Insight is our IT Managed Services partner. They are a critical part of maintaining our IT services as well as providing redundant backup services off site as well as special projects. This is the annual contract increase. Internet service is expected to increase due to the addition of open Wi-Fi in 3 of our Town parks. The increase for Vision, utilized by the Assessors Office, represents the shift to cloud hosting for this software. The Paychex increase is due to the lease of the 3 time clocks rather than purchasing them.

#### **10403 – Board of Assessment Appeals**

Flat funding. No increases requested.

#### **10409 – Board of Finance**

Requested increase to Audit fees. This fee has been flat for the last 5 fiscal years. *BOS request reflects lower audit fee increase.*

#### **10410 – Conservation Commission**

Budgeted for flat funding

**10450 – Economic Development Commission**

Funding of \$7500 was requested under other consultants for the continuation of the UCONN project (previously this had been funded by a special appropriation). This additional funding has been removed. Funding for Advertising was not requested. A historical review of this budget line indicates that the Advertising has not been used in over 7 years.

**10417 – IWWC Commission**

The part time payroll line was reduced despite the fact that this budget line has run over-budget for at least the last 4 years. Printing services were increased in anticipation of printing the regs. Engineering was increased 150% to cover the cost of engineering services if Bob Doane is the applicant's engineer

**10439 – Land Use Administrative**

Standard COLA increase for full time staff. Minor decrease to part time payroll which is used for seasonal/part time hire of students to assist with scanning and filing.

**10416 – Park & Recreation Department**

The elimination of the part-time wages reflects a status change for a department employee from part time to full time. The combined wage increase includes the COLA increase as well as a STEP change.

Request for the remaining budget lines is flat funding.

**10418 – Park & Recreation Commission**

Requested funding is unchanged from current fiscal year.

**10411 – Planning Commission**

Dues calculated by the Lower CT River Valley COG and based on population show a very slight increase. Essex was the only member town out of the 17 member towns to experience a population increase based on CT Dept of Public Health 2018 population report. Other budget lines balance to a zero-dollar increase.

**10458 – Tree Committee**

Requested funding for tree replacement throughout the Town unchanged from current fiscal year.

**10413 – Zoning Board of Appeals**

Requested funding is unchanged from current fiscal year.

**10412 – Zoning Commission**

The part time payroll line was reduced despite the fact that this budget line has run over-budget for at least the last 4 years. Printing services were increased in anticipation of printing the regs

**10465 – Ambulance/EMT Services**

Essex Ambulance has requested an \$18,327 increase (152%) in order to provide funding for their Other insurances in addition to Workers Comp. These include Property/Crime/General Liability/Management Liability/Excess Liability, Auto and Accident & Sickness. The increase was reduced to \$5,000 of additional support. (see also Sinking Funds)

Middlesex Hospital has not submitted a request for FY 2020-2021. A placeholder has been used which assumes flat funding.

**10495 – Animal Control**

This represent the Town support that is transferred annually to the Dog Fund (fund #020). Expenses related to animal control are paid from that special revenue fund including the salary for the ACO, auto expenses and kennel expenses.

**10414 – Building Department**

Full time payroll increase represents COLA. The reduction in part time payroll is based on a review of historical usage and anticipating the need for approximately 100 hours of support. Remaining budget lines are unchanged from current funding level.

**10427 – Emergency Management**

Requested funding is unchanged from current fiscal year.

**10428 – Emergency 9-1-1**

Emergency 9-1-1 Dispatch – the 2% increase is a placeholder. We are awaiting firm numbers from Valley Shore however they cannot be finalized until they know how much State funding they will receive. *BOS request reflects actual charges per our PSAP*

We are anticipating a small increase in the Everbridge annual contract.

**10420 – Fire Department**

The bulk of the requested 1.84% increase for the fire department is concentrated in the fire department allocation request. These are the funds provided to the fire department which supports their operating budget. The Fire Chief notes additional operating costs associated with the new fire boat and the desire to institute a wellness program as the major drivers for the increase.

**10421 – Fire Marshal**

Part time payroll includes standard COLA. Current year budget improperly included funding for deputy fire marshal (for coverage when fire marshal is not available) in both part time and supplemental budget lines. As a result, with the remaining budget lines held at their current level, the overall department budget is slightly down.

**10426 – Harbor Patrol**

Part time payroll increased by \$1,000 as we are using more police officers on the harbor patrol shifts (high rate) and avoid budgetary overages. An additional \$500 requested for Equipment maintenance & repairs based on historical usage.

**10424 – Police Services**

Full time payroll is up 3% which is the wage increase set by the police CBA. Part time payroll for our 3 PT officers was originally calculated at 2.5 shifts per week each which resulted in a large increase. Since many of the shifts worked by the PT officers are private duty which have no impact on the general fund budget, the budget request for part time wages has been scaled back to a \$2,500 increase over current year.

**10423 – Resident Trooper**

Actual figures for next fiscal year have not yet been received. This is an estimate based on our current staffing. The significant decrease reflects the revised billing formula by the State for the charge back of Resident Troopers. The overhead included in the calculation of charges can no longer include legacy costs in the state employee fringe benefits package (most notably the unfunded liability in the pension plan) *BOS request reflects actual cost based on receipt of contract/terms from State.*

**10425 - Water**

Connecticut Water is projecting significant increases to the Water Infrastructure and Conservation (WICA) fees that are part of our monthly billing for our fire protection system/hydrants and public water. This funding will be invested in PURA approved infrastructure improvements. Connecticut Water will be filing a rate request with PURA and has supplied information on the budget impact under a 10%, 15% and 20% scenario. Our budget request reflects the 15% projection.

**10455 – Estuary Transit**

Estuary Transit District/9 Town Transit is requesting a 2% increase from each of its 9 participating towns for a total of \$162,845. This represents less than 10% of their total annual operating cost and 0% of capital costs.

**10431 – Health Department**

Full time payroll increase reflects the general wage increase. Part Time payroll includes funding for 18 hours/week of support to the Health Director from the Environmental Health Inspector/Food Inspector. *BOS request includes \$1200 moved from WPCA*

**10435 – Transfer Station & Recycling Center**

Wages reflect COLA. Original request had included an additional day of chipping at \$4,500/day. This request has been reduced. Permit fee adjust to reflect actual cost.

**10434 – Social Services**

Part time payroll has been rolled into Full Time as, similar to the Park & Rec budget, the formerly part time employee has been given more hours and qualifies for full time. The combined payroll increase includes these additional hours, the general wage increase and a Step increase. Requests from community groups are down 3.24% in the aggregate. *BOS request reduces Shoreline Soup Kitchen requested increase from +\$2500 to +\$1000*

**10432 – Visiting Nurses**

The request for support from the Visiting Nurses is up 5%. This is the first requested increase in 7 years. This funding represents 3% of their current funding. Cost pressure plus decreasing reimbursements continue to impact their ability to operate. *BOS request reduces increase from +\$3344 to +\$1672*

**10436 – Water Pollution Control**

Requested funding is unchanged from current fiscal year. *WPCA disbanded by ordinance. BOS request moves \$1200 to Health Dept for water testing and zeros out remaining amounts.*

#### **10450 – Public Works & Highway Department**

Payroll lines have been reviewed and allocated to reflect staffing. The combined effect of the payroll lines is a decline of \$5,334. This is due the full retirement of the prior Public Works Director. The increases in Uniforms and Signage & Line Stripping are offset by the reduction in Miscellaneous. The uniform budget line increase is for the work boots which the Town pays for under the CBA. An increase of \$10,000 was requested for road maintenance. This has been reduced to \$5,000. Waste removal is increased by \$500 to reflect historical usage. Other minor redistributions net to a zero increase.

#### **10480 – Principal & Interest**

These expenses had previously presented in separate budgets and net of bond premium and utilization of bond proceeds. They will be presented combined going forward and required principal & interest are presented in the gross amount with additional lines to report the reductions for the amortization and bonds proceeds usage. This will tie out to the debt service schedules and improve understanding of all the components

#### **10440 – Libraries**

Essex Library requested an \$11,884 (or 3.97%) increase over the current year. In order to attract and retain skilled professionals, the library has started to offer health insurance to full time employees as well as a Simple Individual Retirement Account to employees scheduled to work 15 hours or more per week. The requested increase was reduced to a 2.75% increase. It has been the practice to give Ivoryton Library a matching percentage increase.

#### **10496 – Capital and Sinking Funds**

To meet the capital needs of our public safety partners, Essex Fire Engine Co. #1 and Essex Ambulance, we have increased the sinking contributions by \$15,000 and \$5,000 respectively. This is partially offset by a \$5,000 decrease to the Municipal property sinking fund. An additional \$10,000 has also been requested for Road Reconstruction to keep pace with cost for infrastructure improvements and maintain an appropriate replacement schedule. *BOS request reduces Open Space sinking fund by \$5,000 and Road Reconstruction budget by \$5,000*



## Expenditure Projection - Town & BOE Budgets

as of March 11, 2020

| BUDGET                 | FY 2019-2020 Request | Essex Share % | Essex FY 2019-2020 budget | FY 2020-2021 Request | Essex Share % | Essex FY 2020-2021 budget | Budget Increase / (Decrease) | % Change     | Mill Rate impact |
|------------------------|----------------------|---------------|---------------------------|----------------------|---------------|---------------------------|------------------------------|--------------|------------------|
| R4 Budget -net billing | 20,323,188           | 41.01%        | \$ 8,334,539              | 20,914,254           | 39.75%        | \$ 8,313,416              | (21,123)                     | -0.25%       | (0.02)           |
| Essex BOE Budget       | 7,463,976            | 100.0%        | 7,463,976                 | 7,708,432            | 100.0%        | 7,708,432                 | 244,456                      | 3.28%        | 0.23             |
| Debt Service           | 1,211,612            | 100.0%        | 1,211,612                 | 1,253,879            | 100.0%        | 1,253,879                 | 42,267                       | 3.49%        | 0.04             |
| Town Government Budget | 7,185,023            | 100.0%        | 7,185,023                 | 7,342,832            | 100.0%        | 7,342,832                 | 157,809                      | 2.20%        | 0.15             |
| <b>Total</b>           |                      |               | <b>\$ 24,195,150</b>      |                      |               | <b>\$ 24,618,559</b>      | <b>\$ 423,409</b>            | <b>1.75%</b> | 0.39             |

| Budgeted Deficit         | 99,869     | Budgeted Deficit         | -          |
|--------------------------|------------|--------------------------|------------|
| State & Local Revenue    | 1,099,102  | State & Local Revenue    | 1,146,136  |
| Funded by Property Taxes | 22,996,179 | Funded by Property Taxes | 23,472,423 |
| Mill Rate                | 21.65      | Breakeven Mill Rate      | 21.91      |
|                          |            |                          | 476,244    |
|                          |            |                          | 1.20%      |

2018 Grand List 1,062,738,700 reduction needed to achieve flat mill rate \$ 278,673.95  
2019 Grand List 1,072,459,539

**TOWN OF ESSEX**  
**EXPENDITURES SUMMARY FOR FISCAL YEAR 2020-2021**

| Description                     | 2018-2019<br>Actual<br>Budget | 2019-2020<br>Approved<br>Budget | 2020-2021           |                        |                  |             |               | Increase/<br>(Decrease) | %<br>Change  |
|---------------------------------|-------------------------------|---------------------------------|---------------------|------------------------|------------------|-------------|---------------|-------------------------|--------------|
|                                 |                               |                                 | Original<br>Request | Selectman's<br>Request | BOS Request      | BOF Request | Final Request |                         |              |
| <b>GENERAL GOVERNMENT</b>       |                               |                                 |                     |                        |                  |             |               |                         |              |
| Selectmen                       | 149,296                       | 218,070                         | 232,388             | 232,388                | 232,388          |             |               | 14,318                  | 6.57%        |
| Assessor                        | 117,876                       | 121,278                         | 125,439             | 125,439                | 125,439          |             |               | 4,161                   | 3.43%        |
| Central Services                | 214,108                       | 221,388                         | 220,189             | 220,189                | 220,189          |             |               | (1,199)                 | -0.54%       |
| Elections                       | 49,425                        | 46,071                          | 48,048              | 48,048                 | 48,048           |             |               | 1,977                   | 4.29%        |
| Probate Court                   | 3,460                         | 3,460                           | 3,460               | 3,460                  | 3,460            |             |               | -                       | 0.00%        |
| Tax Collector                   | 112,130                       | 118,450                         | 124,997             | 124,997                | 124,997          |             |               | 6,547                   | 5.53%        |
| Town Clerk                      | 182,021                       | 175,252                         | 178,683             | 178,683                | 178,683          |             |               | 3,431                   | 1.96%        |
| Finance                         | 182,390                       | 188,507                         | 199,871             | 199,871                | 199,871          |             |               | 11,364                  | 6.03%        |
| Zoning Enforcement Agent        | 70,605                        | 72,834                          | 74,821              | 74,821                 | 74,821           |             |               | 1,987                   | 2.73%        |
| Fringe Benefits                 | 1,042,304                     | 1,037,117                       | 1,179,072           | 1,179,072              | 1,066,014        |             |               | 28,897                  | 2.79%        |
| General Insurance               | 165,733                       | 185,414                         | 190,976             | 190,976                | 185,144          |             |               | (270)                   | -0.15%       |
| Legal Services                  | 72,274                        | 78,500                          | 73,500              | 73,500                 | 73,500           |             |               | (5,000)                 | -6.37%       |
| Public Restroom Facilities      | 16,068                        | 18,750                          | 18,750              | 18,750                 | 18,750           |             |               | -                       | 0.00%        |
| Technology                      | 223,997                       | 222,942                         | 234,333             | 231,333                | 231,333          |             |               | 8,391                   | 3.76%        |
| Board of Assessment Appeals     | 715                           | 1,430                           | 1,330               | 1,330                  | 1,330            |             |               | (100)                   | -6.99%       |
| Board of Finance                | 33,880                        | 110,500                         | 113,500             | 113,500                | 111,000          |             |               | 500                     | 0.45%        |
| Conservation Commission         | 12,922                        | 13,250                          | 15,360              | 13,250                 | 13,250           |             |               | -                       | 0.00%        |
| Economic Development Commission | 20,228                        | 14,100                          | 20,600              | 13,100                 | 13,100           |             |               | (1,000)                 | -7.09%       |
| IWWC Commission                 | 5,992                         | 6,540                           | 7,840               | 7,840                  | 7,840            |             |               | 1,300                   | 19.88%       |
| Land Use - Administrative       | 100,903                       | 107,835                         | 110,110             | 110,110                | 110,110          |             |               | 2,275                   | 2.11%        |
| Park and Recreation             | 187,808                       | 187,362                         | 189,505             | 189,505                | 189,505          |             |               | 2,143                   | 1.14%        |
| Park and Recreation Commission  | 380                           | 1,100                           | 1,100               | 1,100                  | 1,100            |             |               | -                       | 0.00%        |
| Planning Commission             | 61,692                        | 64,110                          | 64,163              | 64,163                 | 64,163           |             |               | 53                      | 0.08%        |
| Tree Committee                  | 6,000                         | 7,000                           | 7,000               | 7,000                  | 7,000            |             |               | -                       | 0.00%        |
| Zoning Board of Appeals         | 4,211                         | 5,450                           | 5,450               | 5,450                  | 5,450            |             |               | -                       | 0.00%        |
| Zoning Commission               | 10,913                        | 7,110                           | 7,000               | 7,000                  | 7,000            |             |               | (110)                   | -1.55%       |
| <b>TOTAL GENERAL GOVERNMENT</b> | <b>3,047,331</b>              | <b>3,233,820</b>                | <b>3,447,485</b>    | <b>3,434,875</b>       | <b>3,313,485</b> | <b>-</b>    | <b>-</b>      | <b>79,665</b>           | <b>2.46%</b> |
| <b>PUBLIC SAFETY</b>            |                               |                                 |                     |                        |                  |             |               |                         |              |
| Ambulance/ EMT Services         | 17,540                        | 18,700                          | 37,027              | 23,700                 | 23,700           |             |               | 5,000                   | 26.74%       |
| Animal Control                  | 10,000                        | 10,000                          | 10,000              | 10,000                 | 10,000           |             |               | -                       | 0.00%        |
| Building Department             | 77,601                        | 80,171                          | 80,981              | 80,981                 | 80,981           |             |               | 810                     | 1.01%        |
| Emergency Management            | 15,380                        | 21,400                          | 21,400              | 21,400                 | 21,400           |             |               | -                       | 0.00%        |
| Emergency 9-1-1                 | 118,919                       | 120,088                         | 122,470             | 122,470                | 122,824          |             |               | 2,736                   | 2.28%        |
| Fire Department                 | 355,994                       | 370,612                         | 377,076             | 377,076                | 377,076          |             |               | 6,464                   | 1.74%        |
| Fire Marshal                    | 48,143                        | 50,567                          | 49,985              | 49,985                 | 49,985           |             |               | (582)                   | -1.15%       |
| Harbor Patrol                   | 24,943                        | 25,400                          | 26,900              | 26,900                 | 26,900           |             |               | 1,500                   | 5.91%        |
| Police Services                 | 377,275                       | 395,400                         | 455,489             | 407,789                | 407,789          |             |               | 12,389                  | 3.13%        |
| Resident State Trooper          | 181,678                       | 197,660                         | 158,830             | 158,830                | 179,020          |             |               | (18,640)                | -9.43%       |
| Water                           | 173,287                       | 174,220                         | 198,770             | 198,770                | 198,770          |             |               | 24,550                  | 14.09%       |
| <b>TOTAL PUBLIC SAFETY</b>      | <b>1,400,760</b>              | <b>1,464,218</b>                | <b>1,538,928</b>    | <b>1,477,901</b>       | <b>1,498,445</b> | <b>-</b>    | <b>-</b>      | <b>34,227</b>           | <b>2.34%</b> |

| Description                                | 2018-2019<br>Actual<br>Budget | 2019-2020<br>Approved<br>Budget | 2020-2021           |                        |                   |             |               |                | Increase/<br>(Decrease) | %<br>Change |
|--|-------------------------------|---------------------------------|---------------------|------------------------|-------------------|-------------|---------------|----------------|-------------------------|-------------|
|  |                               |                                 | Original<br>Request | Selectman's<br>Request | BOS Request       | BOF Request | Final Request |                |                         |             |
| <b>HEALTH &amp; HUMAN SERVICES</b>         |                               |                                 |                     |                        |                   |             |               |                |                         |             |
| Estuary Transit                            | 19,620                        | 20,015                          | 20,415              | 20,415                 | 20,415            |             |               | 400            | 2.00%                   |             |
| Health Department                          | 112,306                       | 126,834                         | 133,643             | 133,643                | 134,843           |             |               | 8,009          | 6.31%                   |             |
| Transfer Station & Recycling Center        | 263,017                       | 280,420                         | 288,156             | 283,656                | 283,656           |             |               | 3,236          | 1.15%                   |             |
| Social Services                            | 96,469                        | 106,904                         | 113,096             | 113,096                | 111,596           |             |               | 4,692          | 4.39%                   |             |
| Visiting Nurses                            | 66,850                        | 66,874                          | 70,218              | 70,218                 | 68,546            |             |               | 1,672          | 2.50%                   |             |
| Water Pollution Control                    | 1,354                         | 2,600                           | 2,600               | 2,600                  | -                 |             |               | (2,600)        | -100.00%                |             |
| <b>TOTAL HEALTH &amp; HUMAN SERVICES</b>   | <b>559,616</b>                | <b>603,647</b>                  | <b>628,128</b>      | <b>623,628</b>         | <b>619,056</b>    | <b>-</b>    | <b>-</b>      | <b>15,409</b>  | <b>2.55%</b>            |             |
| <b>HIGHWAYS &amp; TRANSPORTATION</b>       |                               |                                 |                     |                        |                   |             |               |                |                         |             |
| Public Works & Highway Department          | 939,076                       | 928,404                         | 935,570             | 930,570                | 930,570           |             |               | 2,166          | 0.23%                   |             |
| <b>TOTAL HIGHWAYS &amp; TRANSPORTATION</b> | <b>939,076</b>                | <b>928,404</b>                  | <b>935,570</b>      | <b>930,570</b>         | <b>930,570</b>    | <b>-</b>    | <b>-</b>      | <b>2,166</b>   | <b>0.23%</b>            |             |
| <b>TOTAL DEBT SERVICE</b>                  | <b>1,060,151</b>              | <b>1,211,612</b>                | <b>1,278,878</b>    | <b>1,253,879</b>       | <b>1,253,879</b>  | <b>-</b>    | <b>-</b>      | <b>42,267</b>  | <b>3.49%</b>            |             |
| <b>LIBRARIES</b>                           | <b>404,347</b>                | <b>412,434</b>                  | <b>422,102</b>      | <b>423,776</b>         | <b>423,776</b>    |             |               | <b>11,342</b>  | <b>2.75%</b>            |             |
| <b>CAPITAL AND SINKING FUNDS</b>           | <b>707,335</b>                | <b>542,500</b>                  | <b>582,500</b>      | <b>567,500</b>         | <b>557,500</b>    |             |               | <b>15,000</b>  | <b>2.76%</b>            |             |
| <b>APPROPRIATIONS CARRIED FORWARD</b>      | <b>450,000</b>                | <b>-</b>                        | <b>-</b>            | <b>-</b>               | <b>-</b>          | <b>-</b>    | <b>-</b>      | <b>-</b>       | <b>0.00%</b>            |             |
| <b>TOTAL SELECTMEN'S BUDGET</b>            | <b>8,568,616</b>              | <b>8,396,635</b>                | <b>8,833,591</b>    | <b>8,712,129</b>       | <b>8,596,711</b>  | <b>-</b>    | <b>-</b>      | <b>200,076</b> | <b>2.38%</b>            |             |
| <b>EDUCATION</b>                           |                               |                                 |                     |                        |                   |             |               |                |                         |             |
| Essex Board of Education                   | 7,200,903                     | 7,463,976                       | 7,708,432           | 7,708,432              | 7,708,432         |             |               | 244,456        | 3.28%                   |             |
| Reg. Dist. 4 Board of Education            | 8,650,035                     | 8,334,539                       | 8,313,416           | 8,313,416              | 8,313,416         |             |               | (21,123)       | -0.25%                  |             |
| <b>TOTAL EDUCATION</b>                     | <b>15,850,938</b>             | <b>15,798,515</b>               | <b>16,021,848</b>   | <b>16,021,848</b>      | <b>16,021,848</b> | <b>-</b>    | <b>-</b>      | <b>223,333</b> | <b>1.41%</b>            |             |
| <b>TOTAL EXPENDITURES</b>                  | <b>24,419,554</b>             | <b>24,195,150</b>               | <b>24,855,439</b>   | <b>24,733,977</b>      | <b>24,618,559</b> | <b>-</b>    | <b>-</b>      | <b>423,409</b> | <b>1.75%</b>            |             |

**TOWN OF ESSEX**  
**ESTIMATED REVENUES**  
**2020-2021 ESTIMATED REVENUES**

| Description                               | Fiscal Year<br>2019-2020<br>Budget | Forecasted<br>Revenues<br>6/30/20 | Fiscal Year<br>2020-2021<br>Estimated<br>Revenues | Budget to<br>Budget<br>Variance | % Change<br>Budgeted vs.<br>Budgeted |
|---|------------------------------------|-----------------------------------|---|---------------------------------|--------------------------------------|
| <b>TAX COLLECTION</b>                     |                                    |                                   |   |                                 |                                      |
| Property Taxes                            | \$ 22,796,179                      | \$ 22,796,179                     | \$ 23,272,423                                     | \$ 476,244                      | 2.09%                                |
| Prior Years (Delinquent) Property Taxes   | 150,000                            | 175,000                           | 150,000   | -                               | 0.00%                                |
| Interest and Lien Fees                    | 50,000                             | 75,000                            | 50,000  | -                               | 0.00%                                |
| <b>TOTAL TAX COLLECTION</b>               | <b>22,996,179</b>                  | <b>23,046,179</b>                 | <b>23,472,423</b>                                 | <b>476,244</b>                  | <b>2.07%</b>                         |
| <b>STATE &amp; FEDERAL AGENCIES</b>       |                                    |                                   |   |                                 |                                      |
| Veterans Tax Relief                       | 3,962                              | 3,258                             | 3,962   | -                               | 0.00%                                |
| Access Line Tax Share                     | 25,000                             | 19,500                            | 25,000  | -                               | 0.00%                                |
| State Education Grants                    | 101,966                            | 104,620                           | 103,926   | 1,960                           | 1.92%                                |
| Town Aid Road Fund Grant                  | 214,693                            | 214,693                           | 214,767   | 74                              | 0.03%                                |
| LoCIP                                     | 40,493                             | 40,493                            | 40,493  | -                               | 0.00%                                |
| Circuit Court Fines                       | 4,000                              | 2,500                             | 4,000   | -                               | 0.00%                                |
| Grants in Lieu of Taxes                   | 10,393                             | 10,393                            | 10,393  | -                               | 0.00%                                |
| Municipal Grant in Aid                    | 74,547                             | 74,547                            | 74,547  | -                               | 0.00%                                |
| Miscellaneous State and Federal           | 3,348                              | 4,982                             | 3,348   | -                               | 0.00%                                |
| <b>TOTAL STATE &amp; FEDERAL AGENCIES</b> | <b>478,402</b>                     | <b>474,986</b>                    | <b>480,436</b>                                    | <b>2,034</b>                    | <b>0.43%</b>                         |
| <b>LOCAL REVENUES</b>                     |                                    |                                   |   |                                 |                                      |
| Interest on Temporary Funds               | 75,000                             | 90,000                            | 85,000  | 10,000.00                       | 13.33%                               |
| Miscellaneous Permits                     | 3,500                              | 2,000                             | 3,500   | -                               | 0.00%                                |
| Landfill Fees                             | 80,000                             | 85,000                            | 80,000  | -                               | 0.00%                                |
| Building Permits                          | 125,000                            | 125,000                           | 125,000   | -                               | 0.00%                                |
| Zoning Permits                            | 7,100                              | 9,469                             | 7,100   | -                               | 0.00%                                |
| Zoning Board of Appeals                   | 2,160                              | 2,160                             | 2,160   | -                               | 0.00%                                |
| Planning Commission                       | 2,500                              | -                                 | 2,500   | -                               | 0.00%                                |
| Conveyance Tax                            | 110,000                            | 115,000                           | 110,000   | -                               | 0.00%                                |
| Park and Recreation Fees                  | 4,500                              | -                                 | 4,500   | -                               | 0.00%                                |
| Miscellaneous Receipts                    | 25,000                             | 20,000                            | 25,000  | -                               | 0.00%                                |
| Town Clerk Fees                           | 115,000                            | 115,000                           | 115,000   | -                               | 0.00%                                |
| Inland Wetlands Permits                   | 1,440                              | 1,520                             | 1,440   | -                               | 0.00%                                |
| Regional Recycling Fee                    | 62,000                             | 62,000                            | 62,000  | -                               | 0.00%                                |
| Health Department Fees                    | 7,500                              | 7,500                             | 7,500   | -                               | 0.00%                                |
| Local Pilot                               | -                                  | 37,124                            | 35,000  | 35,000.00                       | 100.00%                              |
| <b>TOTAL LOCAL REVENUES</b>               | <b>620,700</b>                     | <b>671,773</b>                    | <b>665,700</b>                                    | <b>45,000</b>                   | <b>7.25%</b>                         |
| <b>UNASSIGNED FUND DECREASE</b>           | <b>99,869</b>                      | <b>-</b>                          | <b>-</b>  | <b>(99,869)</b>                 | <b>-100.00%</b>                      |
| <b>TOTAL REVENUES ALL SOURCES</b>         | <b>\$ 24,195,150</b>               | <b>\$ 24,192,938</b>              | <b>\$ 24,618,559</b>                              | <b>\$ 423,409</b>               | <b>1.75%</b>                         |

## **SECTION B**

- BUDGET REQUEST DETAIL (page 12)



# BUDGET REQUEST FOR FISCAL YEAR 2020-2021

## GENERAL GOVERNMENT: SELECTMEN

| Org                    | Obj    | Description                       | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|------------------------|--------|-----------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|                        |        |                                   |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10400                  | 501100 | Full-Time Payroll                 | 86,306              | 79,594         | 36,006        | 85,054           | 85,054              | 85,054         | 5,460                   | 6.86%        |
| 10400                  | 501125 | Elected Official(s) Stipend       | 31,902              | 100,468        | 8,162         | 103,231          | 103,231             | 103,231        | 2,763                   | 2.75%        |
| 10400                  | 501150 | Part-Time Payroll                 | 15,078              | 20,758         | 8,054         | 22,184           | 22,184              | 22,184         | 1,426                   | 6.87%        |
| 10400                  | 501300 | Longevity                         | -                   | -              | -             | 4,169            | 4,169               | 4,169          | 4,169                   | 100.00%      |
| 10400                  | 502150 | Office Supplies                   | 2,103               | 3,000          | 381           | 3,000            | 3,000               | 3,000          | -                       | 0.00%        |
| 10400                  | 502450 | Advertising                       | 1,489               | 2,000          | 332           | 2,000            | 2,000               | 2,000          | -                       | 0.00%        |
| 10400                  | 502550 | Professional Dues & Subscriptions | 5,284               | 6,000          | 5,790         | 6,000            | 6,000               | 6,000          | -                       | 0.00%        |
| 10400                  | 502650 | Meetings & Entertainment          | 727                 | 1,000          | 166           | 1,000            | 1,000               | 1,000          | -                       | 0.00%        |
| 10400                  | 502700 | Automobile Expense                | 138                 | 750            | 63            | 750              | 750                 | 750            | -                       | 0.00%        |
| 10400                  | 502900 | Miscellaneous                     | 6,268               | 4,500          | 3,160         | 5,000            | 5,000               | 5,000          | 500                     | 11.11%       |
| <b>TOTAL SELECTMEN</b> |        |                                   | <b>149,295</b>      | <b>218,070</b> | <b>62,113</b> | <b>232,388</b>   | <b>232,388</b>      | <b>232,388</b> | <b>14,318</b>           | <b>6.57%</b> |

## GENERAL GOVERNMENT: ASSESSOR

| Org                   | Obj    | Description                       | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|-----------------------|--------|-----------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|                       |        |                                   |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10402                 | 501100 | Full-Time Payroll                 | 84,168              | 105,646        | 45,560        | 109,701          | 109,701             | 109,701        | 4,055                   | 3.84%        |
| 10402                 | 501150 | Part-Time Payroll                 | 21,231              | -              | -             | -                | -                   | -              | -                       | 0.00%        |
| 10402                 | 501175 | Supplemental Payroll              | -                   | 2,000          | -             | 2,000            | 2,000               | 2,000          | -                       | 0.00%        |
| 10402                 | 501300 | Longevity                         | 3,763               | 3,867          | 3,867         | 3,973            | 3,973               | 3,973          | 106                     | 2.74%        |
| 10402                 | 502150 | Office Supplies                   | 1,830               | 1,800          | 398           | 1,800            | 1,800               | 1,800          | -                       | 0.00%        |
| 10402                 | 502500 | Printing Services                 | 26                  | 400            | 138           | 400              | 400                 | 400            | -                       | 0.00%        |
| 10402                 | 502550 | Professional Dues & Subscriptions | 895                 | 1,165          | -             | 1,165            | 1,165               | 1,165          | -                       | 0.00%        |
| 10402                 | 502600 | Training & Conferences            | 505                 | 900            | -             | 900              | 900                 | 900            | -                       | 0.00%        |
| 10402                 | 502700 | Automobile Expense                | 458                 | 500            | -             | 500              | 500                 | 500            | -                       | 0.00%        |
| 10402                 | 503250 | Other/Consultants/Technology      | 5,000               | 5,000          | 2,500         | 5,000            | 5,000               | 5,000          | -                       | 0.00%        |
| <b>TOTAL ASSESSOR</b> |        |                                   | <b>117,877</b>      | <b>121,278</b> | <b>52,462</b> | <b>125,439</b>   | <b>125,439</b>      | <b>125,439</b> | <b>4,161</b>            | <b>3.43%</b> |

## GENERAL GOVERNMENT: CENTRAL SERVICES

| Org                           | Obj    | Description                    | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |               |
|-------------------------------|--------|--------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|---------------|
|                               |        |                                |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change      |
| 10415                         | 501100 | Full-Time Payroll              | 39,695              | 38,841         | 19,279        | 48,883           | 48,883              | 48,883         | 10,042                  | 25.85%        |
| 10415                         | 501150 | Part-Time Payroll              | 37,545              | 42,566         | 15,084        | 43,956           | 43,956              | 43,956         | 1,390                   | 3.27%         |
| 10415                         | 501175 | Supplemental Payroll           | 12,293              | 12,631         | 4,096         | -                | -                   | -              | (12,631)                | -100.00%      |
| 10415                         | 501200 | Overtime Payroll               | -                   | 2,500          | 65            | 2,500            | 2,500               | 2,500          | -                       | 0.00%         |
| 10415                         | 501300 | Longevity                      | 4,171               | -              | -             | -                | -                   | -              | -                       | 0.00%         |
| 10415                         | 502100 | Postage                        | 11,952              | 17,000         | 180           | 17,000           | 17,000              | 17,000         | -                       | 0.00%         |
| 10415                         | 502150 | Office Supplies                | 1,828               | 3,200          | 948           | 3,200            | 3,200               | 3,200          | -                       | 0.00%         |
| 10415                         | 502200 | Telephone                      | 19,063              | 9,000          | 11,749        | 9,000            | 9,000               | 9,000          | -                       | 0.00%         |
| 10415                         | 502300 | Electricity                    | 23,043              | 22,500         | 8,242         | 22,500           | 22,500              | 22,500         | -                       | 0.00%         |
| 10415                         | 502350 | Water                          | 3,469               | 1,500          | 1,242         | 1,500            | 1,500               | 1,500          | -                       | 0.00%         |
| 10415                         | 502400 | Heating Fuel                   | 8,902               | 12,500         | 422           | 12,500           | 12,500              | 12,500         | -                       | 0.00%         |
| 10415                         | 502700 | Automobile Expense             | 483                 | 600            | 371           | 600              | 600                 | 600            | -                       | 0.00%         |
| 10415                         | 502800 | Custodial Supplies             | 4,408               | 8,000          | 1,156         | 8,000            | 8,000               | 8,000          | -                       | 0.00%         |
| 10415                         | 502850 | Employee Services              | 5,506               | 5,000          | 544           | 5,000            | 5,000               | 5,000          | -                       | 0.00%         |
| 10415                         | 503300 | Other Consultants              | 1,071               | -              | 867           | -                | -                   | -              | -                       | 0.00%         |
| 10415                         | 504150 | Uniforms                       | 339                 | 850            | 240           | 850              | 850                 | 850            | -                       | 0.00%         |
| 10415                         | 504400 | Trash Removal                  | 1,767               | 1,700          | 600           | 1,700            | 1,700               | 1,700          | -                       | 0.00%         |
| 10415                         | 505150 | Building Maintenance & Repair  | 24,137              | 30,000         | 7,881         | 30,000           | 30,000              | 30,000         | -                       | 0.00%         |
| 10415                         | 505175 | Grounds Maintenance & Repair   | 4,399               | 3,000          | 225           | 3,000            | 3,000               | 3,000          | -                       | 0.00%         |
| 10415                         | 505200 | Equipment Maintenance & Repair | 10,037              | 10,000         | 5,493         | 10,000           | 10,000              | 10,000         | -                       | 0.00%         |
| <b>TOTAL CENTRAL SERVICES</b> |        |                                | <b>214,107</b>      | <b>221,388</b> | <b>78,685</b> | <b>220,189</b>   | <b>220,189</b>      | <b>220,189</b> | <b>(1,199)</b>          | <b>-0.54%</b> |

## GENERAL GOVERNMENT: ELECTIONS

| Org                    | Obj    | Description                    | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                         |              |
|------------------------|--------|--------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|-------------------------|--------------|
|                        |        |                                |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change     |
| 10401                  | 501125 | Elected Official Stipend       | 21,286              | 21,871        | 5,468         | 22,473           | 22,473              | 22,473        | 602                     | 2.75%        |
| 10401                  | 501150 | Part-Time Payroll              | 18,118              | 15,000        | 4,949         | 16,000           | 16,000              | 16,000        | 1,000                   | 6.67%        |
| 10401                  | 502100 | Postage                        | 100                 | 150           | 15            | 150              | 150                 | 150           | -                       | 0.00%        |
| 10401                  | 502150 | Office Supplies                | 926                 | 800           | 197           | 900              | 900                 | 900           | 100                     | 12.50%       |
| 10401                  | 502200 | Telephone                      | 435                 | -             | 153           | -                | -                   | -             | -                       | 0.00%        |
| 10401                  | 502450 | Advertising                    | 112                 | 150           | 58            | 150              | 150                 | 150           | -                       | 0.00%        |
| 10401                  | 502500 | Printing Services              | 3,831               | 3,200         | 1,636         | 3,000            | 3,000               | 3,000         | (200)                   | -6.25%       |
| 10401                  | 502600 | Training & Conferences         | 1,250               | 2,700         | 1,296         | 2,800            | 2,800               | 2,800         | 100                     | 3.70%        |
| 10401                  | 502850 | Employee Services              | 466                 | 175           | 69            | 250              | 250                 | 250           | 75                      | 42.86%       |
| 10401                  | 504500 | Other Service Contracts        | 120                 | 125           | -             | 125              | 125                 | 125           | -                       | 0.00%        |
| 10401                  | 505200 | Equipment Maintenance & Repair | 2,781               | 1,900         | 1,469         | 2,200            | 2,200               | 2,200         | 300                     | 15.79%       |
| <b>TOTAL ELECTIONS</b> |        |                                | <b>49,426</b>       | <b>46,071</b> | <b>15,311</b> | <b>48,048</b>    | <b>48,048</b>       | <b>48,048</b> | <b>1,977</b>            | <b>4.29%</b> |

## GENERAL GOVERNMENT: PROBATE COURT

| Org                        | Obj    | Description             | 2018-2019<br>Actual | 2019-2020    |              | 2020-2021        |                     |              |                         |              |
|----------------------------|--------|-------------------------|---------------------|--------------|--------------|------------------|---------------------|--------------|-------------------------|--------------|
|                            |        |                         |                     | Budget       | Nov. YTD     | Original Request | Selectman's Request | BOS Request  | Increase/<br>(Decrease) | % Change     |
| 10408                      | 504500 | Other Service Contracts | 3,460               | 3,460        | 1,730        | 3,460            | 3,460               | 3,460        | -                       | 0.00%        |
| <b>TOTAL PROBATE COURT</b> |        |                         | <b>3,460</b>        | <b>3,460</b> | <b>1,730</b> | <b>3,460</b>     | <b>3,460</b>        | <b>3,460</b> | <b>-</b>                | <b>0.00%</b> |

## GENERAL GOVERNMENT: TAX COLLECTOR

| Org                        | Obj        | Description                       | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|----------------------------|------------|-----------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|                            |            |                                   |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10404                      | 501100     | Full-Time Payroll                 | 45,059              | 44,995         | 19,594        | 46,233           | 46,233              | 46,233         | 1,238                   | 2.75%        |
| 10404                      | 501125     | Elected Official Stipend          | 65,514              | 67,315         | 28,479        | 69,166           | 69,166              | 69,166         | 1,851                   | 2.75%        |
| 10404                      | 501175     | Supplemental Payroll              | -                   | 1,500          | -             | 1,500            | 1,500               | 1,500          | -                       | 0.00%        |
| 10404                      | 501300     | Longevity                         | -                   | -              | -             | 3,458            | 3,458               | 3,458          | 3,458                   | 100.00%      |
| 10404                      | 502150     | Office Supplies                   | 842                 | 1,500          | 237           | 1,500            | 1,500               | 1,500          | -                       | 0.00%        |
| 10404                      | 502450     | Advertising                       | 174                 | 200            | 65            | 200              | 200                 | 200            | -                       | 0.00%        |
| 10404                      | 502550     | Professional Dues & Subscriptions | 175                 | 350            | -             | 350              | 350                 | 350            | -                       | 0.00%        |
| 10404                      | 502700     | Automobile Expense                | 366                 | 500            | 157           | 500              | 500                 | 500            | -                       | 0.00%        |
| 10404                      | 502875     | State of CT Fees                  | -                   | 1,590          | -             | 1,590            | 1,590               | 1,590          | -                       | 0.00%        |
| 10404                      | 502875-203 | Delinquent Motor Vehicle Report   | -                   | 1,590          | -             | 1,590            | 1,590               | 1,590          | -                       | 0.00%        |
| 10404                      | 502900     | Miscellaneous                     | -                   | 500            | -             | 500              | 500                 | 500            | -                       | 0.00%        |
| <b>TOTAL TAX COLLECTOR</b> |            |                                   | <b>112,129</b>      | <b>118,450</b> | <b>48,532</b> | <b>124,997</b>   | <b>124,997</b>      | <b>124,997</b> | <b>6,547</b>            | <b>5.53%</b> |

## GENERAL GOVERNMENT: TOWN CLERK

| Org                     | Obj        | Description                       | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|-------------------------|------------|-----------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|                         |            |                                   |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10407                   | 501100     | Full-Time Payroll                 | 52,614              | 52,495         | 23,418        | 55,989           | 55,989              | 55,989         | 3,494                   | 6.66%        |
| 10407                   | 501125     | Elected Official Stipend          | 68,523              | 70,407         | 29,788        | 72,344           | 72,344              | 72,344         | 1,937                   | 2.75%        |
| 10407                   | 501175     | Supplemental Payroll              | -                   | 2,000          | -             | -                | -                   | -              | (2,000)                 | -100.00%     |
| 10407                   | 502150     | Office Supplies                   | 1,419               | 2,200          | 828           | 2,000            | 2,000               | 2,000          | (200)                   | -9.09%       |
| 10407                   | 502450     | Advertising                       | 325                 | 600            | 183           | 600              | 600                 | 600            | -                       | 0.00%        |
| 10407                   | 502550     | Professional Dues & Subscriptions | 474                 | 300            | 83            | 300              | 300                 | 300            | -                       | 0.00%        |
| 10407                   | 502875     | State of CT Fees                  | 58,516              | 47,000         | 28,714        | 47,000           | 47,000              | 47,000         | -                       | 0.00%        |
| 10407                   | 502875-201 | DEP Town Clerk                    | 2,057               | 2,000          | 1,362         | 2,000            | 2,000               | 2,000          | -                       | 0.00%        |
| 10407                   | 502875-202 | Document Fees to State            | 56,459              | 45,000         | 27,352        | 45,000           | 45,000              | 45,000         | -                       | 0.00%        |
| 10407                   | 502880     | Vital Statistics                  | 32                  | 150            | -             | 150              | 150                 | 150            | -                       | 0.00%        |
| 10407                   | 505225     | Historic Restoration              | 118                 | 100            | 122           | 300              | 300                 | 300            | 200                     | 200.00%      |
| <b>TOTAL TOWN CLERK</b> |            |                                   | <b>182,020</b>      | <b>175,252</b> | <b>83,135</b> | <b>178,683</b>   | <b>178,683</b>      | <b>178,683</b> | <b>3,431</b>            | <b>1.96%</b> |

## GENERAL GOVERNMENT: FINANCE

| Org                  | Obj    | Description              | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|----------------------|--------|--------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|                      |        |                          |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10405                | 501100 | Full-Time Payroll        | 159,541             | 162,989        | 70,834        | 173,526          | 173,526             | 173,526        | 10,537                  | 6.46%        |
| 10405                | 501125 | Elected Official Stipend | 11,537              | 11,854         | 5,015         | 12,180           | 12,180              | 12,180         | 326                     | 2.75%        |
| 10405                | 501300 | Longevity                | 8,092               | 8,314          | 8,314         | 8,815            | 8,815               | 8,815          | 501                     | 6.03%        |
| 10405                | 502150 | Office Supplies          | 2,090               | 3,250          | 1,629         | 3,250            | 3,250               | 3,250          | -                       | 0.00%        |
| 10405                | 502600 | Training & Conferences   | 1,130               | 1,550          | 434           | 1,550            | 1,550               | 1,550          | -                       | 0.00%        |
| 10405                | 502700 | Automobile Expense       | -                   | 550            | -             | 550              | 550                 | 550            | -                       | 0.00%        |
| <b>TOTAL FINANCE</b> |        |                          | <b>182,390</b>      | <b>188,507</b> | <b>86,227</b> | <b>199,871</b>   | <b>199,871</b>      | <b>199,871</b> | <b>11,364</b>           | <b>6.03%</b> |

## GENERAL GOVERNMENT: ZONING ENFORCEMENT AGENT

| Org                                   | Obj    | Description                       | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                         |              |
|---------------------------------------|--------|-----------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|-------------------------|--------------|
|                                       |        |                                   |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change     |
| 10419                                 | 501100 | Full-Time Payroll                 | 70,301              | 72,234        | 30,523        | 74,221           | 74,221              | 74,221        | 1,987                   | 2.75%        |
| 10419                                 | 502550 | Professional Dues & Subscriptions | -                   | 100           | -             | 100              | 100                 | 100           | -                       | 0.00%        |
| 10419                                 | 502700 | Automobile Expense                | 304                 | 500           | 135           | 500              | 500                 | 500           | -                       | 0.00%        |
| <b>TOTAL ZONING ENFORCEMENT AGENT</b> |        |                                   | <b>70,604</b>       | <b>72,834</b> | <b>30,658</b> | <b>74,821</b>    | <b>74,821</b>       | <b>74,821</b> | <b>1,987</b>            | <b>2.73%</b> |

## GENERAL GOVERNMENT: FRINGE BENEFITS

| Org                          | Obj    | Description                            | 2018-2019<br>Actual | 2019-2020        |                | 2020-2021        |                     |                  |                         |              |
|------------------------------|--------|--|---------------------|------------------|----------------|------------------|---------------------|------------------|-------------------------|--------------|
|                              |        |  |                     | Budget           | Nov. YTD       | Original Request | Selectman's Request | BOS Request      | Increase/<br>(Decrease) | % Change     |
| 10494                        | 501150 | Part Time Payroll                      | 2,341               | 6,000            | -              | 6,000            | 6,000               | 6,000            | -                       | 0.00%        |
| 10494                        | 501350 | FICA (Social Security & Medicare)      | 170,999             | 168,000          | 76,674         | 172,000          | 172,000             | 172,000          | 4,000                   | 2.38%        |
| 10494                        | 501400 | Life & Short-Term Disability Insurance | 20,765              | 20,000           | 11,919         | 20,000           | 20,000              | 20,000           | -                       | 0.00%        |
| 10494                        | 501450 | Medical & Dental Insurance             | 404,193             | 383,184          | 170,164        | 506,802          | 506,802             | 405,438          | 22,254                  | 5.81%        |
| 10494                        | 501500 | Retirement                             | 677,851             | 411,533          | 411,533        | 429,670          | 429,670             | 417,976          | 6,443                   | 1.57%        |
| 10494                        | 501550 | OPEB                                   | 34,835              | 25,000           | 2,417          | 25,000           | 25,000              | 25,000           | -                       | 0.00%        |
| 10494                        | 501600 | Unemployment Compensation              | 2,131               | 9,000            | 1,269          | 5,000            | 5,000               | 5,000            | (4,000)                 | -44.44%      |
| 10494                        | 502600 | Training & Conference                  | 758                 | 2,500            | -              | 2,500            | 2,500               | 2,500            | -                       | 0.00%        |
| 10494                        | 503300 | Consultants - Other                    | 24,428              | 8,500            | 1,600          | 8,500            | 8,500               | 8,500            | -                       | 0.00%        |
| 10494                        | 504450 | Drug Testing                           | 4,003               | 3,400            | 1,544          | 3,600            | 3,600               | 3,600            | 200                     | 5.88%        |
| <b>TOTAL FRINGE BENEFITS</b> |        |  | <b>1,342,304</b>    | <b>1,037,117</b> | <b>677,121</b> | <b>1,179,072</b> | <b>1,179,072</b>    | <b>1,066,014</b> | <b>28,897</b>           | <b>2.79%</b> |

## GENERAL GOVERNMENT: GENERAL INSURANCE

| Org                            | Obj    | Description           | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                     |               |
|--------------------------------|--------|-----------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|---------------------|---------------|
|                                |        |                       |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change      |
| 10422                          | 501550 | Workers' Compensation | 76,019              | 90,750         | 37,946        | 93,473           | 93,473              | 87,150         | (3,600)             | -3.97%        |
| 10422                          | 502750 | Insurance             | 89,714              | 94,664         | 39,536        | 97,504           | 97,504              | 97,994         | 3,330               | 3.52%         |
| <b>TOTAL GENERAL INSURANCE</b> |        |                       | <b>165,733</b>      | <b>185,414</b> | <b>77,482</b> | <b>190,976</b>   | <b>190,976</b>      | <b>185,144</b> | <b>(270)</b>        | <b>-0.15%</b> |

## GENERAL GOVERNMENT: LEGAL SERVICES

| Org                         | Obj        | Description                       | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                     |               |
|-----------------------------|------------|-----------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|---------------------|---------------|
|                             |            |                                   |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/(Decrease) | % Change      |
| 10406                       | 503100     | Legal Fees                        | 72,273              | 78,500        | 40,459        | 73,500           | 73,500              | 73,500        | (5,000)             | -6.37%        |
| 10406                       | 503100-321 | Labor                             | 7,721               | 25,000        | 2,296         | 25,000           | 25,000              | 25,000        | -                   | 0.00%         |
| 10406                       | 503100-322 | Miscellaneous                     | 30,482              | 15,000        | 12,337        | 15,000           | 15,000              | 15,000        | -                   | 0.00%         |
| 10406                       | 503100-324 | SEC Filings                       | 250                 | 1,000         | -             | 1,000            | 1,000               | 1,000         | -                   | 0.00%         |
| 10406                       | 503100-325 | Tax Appeals                       | 1,988               | 15,000        | 3,079         | 10,000           | 10,000              | 10,000        | (5,000)             | -33.33%       |
| 10406                       | 503100-330 | Town Counsel                      | 3,000               | 4,000         | 74            | 4,000            | 4,000               | 4,000         | -                   | 0.00%         |
| 10406                       | 503100-350 | Inland Wetlands Commission        | 3,915               | 1,500         | 5,348         | 1,500            | 1,500               | 1,500         | -                   | 0.00%         |
| 10406                       | 503100-351 | Planning Commission               | 870                 | 2,000         | -             | 2,000            | 2,000               | 2,000         | -                   | 0.00%         |
| 10406                       | 503100-353 | Zoning Board of Appeals           | 3,460               | 5,000         | -             | 5,000            | 5,000               | 5,000         | -                   | 0.00%         |
| 10406                       | 503100-354 | Zoning Commission                 | 20,588              | 5,000         | 17,327        | 5,000            | 5,000               | 5,000         | -                   | 0.00%         |
| 10406                       | 503100-355 | Water Pollution Control Authority | -                   | 5,000         | -             | 5,000            | 5,000               | 5,000         | -                   | 0.00%         |
| <b>TOTAL LEGAL SERVICES</b> |            |                                   | <b>72,273</b>       | <b>78,500</b> | <b>40,459</b> | <b>73,500</b>    | <b>73,500</b>       | <b>73,500</b> | <b>(5,000)</b>      | <b>-6.37%</b> |

## GENERAL GOVERNMENT: PUBLIC RESTROOM FACILITIES

| Org                                     | Obj        | Description                   | 2018-2019<br>Actual | 2019-2020     |              | 2020-2021        |                     |               |                     |              |
|---|------------|-------------------------------|---------------------|---------------|--------------|------------------|---------------------|---------------|---------------------|--------------|
|   |            |                               |                     | Budget        | Nov. YTD     | Original Request | Selectman's Request | BOS Request   | Increase/(Decrease) | % Change     |
| 10461                                   | 502250     | Electricity                   | 8,377               | 6,000         | 3,213        | 6,000            | 6,000               | 6,000         | -                   | 0.00%        |
| 10461                                   | 502800     | Custodial Supplies            | 842                 | 1,250         | 231          | 1,250            | 1,250               | 1,250         | -                   | 0.00%        |
| 10461                                   | 504100     | Cleaning                      | 4,290               | 6,000         | 875          | 6,000            | 6,000               | 6,000         | -                   | 0.00%        |
| 10461                                   | 504100-403 | Main Street Park Restroom     | 2,575               | 5,000         | 650          | 5,000            | 5,000               | 5,000         | -                   | 0.00%        |
| 10461                                   | 504100-404 | Hubbard Park Restroom         | 1,715               | 1,000         | 225          | 1,000            | 1,000               | 1,000         | -                   | 0.00%        |
| 10461                                   | 504375     | Waste Removal                 | 200                 | 3,000         | 750          | 3,000            | 3,000               | 3,000         | -                   | 0.00%        |
| 10461                                   | 504375-440 | Restrooms                     | 200                 | 3,000         | 750          | 3,000            | 3,000               | 3,000         | -                   | 0.00%        |
| 10461                                   | 505150     | Building Maintenance & Repair | 2,359               | 2,500         | 1,162        | 2,500            | 2,500               | 2,500         | -                   | 0.00%        |
| <b>TOTAL PUBLIC RESTROOM FACILITIES</b> |            |                               | <b>16,067</b>       | <b>18,750</b> | <b>6,230</b> | <b>18,750</b>    | <b>18,750</b>       | <b>18,750</b> | <b>-</b>            | <b>0.00%</b> |

## GENERAL GOVERNMENT: TECHNOLOGY

| Org                     | Obj        | Description                     | 2018-2019<br>Actual | 2019-2020      |                | 2020-2021        |                     |                |                     |              |
|-------------------------|------------|---------------------------------|---------------------|----------------|----------------|------------------|---------------------|----------------|---------------------|--------------|
|                         |            |                                 |                     | Budget         | Nov. YTD       | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10475                   | 501100     | Full Time Payroll               | 6,877               | 8,494          | 2,857          | 9,072            | 9,072               | 9,072          | 578                 | 6.80%        |
| 10475                   | 502150     | Office Supplies                 | 1,486               | 1,000          | 460            | 1,000            | 1,000               | 1,000          | -                   | 0.00%        |
| 10475                   | 502600     | Training & Conferences          | 1,525               | 2,500          | -              | 2,000            | 2,000               | 2,000          | (500)               | -20.00%      |
| 10475                   | 503250     | Technology Services             | 57,294              | 58,354         | 23,575         | 61,354           | 61,354              | 61,354         | 3,000               | 5.14%        |
| 10475                   | 503250-301 | Novus Insight (formerly CCAT)   | 45,865              | 42,754         | 18,905         | 45,254           | 45,254              | 45,254         | 2,500               | 5.85%        |
| 10475                   | 503250-302 | Internet Service Provider       | 5,329               | 6,500          | 4,271          | 7,000            | 7,000               | 7,000          | 500                 | 7.69%        |
| 10475                   | 503250-310 | Website                         | 400                 | 400            | 400            | 400              | 400                 | 400            | -                   | 0.00%        |
| 10475                   | 503250-311 | CEN                             | -                   | 3,000          | -              | 3,000            | 3,000               | 3,000          | -                   | 0.00%        |
| 10475                   | 503250-312 | FiberTech                       | 3,900               | 3,900          | -              | 3,900            | 3,900               | 3,900          | -                   | 0.00%        |
| 10475                   | 503250-313 | Digital BackOffice              | 1,800               | 1,800          | -              | 1,800            | 1,800               | 1,800          | -                   | 0.00%        |
| 10475                   | 504200     | Technology Support              | 102,066             | 126,594        | 71,550         | 132,907          | 129,907             | 129,907        | 3,313               | 2.62%        |
| 10475                   | 504200-410 | Cott Computer Index System      | 21,395              | 22,500         | 8,846          | 22,500           | 22,500              | 22,500         | -                   | 0.00%        |
| 10475                   | 504200-411 | Quality Data Services           | 12,236              | 16,000         | 12,251         | 18,333           | 18,333              | 18,333         | 2,333               | 14.58%       |
| 10475                   | 504200-412 | Vision                          | 12,130              | 18,500         | 11,217         | 21,000           | 21,000              | 21,000         | 2,500               | 13.51%       |
| 10475                   | 504200-413 | Munis                           | 10,699              | 10,699         | 10,699         | 10,699           | 10,699              | 10,699         | -                   | 0.00%        |
| 10475                   | 504200-414 | GIS                             | 20,730              | 22,500         | 6,206          | 25,500           | 22,500              | 22,500         | -                   | 0.00%        |
| 10475                   | 504200-416 | RecDesk Services                | 2,175               | 2,175          | -              | 2,175            | 2,175               | 2,175          | -                   | 0.00%        |
| 10475                   | 504200-417 | DMV Direct Access               | 250                 | 250            | 250            | 250              | 250                 | 250            | -                   | 0.00%        |
| 10475                   | 504200-418 | State Police Records Management | 654                 | 2,220          | 240            | 2,200            | 2,200               | 2,200          | (20)                | -0.90%       |
| 10475                   | 504200-419 | Carmody Data                    | 948                 | 1,000          | 395            | 1,000            | 1,000               | 1,000          | -                   | 0.00%        |
| 10475                   | 504200-452 | Website -CivicPlus              | 3,450               | 3,450          | 3,560          | 3,450            | 3,450               | 3,450          | -                   | 0.00%        |
| 10475                   | 504200-453 | EDMS                            | -                   | 5,000          | 2,500          | -                | -                   | -              | (5,000)             | -100.00%     |
| 10475                   | 504200-454 | Municipality - Permitting       | 15,466              | 5,800          | 5,280          | 5,800            | 5,800               | 5,800          | -                   | 0.00%        |
| 10475                   | 504200-457 | ESO - Fire Marshal              | 6,171               | 5,000          | 3,508          | 5,000            | 5,000               | 5,000          | -                   | 0.00%        |
| 10475                   | 504200-455 | All Traffic Solutions           | -                   | 3,000          | -              | 3,000            | 3,000               | 3,000          | -                   | 0.00%        |
| 10475                   | 504200-456 | Paychex                         | 17,157              | 8,500          | 6,598          | 12,000           | 12,000              | 12,000         | 3,500               | 41.18%       |
| 10475                   | 504225     | Software Licenses               | 4,978               | 5,000          | 1,819          | 5,000            | 5,000               | 5,000          | -                   | 0.00%        |
| 10475                   | 507200     | Technology Equipment            | 18,776              | 10,000         | 10,660         | 12,000           | 12,000              | 12,000         | 2,000               | 20.00%       |
| 10475                   | 508100     | Capital Equipment Leases        | 9,600               | 11,000         | 746            | 11,000           | 11,000              | 11,000         | -                   | 0.00%        |
| <b>TOTAL TECHNOLOGY</b> |            |                                 | <b>223,997</b>      | <b>222,942</b> | <b>111,666</b> | <b>234,333</b>   | <b>231,333</b>      | <b>231,333</b> | <b>8,391</b>        | <b>3.76%</b> |

## GENERAL GOVERNMENT: BOARD OF ASSESSMENT APPEALS

| Org                                      | Obj    | Description                       | 2018-2019<br>Actual | 2019-2020    |          | 2020-2021        |                     |              |                         |               |
|--|--------|-----------------------------------|---------------------|--------------|----------|------------------|---------------------|--------------|-------------------------|---------------|
|  |        |                                   |                     | Budget       | Nov. YTD | Original Request | Selectman's Request | BOS Request  | Increase/<br>(Decrease) | % Change      |
| 10403                                    | 501125 | Elected Payroll                   | 500                 | 750          | -        | 750              | 750                 | 750          | -                       | 0.00%         |
| 10403                                    | 501150 | Part-Time Payroll                 | 182                 | 250          | -        | 250              | 250                 | 250          | -                       | 0.00%         |
| 10403                                    | 502150 | Office Supplies                   | -                   | 100          | -        | 100              | 100                 | 100          | -                       | 0.00%         |
| 10403                                    | 502450 | Advertising                       | 33                  | 80           | -        | 80               | 80                  | 80           | -                       | 0.00%         |
| 10403                                    | 502550 | Professional Dues & Subscriptions | -                   | 100          | -        | 100              | 100                 | 100          | -                       | 0.00%         |
| 10403                                    | 502700 | Automobile Expense                | -                   | 150          | -        | 50               | 50                  | 50           | (100)                   | -66.67%       |
| <b>TOTAL BOARD OF ASSESSMENT APPEALS</b> |        |                                   | <b>715</b>          | <b>1,430</b> | -        | <b>1,330</b>     | <b>1,330</b>        | <b>1,330</b> | <b>(100)</b>            | <b>-6.99%</b> |

## GENERAL GOVERNMENT: BOARD OF FINANCE

| Org                           | Obj    | Description       | 2018-2019<br>Actual | 2019-2020      |              | 2020-2021        |                     |                |                         |              |
|-------------------------------|--------|-------------------|---------------------|----------------|--------------|------------------|---------------------|----------------|-------------------------|--------------|
|                               |        |                   |                     | Budget         | Nov. YTD     | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10409                         | 501150 | Part-Time Payroll | 750                 | 1,900          | 173          | 1,900            | 1,900               | 1,900          | -                       | 0.00%        |
| 10409                         | 502150 | Office Supplies   | 230                 | 100            | -            | 100              | 100                 | 100            | -                       | 0.00%        |
| 10409                         | 502500 | Printing Services | 900                 | 1,500          | 985          | 1,500            | 1,500               | 1,500          | -                       | 0.00%        |
| 10409                         | 503150 | Audit Fees        | 29,000              | 29,000         | 3,300        | 32,000           | 32,000              | 29,500         | 500                     | 1.72%        |
| 10409                         | 503300 | Other/Consultants | 3,000               | 3,000          | 58           | 3,000            | 3,000               | 3,000          | -                       | 0.00%        |
| 10409                         | 508400 | Contingency       | -                   | 75,000         | -            | 75,000           | 75,000              | 75,000         | -                       | 0.00%        |
| <b>TOTAL BOARD OF FINANCE</b> |        |                   | <b>33,880</b>       | <b>110,500</b> | <b>4,516</b> | <b>113,500</b>   | <b>113,500</b>      | <b>111,000</b> | <b>500</b>              | <b>0.45%</b> |

## GENERAL GOVERNMENT: CONSERVATION COMMISSION

| Org                                  | Obj    | Description                  | 2018-2019<br>Actual | 2019-2020     |              | 2020-2021        |                     |               |                         |              |
|--------------------------------------|--------|------------------------------|---------------------|---------------|--------------|------------------|---------------------|---------------|-------------------------|--------------|
|                                      |        |                              |                     | Budget        | Nov. YTD     | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change     |
| 10410                                | 501150 | Part-Time Payroll            | 1,981               | 2,500         | 741          | 2,500            | 2,500               | 2,500         | -                       | 0.00%        |
| 10410                                | 502150 | Office Supplies              | 163                 | 100           | -            | 100              | 100                 | 100           | -                       | 0.00%        |
| 10410                                | 502500 | Printing Services            | 1,431               | 650           | -            | 650              | 650                 | 650           | -                       | 0.00%        |
| 10410                                | 503300 | Other/Consultants            | 122                 | 1,575         | -            | 725              | 725                 | 725           | (850)                   | -53.97%      |
| 10410                                | 505175 | Grounds Maintenance & Repair | 9,225               | 8,425         | 2,807        | 11,385           | 9,275               | 9,275         | 850                     | 10.09%       |
| <b>TOTAL CONSERVATION COMMISSION</b> |        |                              | <b>12,922</b>       | <b>13,250</b> | <b>3,549</b> | <b>15,360</b>    | <b>13,250</b>       | <b>13,250</b> | -                       | <b>0.00%</b> |

## GENERAL GOVERNMENT: ECONOMIC DEVELOPMENT COMMISSION

| Org                                    | Obj    | Description       | 2018-2019<br>Actual | 2019-2020     |            | 2020-2021        |                     |               |                         |               |
|--|--------|-------------------|---------------------|---------------|------------|------------------|---------------------|---------------|-------------------------|---------------|
|  |        |                   |                     | Budget        | Nov. YTD   | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change      |
| 10460                                  | 501150 | Part-Time Payroll | 228                 | 600           | 109        | 600              | 600                 | 600           | -                       | 0.00%         |
| 10460                                  | 502450 | Advertising       | 500                 | 500           | 750        | 500              | 500                 | 500           | -                       | 0.00%         |
| 10460                                  | 502500 | Printing Services | -                   | 1,000         | -          | -                | -                   | -             | (1,000)                 | -100.00%      |
| 10460                                  | 503300 | Other Consultants | 19,500              | 12,000        | (500)      | 19,500           | 12,000              | 12,000        | -                       | 0.00%         |
| <b>TOTAL ECONOMIC DEVELOPMENT COMM</b> |        |                   | <b>20,228</b>       | <b>14,100</b> | <b>359</b> | <b>20,600</b>    | <b>13,100</b>       | <b>13,100</b> | <b>(1,000)</b>          | <b>-7.09%</b> |

## GENERAL GOVERNMENT: IWWC COMMISSION

| Org                         | Obj        | Description                       | 2018-2019<br>Actual | 2019-2020    |              | 2020-2021        |                     |              |                         |               |
|-----------------------------|------------|-----------------------------------|---------------------|--------------|--------------|------------------|---------------------|--------------|-------------------------|---------------|
|                             |            |                                   |                     | Budget       | Nov. YTD     | Original Request | Selectman's Request | BOS Request  | Increase/<br>(Decrease) | % Change      |
| 10417                       | 501150     | Part-Time Payroll                 | 2,800               | 1,700        | 762          | 1,200            | 1,200               | 1,200        | (500)                   | -29.41%       |
| 10417                       | 502150     | Office Supplies                   | -                   | 100          | -            | 100              | 100                 | 100          | -                       | 0.00%         |
| 10417                       | 502450     | Advertising                       | 374                 | 400          | 98           | 400              | 400                 | 400          | -                       | 0.00%         |
| 10417                       | 502500     | Printing Services                 | -                   | 200          | -            | 500              | 500                 | 500          | 300                     | 150.00%       |
| 10417                       | 502600     | Training & Conferences            | 190                 | 250          | -            | 250              | 250                 | 250          | -                       | 0.00%         |
| 10417                       | 502875     | State of CT Fees                  | 638                 | 1,200        | 174          | 1,200            | 1,200               | 1,200        | -                       | 0.00%         |
| 10417                       | 502875-205 | Permit Fees                       | 638                 | 1,200        | 174          | 1,200            | 1,200               | 1,200        | -                       | 0.00%         |
| 10417                       | 503200     | Engineering                       | 300                 | 1,000        | -            | 2,500            | 2,500               | 2,500        | 1,500                   | 150.00%       |
| 10417                       | 508250     | Community Payments/Donations      | 1,690               | 1,690        | 1,690        | 1,690            | 1,690               | 1,690        | -                       | 0.00%         |
| 10417                       | 508250-811 | Connecticut River Coastal Conserv | 1,690               | 1,690        | 1,690        | 1,690            | 1,690               | 1,690        | -                       | 0.00%         |
| <b>TOTAL IWW COMMISSION</b> |            |                                   | <b>5,992</b>        | <b>6,540</b> | <b>2,723</b> | <b>7,840</b>     | <b>7,840</b>        | <b>7,840</b> | <b>1,300</b>            | <b>19.88%</b> |

## GENERAL GOVERNMENT: LAND USE - ADMINISTRATIVE

| Org                                    | Obj    | Description       | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|--|--------|-------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|  |        |                   |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10439                                  | 501100 | Full-Time Payroll | 96,335              | 97,488         | 42,350.05     | 100,160          | 100,160             | 100,160        | 2,672                   | 2.74%        |
| 10439                                  | 501150 | Part-Time Payroll | 292                 | 4,797          | 143.00        | 4,400            | 4,400               | 4,400          | (397)                   | -8.28%       |
| 10439                                  | 502150 | Office Supplies   | 4,276               | 5,550          | 723           | 5,550            | 5,550               | 5,550          | -                       | 0.00%        |
| <b>TOTAL LAND USE - ADMINISTRATIVE</b> |        |                   | <b>100,903</b>      | <b>107,835</b> | <b>43,216</b> | <b>110,110</b>   | <b>110,110</b>      | <b>110,110</b> | <b>2,275</b>            | <b>2.11%</b> |

## GENERAL GOVERNMENT: PARK AND RECREATION DEPARTMENT

| Org                              | Obj        | Description                        | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|----------------------------------|------------|------------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|                                  |            |                                    |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10416                            | 501100     | Full-Time Payroll                  | 50,434              | 52,762         | 22,294        | 68,450           | 68,450              | 68,450         | 15,688                  | 29.73%       |
| 10416                            | 501150     | Part-Time Payroll                  | 16,546              | 13,545         | 6,927         | -                | -                   | -              | (13,545)                | -100.00%     |
| 10416                            | 501250     | Contracted/Seasonal Payroll        | 817                 | 2,000          | 560           | 2,000            | 2,000               | 2,000          | -                       | 0.00%        |
| 10416                            | 502150     | Office Supplies                    | 2,501               | 1,500          | 661           | 1,500            | 1,500               | 1,500          | -                       | 0.00%        |
| 10416                            | 502200     | Telephone                          | -                   | 500            | 54            | 500              | 500                 | 500            | -                       | 0.00%        |
| 10416                            | 502350     | Water                              | 6,747               | 6,800          | 4,779         | 6,800            | 6,800               | 6,800          | -                       | 0.00%        |
| 10416                            | 502450     | Advertising                        | 2,308               | 2,500          | 845           | 2,500            | 2,500               | 2,500          | -                       | 0.00%        |
| 10416                            | 502550     | Professional Dues & Subscriptions  | 234                 | 550            | 185           | 550              | 550                 | 550            | -                       | 0.00%        |
| 10416                            | 502600     | Training & Conferences             | 780                 | 660            | 60            | 660              | 660                 | 660            | -                       | 0.00%        |
| 10416                            | 502700     | Automobile Expense                 | 2,218               | 1,800          | 617           | 1,800            | 1,800               | 1,800          | -                       | 0.00%        |
| 10416                            | 503300     | Other/Consultants                  | 450                 | 800            | -             | 800              | 800                 | 800            | -                       | 0.00%        |
| 10416                            | 504480     | Mowing                             | 54,321              | 57,895         | 22,447        | 57,895           | 57,895              | 57,895         | -                       | 0.00%        |
| 10416                            | 505500     | Park Operation, Maintenance & Repa | 41,494              | 36,050         | 3,374         | 36,050           | 36,050              | 36,050         | -                       | 0.00%        |
| 10416                            | 505500-501 | Clark's Pond                       | 1,296               | 1,900          | -             | 1,900            | 1,900               | 1,900          | -                       | 0.00%        |
| 10416                            | 505500-502 | Comstock Fields                    | 6,400               | 2,250          | 833           | 2,250            | 2,250               | 2,250          | -                       | 0.00%        |
| 10416                            | 505500-503 | Dickinson's Park                   | -                   | 400            | -             | 400              | 400                 | 400            | -                       | 0.00%        |
| 10416                            | 505500-504 | Grove Street Park                  | 5,482               | 6,000          | 615           | 6,000            | 6,000               | 6,000          | -                       | 0.00%        |
| 10416                            | 505500-505 | Hubbard Field                      | 3,219               | 7,000          | 702           | 7,000            | 7,000               | 7,000          | -                       | 0.00%        |
| 10416                            | 505500-506 | Main Street Park                   | 3,012               | 3,800          | 805           | 3,800            | 3,800               | 3,800          | -                       | 0.00%        |
| 10416                            | 505500-507 | Sunset Pond                        | 725                 | 1,100          | -             | 1,100            | 1,100               | 1,100          | -                       | 0.00%        |
| 10416                            | 505500-508 | Tennis Courts                      | 223                 | 3,000          | -             | 3,000            | 3,000               | 3,000          | -                       | 0.00%        |
| 10416                            | 505500-509 | Viney Hill Brook Park              | 4,310               | 7,600          | 1,821         | 7,600            | 7,600               | 7,600          | -                       | 0.00%        |
| 10416                            | 505500-510 | Ivoryton Park                      | 16,827              | 3,000          | (1,403)       | 3,000            | 3,000               | 3,000          | -                       | 0.00%        |
| 10416                            | 506300-604 | Community Events                   | 8,959               | 10,000         | 4,919         | 10,000           | 10,000              | 10,000         | -                       | 0.00%        |
| <b>TOTAL PARK AND RECREATION</b> |            |                                    | <b>187,808</b>      | <b>187,362</b> | <b>67,721</b> | <b>189,505</b>   | <b>189,505</b>      | <b>189,505</b> | <b>2,143</b>            | <b>1.14%</b> |

## GENERAL GOVERNMENT: PARK & RECREATION COMMISSION

| Org                                    | Obj    | Description       | 2018-2019<br>Actual | 2019-2020    |           | 2020-2021        |                     |              |                         |              |
|--|--------|-------------------|---------------------|--------------|-----------|------------------|---------------------|--------------|-------------------------|--------------|
|  |        |                   |                     | Budget       | Nov. YTD  | Original Request | Selectman's Request | BOS Request  | Increase/<br>(Decrease) | % Change     |
| 10418                                  | 501150 | Part-Time Payroll | 380                 | 900          | 47        | 900              | 900                 | 900          | -                       | 0.00%        |
| 10418                                  | 502150 | Office Supplies   | -                   | 200          | -         | 200              | 200                 | 200          | -                       | 0.00%        |
| <b>TOTAL PARK &amp; REC COMMISSION</b> |        |                   | <b>380</b>          | <b>1,100</b> | <b>47</b> | <b>1,100</b>     | <b>1,100</b>        | <b>1,100</b> | <b>-</b>                | <b>0.00%</b> |

## GENERAL GOVERNMENT: PLANNING COMMISSION

| Org                              | Obj        | Description           | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                         |              |
|----------------------------------|------------|-----------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|-------------------------|--------------|
|                                  |            |                       |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change     |
| 10411                            | 501150     | Part-Time Payroll     | 2,777               | 2,500         | 1,280         | 2,500            | 2,500               | 2,500         | -                       | 0.00%        |
| 10411                            | 502150     | Office Supplies       | -                   | 150           | -             | 150              | 150                 | 150           | -                       | 0.00%        |
| 10411                            | 502450     | Advertising           | -                   | 150           | -             | 150              | 150                 | 150           | -                       | 0.00%        |
| 10411                            | 502500     | Printing Services     | -                   | 500           | -             | 250              | 250                 | 250           | (250)                   | -50.00%      |
| 10411                            | 503200     | Engineering           | 2,245               | 1,000         | 977           | 1,250            | 1,250               | 1,250         | 250                     | 25.00%       |
| 10411                            | 503275     | Planning Services     | 56,670              | 59,810        | 27,410        | 59,863           | 59,863              | 59,863        | 53                      | 0.09%        |
| 10411                            | 503275-373 | CME                   | 46,880              | 49,500        | 17,100        | 49,500           | 49,500              | 49,500        | -                       | 0.00%        |
| 10411                            | 503275-375 | COG (formerly CRERPA) | 9,790               | 10,310        | 10,310        | 10,363           | 10,363              | 10,363        | 53                      | 0.51%        |
| <b>TOTAL PLANNING COMMISSION</b> |            |                       | <b>61,692</b>       | <b>64,110</b> | <b>29,667</b> | <b>64,163</b>    | <b>64,163</b>       | <b>64,163</b> | <b>53</b>               | <b>0.08%</b> |

## GENERAL GOVERNMENT: TREE COMMITTEE

| Org                         | Obj    | Description               | 2018-2019<br>Actual | 2019-2020    |              | 2020-2021        |                     |              |                         |              |
|-----------------------------|--------|---------------------------|---------------------|--------------|--------------|------------------|---------------------|--------------|-------------------------|--------------|
|                             |        |                           |                     | Budget       | Nov. YTD     | Original Request | Selectman's Request | BOS Request  | Increase/<br>(Decrease) | % Change     |
| 10458                       | 506800 | Tree Committee Allocation | 6,000               | 7,000        | 3,547        | 7,000            | 7,000               | 7,000        | -                       | 0.00%        |
| <b>TOTAL TREE COMMITTEE</b> |        |                           | <b>6,000</b>        | <b>7,000</b> | <b>3,547</b> | <b>7,000</b>     | <b>7,000</b>        | <b>7,000</b> | <b>-</b>                | <b>0.00%</b> |

## GENERAL GOVERNMENT: ZONING BOARD OF APPEALS

| Org                                  | Obj        | Description       | 2018-2019<br>Actual | 2019-2020    |              | 2020-2021        |                     |              |                         |              |
|--------------------------------------|------------|-------------------|---------------------|--------------|--------------|------------------|---------------------|--------------|-------------------------|--------------|
|                                      |            |                   |                     | Budget       | Nov. YTD     | Original Request | Selectman's Request | BOS Request  | Increase/<br>(Decrease) | % Change     |
| 10413                                | 501150     | Part-Time Payroll | 1,574               | 1,600        | 634          | 1,600            | 1,600               | 1,600        | -                       | 0.00%        |
| 10413                                | 502150     | Office Supplies   | 0                   | 100          | -            | 100              | 100                 | 100          | -                       | 0.00%        |
| 10413                                | 502450     | Advertising       | 1,419               | 2,250        | 663          | 2,250            | 2,250               | 2,250        | -                       | 0.00%        |
| 10413                                | 502875     | State of CT Fees  | 1,218               | 1,500        | 348          | 1,500            | 1,500               | 1,500        | -                       | 0.00%        |
| 10413                                | 502875-205 | Permit Fees       | 1,218               | 1,500        | 348          | 1,500            | 1,500               | 1,500        | -                       | 0.00%        |
| <b>TOTAL ZONING BOARD OF APPEALS</b> |            |                   | <b>4,211</b>        | <b>5,450</b> | <b>1,645</b> | <b>5,450</b>     | <b>5,450</b>        | <b>5,450</b> | <b>-</b>                | <b>0.00%</b> |

## GENERAL GOVERNMENT: ZONING COMMISSION

| Org                            | Obj        | Description       | 2018-2019<br>Actual | 2019-2020    |              | 2020-2021        |                     |              |                         |               |
|--------------------------------|------------|-------------------|---------------------|--------------|--------------|------------------|---------------------|--------------|-------------------------|---------------|
|                                |            |                   |                     | Budget       | Nov. YTD     | Original Request | Selectman's Request | BOS Request  | Increase/<br>(Decrease) | % Change      |
| 10412                          | 501150     | Part-Time Payroll | 2,418               | 1,910        | 1,074        | 1,300            | 1,300               | 1,300        | (610.00)                | -31.94%       |
| 10412                          | 502450     | Advertising       | 921                 | 1,500        | 243          | 1,500            | 1,500               | 1,500        | -                       | 0.00%         |
| 10412                          | 502500     | Printing Services | 645                 | 500          | 733          | 1,000            | 1,000               | 1,000        | 500.00                  | 100.00%       |
| 10412                          | 502875     | State Fees        | 6,554               | 1,200        | 2,610        | 1,200            | 1,200               | 1,200        | -                       | 0.00%         |
| 10412                          | 502875-205 | Permit Fees       | 6,554               | 1,200        | 2,610        | 1,200            | 1,200               | 1,200        | -                       | 0.00%         |
| 10412                          | 503200     | Engineering       | 375                 | 2,000        | -            | 2,000            | 2,000               | 2,000        | -                       | 0.00%         |
| <b>TOTAL ZONING COMMISSION</b> |            |                   | <b>10,914</b>       | <b>7,110</b> | <b>4,660</b> | <b>7,000</b>     | <b>7,000</b>        | <b>7,000</b> | <b>(110)</b>            | <b>-1.55%</b> |

## PUBLIC SAFETY: AMBULANCE/EMT SERVICES

| Org                                | Obj    | Description                      | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                         |               |
|------------------------------------|--------|----------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|-------------------------|---------------|
|                                    |        |                                  |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change      |
| 10465                              | 508650 | Ambulance Association Allocation | 10,857              | 12,000        | 11,731        | 30,327           | 17,000              | 17,000        | 5,000                   | 41.67%        |
| 10465                              | 508660 | Emergency Medical Services       | 6,683               | 6,700         | 1,671         | 6,700            | 6,700               | 6,700         | -                       | 0.00%         |
| <b>TOTAL AMBULANCE ASSOCIATION</b> |        |                                  | <b>17,540</b>       | <b>18,700</b> | <b>13,402</b> | <b>37,027</b>    | <b>23,700</b>       | <b>23,700</b> | <b>5,000</b>            | <b>26.74%</b> |

## PUBLIC SAFETY: ANIMAL CONTROL

| Org                         | Obj    | Description                  | 2018-2019<br>Actual | 2019-2020     |          | 2020-2021        |                     |               |                         |              |
|-----------------------------|--------|------------------------------|---------------------|---------------|----------|------------------|---------------------|---------------|-------------------------|--------------|
|                             |        |                              |                     | Budget        | Nov. YTD | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change     |
| 10495                       | 508375 | Special Revenue Fund Support | 10,000              | 10,000        | -        | 10,000           | 10,000              | 10,000        | -                       | 0.00%        |
| <b>TOTAL ANIMAL CONTROL</b> |        |                              | <b>10,000</b>       | <b>10,000</b> | <b>-</b> | <b>10,000</b>    | <b>10,000</b>       | <b>10,000</b> | <b>-</b>                | <b>0.00%</b> |

## PUBLIC SAFETY: BUILDING DEPARTMENT

| Org                              | Obj        | Description                       | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                     |              |
|----------------------------------|------------|-----------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|---------------------|--------------|
|                                  |            |                                   |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/(Decrease) | % Change     |
| 10414                            | 501100     | Full-time Payroll                 | 65,714              | 67,521        | 28,532        | 69,378           | 69,378              | 69,378        | 1,857               | 2.75%        |
| 10414                            | 501150     | Part-Time Payroll                 | 2,488               | 5,000         | 1,552         | 3,953            | 3,953               | 3,953         | (1,047)             | -20.94%      |
| 10414                            | 502500     | Printing Services                 | 426                 | 400           | -             | 400              | 400                 | 400           | -                   | 0.00%        |
| 10414                            | 502550     | Professional Dues & Subscriptions | 175                 | 400           | 235           | 400              | 400                 | 400           | -                   | 0.00%        |
| 10414                            | 502600     | Training & Conferences            | 217                 | 350           | -             | 350              | 350                 | 350           | -                   | 0.00%        |
| 10414                            | 502700     | Automobile Expense                | 1,975               | 2,000         | 106           | 2,000            | 2,000               | 2,000         | -                   | 0.00%        |
| 10414                            | 502875     | State of CT Fees                  | 4,334               | 2,500         | 1,348         | 2,500            | 2,500               | 2,500         | -                   | 0.00%        |
| 10414                            | 502875-204 | State Educational Fees            | 4,334               | 2,500         | 1,348         | 2,500            | 2,500               | 2,500         | -                   | 0.00%        |
| 10414                            | 502900     | Miscellaneous                     | 500                 | 500           | -             | 500              | 500                 | 500           | -                   | 0.00%        |
| 10414                            | 506350     | Inspection & Safety Materials     | 1,773               | 1,500         | -             | 1,500            | 1,500               | 1,500         | -                   | 0.00%        |
| <b>TOTAL BUILDING DEPARTMENT</b> |            |                                   | <b>77,600</b>       | <b>80,171</b> | <b>31,773</b> | <b>80,981</b>    | <b>80,981</b>       | <b>80,981</b> | <b>810</b>          | <b>1.01%</b> |

## PUBLIC SAFETY: EMERGENCY MANAGEMENT

| Org                               | Obj    | Description                       | 2018-2019<br>Actual | 2019-2020     |          | 2020-2021        |                     |               |                     |              |
|-----------------------------------|--------|-----------------------------------|---------------------|---------------|----------|------------------|---------------------|---------------|---------------------|--------------|
|                                   |        |                                   |                     | Budget        | Nov. YTD | Original Request | Selectman's Request | BOS Request   | Increase/(Decrease) | % Change     |
| 10427                             | 501150 | Part-Time Payroll                 | 7,609               | 7,500         | -        | 7,500            | 7,500               | 7,500         | -                   | 0.00%        |
| 10427                             | 502200 | Telephone                         | 2,141               | 4,000         | 1,402    | 4,000            | 4,000               | 4,000         | -                   | 0.00%        |
| 10427                             | 502500 | Printing Services                 | -                   | 1,000         | 1,922    | 1,000            | 1,000               | 1,000         | -                   | 0.00%        |
| 10427                             | 502550 | Professional Dues & Subscriptions | 220                 | 200           | 20       | 200              | 200                 | 200           | -                   | 0.00%        |
| 10427                             | 502600 | Training & Conferences            | 455                 | 1,200         | 978      | 1,200            | 1,200               | 1,200         | -                   | 0.00%        |
| 10427                             | 505200 | Equipment Maintenance & Repair    | 1,837               | 3,000         | -        | 3,000            | 3,000               | 3,000         | -                   | 0.00%        |
| 10427                             | 507300 | Safety Equipment                  | 3,118               | 4,500         | (4,320)  | 4,500            | 4,500               | 4,500         | -                   | 0.00%        |
| <b>TOTAL EMERGENCY MANAGEMENT</b> |        |                                   | <b>15,380</b>       | <b>21,400</b> | <b>1</b> | <b>21,400</b>    | <b>21,400</b>       | <b>21,400</b> | <b>-</b>            | <b>0.00%</b> |

## PUBLIC SAFETY: EMERGENCY 9-1-1

| Org                          | Obj        | Description                    | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                     |              |
|------------------------------|------------|--------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|---------------------|--------------|
|                              |            |                                |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10428                        | 504475     | Public Safety                  | 118,919             | 120,088        | 59,035        | 122,470          | 122,470             | 122,823        | 2,382               | 1.98%        |
| 10428                        | 504475-490 | Emergency 9-1-1 Dispatch       | 116,900             | 118,069        | 59,035        | 120,430          | 120,430             | 120,784        | 2,361               | 2.00%        |
| 10428                        | 504475-491 | Everbridge Notification System | 2,019               | 2,019          | -             | 2,039            | 2,039               | 2,039          | 20                  | 1.00%        |
| <b>TOTAL EMERGENCY 9-1-1</b> |            |                                | <b>118,919</b>      | <b>120,088</b> | <b>59,035</b> | <b>122,470</b>   | <b>122,470</b>      | <b>122,823</b> | <b>2,382</b>        | <b>1.98%</b> |

## PUBLIC SAFETY: FIRE DEPARTMENT

| Org                          | Obj    | Description                | 2018-2019<br>Actual | 2019-2020      |                | 2020-2021        |                     |                |                         |              |
|------------------------------|--------|----------------------------|---------------------|----------------|----------------|------------------|---------------------|----------------|-------------------------|--------------|
|                              |        |                            |                     | Budget         | Nov. YTD       | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10420                        | 501150 | Part Time Support          | 11,344              | 13,176         | -              | 13,176           | 13,176              | 13,176         | -                       | 0.00%        |
| 10420                        | 507300 | Safety Equipment           | 20,000              | 20,000         | 20,000         | 20,000           | 20,000              | 20,000         | -                       | 0.00%        |
| 10420                        | 508400 | Contingency/Compliance     | 5,000               | 5,000          | -              | 5,000            | 5,000               | 5,000          | -                       | 0.00%        |
| 10420                        | 508600 | Fire Department Allocation | 319,650             | 332,436        | 166,218        | 338,900          | 338,900             | 338,900        | 6,464                   | 1.94%        |
| <b>TOTAL FIRE DEPARTMENT</b> |        |                            | <b>355,994</b>      | <b>370,612</b> | <b>186,218</b> | <b>377,076</b>   | <b>377,076</b>      | <b>377,076</b> | <b>6,464</b>            | <b>1.74%</b> |

## PUBLIC SAFETY: FIRE MARSHAL

| Org                       | Obj        | Description                       | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                         |               |
|---------------------------|------------|-----------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|-------------------------|---------------|
|                           |            |                                   |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change      |
| 10421                     | 501150     | Part-Time Payroll                 | 40,009              | 41,549        | 22,510        | 40,977           | 40,977              | 40,977        | (572)                   | -1.38%        |
| 10421                     | 501175     | Supplemental Payroll              | -                   | 1,318         | -             | 1,308            | 1,308               | 1,308         | (10)                    | -0.76%        |
| 10421                     | 502150     | Office Supplies                   | 66                  | -             | -             | -                | -                   | -             | -                       | 0.00%         |
| 10421                     | 502550     | Professional Dues & Subscriptions | 275                 | 1,500         | 1,446         | 1,500            | 1,500               | 1,500         | -                       | 0.00%         |
| 10421                     | 502600     | Training & Conferences            | -                   | 1,000         | -             | 1,000            | 1,000               | 1,000         | -                       | 0.00%         |
| 10421                     | 502700     | Automobile Expense                | 1,790               | 2,000         | 2,037         | 2,000            | 2,000               | 2,000         | -                       | 0.00%         |
| 10421                     | 504200     | Technology Support                | 1,199               | 200           | -             | 200              | 200                 | 200           | -                       | 0.00%         |
| 10421                     | 504200-415 | Miscellaneous                     | 1,199               | 200           | -             | 200              | 200                 | 200           | -                       | 0.00%         |
| 10421                     | 507300     | Safety Equipment                  | 4,804               | 3,000         | 710           | 3,000            | 3,000               | 3,000         | -                       | 0.00%         |
| <b>TOTAL FIRE MARSHAL</b> |            |                                   | <b>48,143</b>       | <b>50,567</b> | <b>26,702</b> | <b>49,985</b>    | <b>49,985</b>       | <b>49,985</b> | <b>(582)</b>            | <b>-1.15%</b> |

## PUBLIC SAFETY: HARBOR PATROL

| Org                        | Obj        | Description                    | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                         |              |
|----------------------------|------------|--------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|-------------------------|--------------|
|                            |            |                                |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change     |
| 10426                      | 501150     | Part-Time Payroll              | 17,410              | 15,500        | 15,277        | 16,500           | 16,500              | 16,500        | 1,000                   | 6.45%        |
| 10426                      | 504150     | Uniforms                       | -                   | 600           | -             | 600              | 600                 | 600           | -                       | 0.00%        |
| 10426                      | 504150-406 | Uniform Purchase               | -                   | 600           | -             | 600              | 600                 | 600           | -                       | 0.00%        |
| 10426                      | 504475     | Public Safety Contracts        | 3,000               | 3,000         | 3,000         | 3,000            | 3,000               | 3,000         | -                       | 0.00%        |
| 10426                      | 504475-498 | Stipend                        | 3,000               | 3,000         | -             | 3,000            | 3,000               | 3,000         | -                       | 0.00%        |
| 10426                      | 504500     | Other Service Contracts        | -                   | 800           | -             | 800              | 800                 | 800           | -                       | 0.00%        |
| 10426                      | 505200     | Equipment Maintenance & Repair | 1,805               | 2,500         | 1,259         | 3,000            | 3,000               | 3,000         | 500                     | 20.00%       |
| 10426                      | 506100     | Fuel & Oil - Town Vehicles     | 2,728               | 3,000         | 1,340         | 3,000            | 3,000               | 3,000         | -                       | 0.00%        |
| <b>TOTAL HARBOR PATROL</b> |            |                                | <b>24,943</b>       | <b>25,400</b> | <b>17,876</b> | <b>26,900</b>    | <b>26,900</b>       | <b>26,900</b> | <b>1,500</b>            | <b>5.91%</b> |

S2

## PUBLIC SAFETY: POLICE SERVICES

| Org                          | Obj        | Description                        | 2018-2019<br>Actual | 2019-2020      |                | 2020-2021        |                     |                |                     |              |
|------------------------------|------------|------------------------------------|---------------------|----------------|----------------|------------------|---------------------|----------------|---------------------|--------------|
|                              |            |                                    |                     | Budget         | Nov. YTD       | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10424                        | 501100     | Full-Time Payroll                  | 240,399             | 246,550        | 100,510        | 253,939          | 253,939             | 253,939        | 7,389               | 3.00%        |
| 10424                        | 501150     | Part-Time Payroll                  | 65,429              | 75,500         | 30,984         | 125,701          | 78,000              | 78,000         | 2,500               | 3.31%        |
| 10424                        | 501200     | Overtime                           | 42,477              | 33,590         | 26,140         | 34,590           | 34,590              | 34,590         | 1,000               | 2.98%        |
| 10424                        | 501200-120 | Patrol (Police)                    | -                   | 3,500          |                | 9,500            | 9,500               | 9,500          | 6,000               | 171.43%      |
| 10424                        | 501200-125 | Replacement Patrol (Police)        | -                   | 6,000          |                | -                | -                   | -              | (6,000)             | -100.00%     |
| 10424                        | 501200-130 | Weather (Police)                   | -                   | 2,000          | -              | 2,000            | 2,000               | 2,000          | -                   | 0.00%        |
| 10424                        | 501200-135 | Investigation (Police)             | -                   | 740            | -              | 1,740            | 1,740               | 1,740          | 1,000               | 135.14%      |
| 10424                        | 501200-140 | Court (Police)                     | -                   | 350            | -              | 350              | 350                 | 350            | -                   | 0.00%        |
| 10424                        | 501200-145 | DUI Grant (Police)                 | -                   | 6,000          |                | 6,000            | 6,000               | 6,000          | -                   | 0.00%        |
| 10424                        | 501200-150 | DARE (Police)                      | -                   | 1,600          | -              | 1,600            | 1,600               | 1,600          | -                   | 0.00%        |
| 10424                        | 501200-155 | M/V Enforcement (Police)           | -                   | 1,200          | -              | 1,200            | 1,200               | 1,200          | -                   | 0.00%        |
| 10424                        | 501200-160 | Traffic/Crowd Control (Police)     | -                   | 9,000          |                | 9,000            | 9,000               | 9,000          | -                   | 0.00%        |
| 10424                        | 501200-165 | Other (Police)                     | -                   | 3,200          |                | 3,200            | 3,200               | 3,200          | -                   | 0.00%        |
| 10424                        | 502150     | Office Supplies                    | 1,417               | 3,000          | 363            | 3,000            | 3,000               | 3,000          | -                   | 0.00%        |
| 10424                        | 502600     | Training & Conferences             | 1,711               | 4,000          | 450            | 4,000            | 4,000               | 4,000          | -                   | 0.00%        |
| 10424                        | 502900     | Miscellaneous                      | 2,075               | 1,000          | 470            | 2,000            | 2,000               | 2,000          | 1,000               | 100.00%      |
| 10424                        | 504150     | Uniforms                           | 2,726               | 4,750          | 662            | 4,750            | 4,750               | 4,750          | -                   | 0.00%        |
| 10424                        | 504150-406 | Uniform Purchase                   | 1,839               | 3,250          | 662            | 3,250            | 3,250               | 3,250          | -                   | 0.00%        |
| 10424                        | 504150-407 | Uniform Cleaning                   | 887                 | 1,500          | -              | 1,500            | 1,500               | 1,500          | -                   | 0.00%        |
| 10424                        | 505100     | Motor Vehicle Maintenance & Repair | 424                 | 6,000          | 17             | 6,000            | 6,000               | 6,000          | -                   | 0.00%        |
| 10424                        | 505200     | Equipment Maintenance & Repair     | 4,210               | 1,260          | 979            | 1,260            | 1,260               | 1,260          | -                   | 0.00%        |
| 10424                        | 505600     | Police Equipment Maintenance & Re  | 1,111               | 4,500          | 75             | 4,500            | 4,500               | 4,500          | -                   | 0.00%        |
| 10424                        | 506100     | Fuel & Oil - Town Vehicles         | 14,430              | 10,000         | 5,843          | 10,000           | 10,000              | 10,000         | -                   | 0.00%        |
| 10424                        | 506250     | Police Protection                  | 112                 | 650            | -              | 650              | 650                 | 650            | -                   | 0.00%        |
| 10424                        | 506275     | Police Community Services          | -                   | 1,500          | -              | 1,500            | 1,500               | 1,500          | -                   | 0.00%        |
| 10424                        | 507100     | Office Equipment                   | -                   | 1,100          | -              | 1,100            | 1,100               | 1,100          | -                   | 0.00%        |
| 10424                        | 507300     | Safety Equipment                   | 753                 | 2,000          | -              | 2,500            | 2,500               | 2,500          | 500                 | 25.00%       |
| <b>TOTAL POLICE SERVICES</b> |            |                                    | <b>377,274</b>      | <b>395,400</b> | <b>140,352</b> | <b>455,489</b>   | <b>407,789</b>      | <b>407,789</b> | <b>12,389</b>       | <b>3.13%</b> |

### **PUBLIC SAFETY: RESIDENT STATE TROOPER**

| Org                                 | Obj        | Description             | 2018-2019<br>Actual | 2019-2020      |          | 2020-2021        |                     |                |                     |               |
|-------------------------------------|------------|-------------------------|---------------------|----------------|----------|------------------|---------------------|----------------|---------------------|---------------|
|                                     |            |                         |                     | Budget         | Nov. YTD | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change      |
| 10423                               | 504475     | Public Safety Contracts | 181,678             | 197,660        | -        | 158,830          | 158,830             | 179,020        | (18,640)            | -9.43%        |
| 10423                               | 504475-493 | Resident State Trooper  | 181,678             | 197,660        | -        | 158,830          | 158,830             | 179,020        | (18,640)            | -9.43%        |
| <b>TOTAL RESIDENT STATE TROOPER</b> |            |                         | <b>181,678</b>      | <b>197,660</b> | <b>-</b> | <b>158,830</b>   | <b>158,830</b>      | <b>179,020</b> | <b>(18,640)</b>     | <b>-9.43%</b> |

### **PUBLIC SAFETY: WATER**

| Org                | Obj        | Description                    | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                     |               |
|--------------------|------------|--------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|---------------------|---------------|
|                    |            |                                |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change      |
| 10425              | 504475     | Public Safety Contracts        | 173,287             | 174,220        | 50,111        | 198,770          | 198,770             | 198,770        | 24,550              | 14.09%        |
| 10425              | 504475-492 | Fire Protection Water Services | 173,287             | 174,220        | 50,111        | 198,770          | 198,770             | 198,770        | 24,550              | 14.09%        |
| <b>TOTAL WATER</b> |            |                                | <b>173,287</b>      | <b>174,220</b> | <b>50,111</b> | <b>198,770</b>   | <b>198,770</b>      | <b>198,770</b> | <b>24,550</b>       | <b>14.09%</b> |

### **HEALTH & HUMAN SERVICES: ESTUARY TRANSIT**

| Org                          | Obj    | Description                 | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                     |              |
|------------------------------|--------|-----------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|---------------------|--------------|
|                              |        |                             |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/(Decrease) | % Change     |
| 10455                        | 508250 | Community Pmnts & Donations | 19,620              | 20,015        | 20,015        | 20,415           | 20,415              | 20,415        | 400                 | 2.00%        |
| <b>TOTAL ESTUARY TRANSIT</b> |        |                             | <b>19,620</b>       | <b>20,015</b> | <b>20,015</b> | <b>20,415</b>    | <b>20,415</b>       | <b>20,415</b> | <b>400</b>          | <b>2.00%</b> |

### **HEALTH & HUMAN SERVICES: HEALTH DEPARTMENT**

| Org                            | Obj    | Description                       | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                     |              |
|--------------------------------|--------|-----------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|---------------------|--------------|
|                                |        |                                   |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10431                          | 501100 | Full-Time Payroll                 | 83,452              | 90,222         | 38,124        | 92,703           | 92,703              | 92,703         | 2,481               | 2.75%        |
| 10431                          | 501150 | Part-Time Payroll                 | 24,215              | 27,212         | 8,037         | 31,540           | 31,540              | 31,540         | 4,328               | 15.91%       |
| 10431                          | 502200 | Telephone                         | -                   | 300            | -             | 300              | 300                 | 300            | -                   | 0.00%        |
| 10431                          | 502550 | Professional Dues & Subscriptions | 237                 | 700            | 97            | 700              | 700                 | 700            | -                   | 0.00%        |
| 10431                          | 502600 | Training & Conferences            | 470                 | 2,400          | 175           | 2,400            | 2,400               | 2,400          | -                   | 0.00%        |
| 10431                          | 502700 | Automobile Expense                | 1,127               | 2,000          | 674           | 2,000            | 2,000               | 2,000          | -                   | 0.00%        |
| 10431                          | 503225 | Inspection Services               | 105                 | -              | -             | -                | -                   | -              | -                   | 0.00%        |
| 10431                          | 504175 | Water Testing                     | 2,169               | 2,000          | 845           | 2,000            | 2,000               | 3,200          | 1,200               | 60.00%       |
| 10431                          | 506400 | Educational Materials             | 531                 | 2,000          | -             | 2,000            | 2,000               | 2,000          | -                   | 0.00%        |
| <b>TOTAL HEALTH DEPARTMENT</b> |        |                                   | <b>112,306</b>      | <b>126,834</b> | <b>47,953</b> | <b>133,643</b>   | <b>133,643</b>      | <b>134,843</b> | <b>8,009</b>        | <b>6.31%</b> |

## HEALTH & HUMAN SERVICES: TRANSFER STATION & RECYCLING CENTER

| Org                           | Obj        | Description                   | 2018-2019<br>Actual | 2019-2020      |                | 2020-2021        |                     |                |                     |              |
|-------------------------------|------------|-------------------------------|---------------------|----------------|----------------|------------------|---------------------|----------------|---------------------|--------------|
|                               |            |                               |                     | Budget         | Nov. YTD       | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10435                         | 501100     | Full-Time Payroll             | 97,408              | 99,340         | 44,691         | 102,062          | 102,062             | 102,062        | 2,722               | 2.74%        |
| 10435                         | 501200     | Overtime Payroll              | 2,046               | 2,500          | -              | 2,500            | 2,500               | 2,500          | -                   | 0.00%        |
| 10435                         | 501300     | Longevity                     | 5,839               | 5,999          | 5,999          | 6,164            | 6,164               | 6,164          | 165                 | 2.75%        |
| 10435                         | 502150     | Office Supplies               | 1,389               | 2,000          | 716            | 2,000            | 2,000               | 2,000          | -                   | 0.00%        |
| 10435                         | 502200     | Telephone                     | -                   | 750            | -              | 750              | 750                 | 750            | -                   | 0.00%        |
| 10435                         | 502250     | Electricity                   | 2,116               | 3,000          | 418            | 3,000            | 3,000               | 3,000          | -                   | 0.00%        |
| 10435                         | 502875     | State of CT Fees              | -                   | 2,300          | -              | 2,650            | 2,650               | 2,650          | 350                 | 15.22%       |
| 10435                         | 502875-205 | Permit Fees                   | -                   | 2,300          | 2,650          | 2,650            | 2,650               | 2,650          | 350                 | 15.22%       |
| 10435                         | 502900     | Miscellaneous                 | 2,725               | 3,000          | 1,044          | 3,000            | 3,000               | 3,000          | -                   | 0.00%        |
| 10435                         | 503200     | Engineering                   | -                   | 1,500          | 977            | 1,500            | 1,500               | 1,500          | -                   | 0.00%        |
| 10435                         | 504175     | Water Testing                 | 1,358               | 1,300          | 340            | 1,300            | 1,300               | 1,300          | -                   | 0.00%        |
| 10435                         | 504350     | Regional HHW Facility         | 17,784              | 16,730         | 9,922          | 16,730           | 16,730              | 16,730         | -                   | 0.00%        |
| 10435                         | 504375     | Waste Processing/Removal      | 130,267             | 139,000        | 41,008         | 143,500          | 139,000             | 139,000        | -                   | 0.00%        |
| 10435                         | 504375-421 | Bulky Waste                   | 12,000              | 15,000         | 4,000          | 15,000           | 15,000              | 15,000         | -                   | 0.00%        |
| 10435                         | 504375-423 | Single Stream                 | 4,995               | 3,500          | 1,770          | 3,500            | 3,500               | 3,500          | -                   | 0.00%        |
| 10435                         | 504375-424 | Chipping                      | 36,000              | 31,500         | -              | 36,000           | 31,500              | 31,500         | -                   | 0.00%        |
| 10435                         | 504375-425 | MIRA MSW Fees                 | 27,223              | 28,000         | 10,509         | 28,000           | 28,000              | 28,000         | -                   | 0.00%        |
| 10435                         | 504375-426 | Demolition                    | 38,885              | 42,500         | 14,189         | 42,500           | 42,500              | 42,500         | -                   | 0.00%        |
| 10435                         | 504375-427 | Freon                         | 2,192               | 2,000          | 1,504          | 2,000            | 2,000               | 2,000          | -                   | 0.00%        |
| 10435                         | 504375-428 | Paint & HHW                   | 494                 | 1,000          | -              | 1,000            | 1,000               | 1,000          | -                   | 0.00%        |
| 10435                         | 504375-431 | MSW Hauling                   | 5,625               | 8,000          | 1,770          | 8,000            | 8,000               | 8,000          | -                   | 0.00%        |
| 10435                         | 504375-432 | Tires                         | 353                 | 1,000          | 330            | 1,000            | 1,000               | 1,000          | -                   | 0.00%        |
| 10435                         | 504375-433 | Leaf Screening                | 2,500               | 6,500          | 6,938          | 6,500            | 6,500               | 6,500          | -                   | 0.00%        |
| 10435                         | 505150     | Building Maintenance & Repair | 2,085               | 3,000          | 368            | 3,000            | 3,000               | 3,000          | -                   | 0.00%        |
| <b>TOTAL TRANSFER STATION</b> |            |                               | <b>263,017</b>      | <b>280,419</b> | <b>108,133</b> | <b>288,156</b>   | <b>283,656</b>      | <b>283,656</b> | <b>3,237</b>        | <b>1.15%</b> |

## HEALTH & HUMAN SERVICES: SOCIAL SERVICES

| Org                          | Obj        | Description                         | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                         |              |
|------------------------------|------------|-------------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|-------------------------|--------------|
|                              |            |                                     |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/<br>(Decrease) | % Change     |
| 10434                        | 501100     | Full-Time Payroll                   | 9,889               | 10,149         | 4,387         | 22,292           | 22,292              | 22,292         | 12,143                  | 119.65%      |
| 10434                        | 501150     | Part Time Payroll                   | 5,396               | 5,551          | 2,291         | -                | -                   | -              | (5,551)                 | -100.00%     |
| 10434                        | 502150     | Office Supplies                     | 1,029               | 1,000          | 97            | 1,000            | 1,000               | 1,000          | -                       | 0.00%        |
| 10434                        | 502550     | Professional Dues & Subscriptions   | -                   | 250            | 80            | 250              | 250                 | 250            | -                       | 0.00%        |
| 10434                        | 502700     | Automobile Expense                  | -                   | 500            | 50            | 500              | 500                 | 500            | -                       | 0.00%        |
| 10434                        | 508250     | Community Pmnts & Fees for Services | 80,155              | 89,454         | 84,100        | 89,054           | 89,054              | 87,554         | (1,900)                 | -2.12%       |
| 10434                        | 508250-810 | Community Renewal Team              | (2,000)             | -              | -             | -                | -                   | -              | -                       | 0.00%        |
| 10434                        | 508250-812 | Connection, The                     | 750                 | 750            | -             | 750              | 750                 | 750            | -                       | 0.00%        |
| 10434                        | 508250-813 | Estuary Council of Seniors Club     | 35,851              | 37,000         | 37,000        | 35,100           | 35,100              | 35,100         | (1,900)                 | -5.14%       |
| 10434                        | 508250-815 | Literacy Volunteers of America      | 1,100               | 1,100          | 1,100         | 1,100            | 1,100               | 1,100          | -                       | 0.00%        |
| 10434                        | 508250-818 | Mdlsex Cty Subs Abuse Action Cou    | 500                 | 750            | 500           | 750              | 750                 | 750            | -                       | 0.00%        |
| 10434                        | 508250-819 | Regional Mental Health              | 354                 | 354            | -             | 354              | 354                 | 354            | -                       | 0.00%        |
| 10434                        | 508250-820 | Rushford Center                     | (1,250)             | -              | -             | -                | -                   | -              | -                       | 0.00%        |
| 10434                        | 508250-821 | Sexual Assault Crisis               | (650)               | -              | -             | -                | -                   | -              | -                       | 0.00%        |
| 10434                        | 508250-822 | Shoreline Soup Kitchens             | 5,000               | 5,000          | 5,000         | 7,500            | 7,500               | 6,000          | 1,000                   | 20.00%       |
| 10434                        | 508250-823 | Tri-Town Youth Services             | 36,000              | 36,500         | 36,500        | 37,000           | 37,000              | 37,000         | 500                     | 1.37%        |
| 10434                        | 508250-824 | Community Health Center, Inc.       | (1,500)             | 1,500          | -             | -                | -                   | -              | (1,500)                 | -100.00%     |
| 10434                        | 508250-826 | Middlesex Ctr for Behavioral Health | 2,500               | 2,500          | -             | 2,500            | 2,500               | 2,500          | -                       | 0.00%        |
| 10434                        | 508250-827 | Gilead                              | 3,500               | 3,500          | 3,500         | 3,500            | 3,500               | 3,500          | -                       | 0.00%        |
| 10434                        | 508250-828 | FISH                                | -                   | 500            | 500           | 500              | 500                 | 500            | -                       | 0.00%        |
| <b>TOTAL SOCIAL SERVICES</b> |            |                                     | <b>96,469</b>       | <b>106,904</b> | <b>91,005</b> | <b>113,096</b>   | <b>113,096</b>      | <b>111,596</b> | <b>4,692</b>            | <b>4.39%</b> |

## HEALTH & HUMAN SERVICES: VISITING NURSES

| Org   | Obj        | Description                    | 2018-2019<br>Actual | 2019-2020     |               | 2020-2021        |                     |               |                         |              |
|-------|------------|--------------------------------|---------------------|---------------|---------------|------------------|---------------------|---------------|-------------------------|--------------|
|       |            |                                |                     | Budget        | Nov. YTD      | Original Request | Selectman's Request | BOS Request   | Increase/<br>(Decrease) | % Change     |
| 10432 | 508250     | Community Payments & Donations | 66,850              | 66,874        | 27,854        | 70,218           | 70,218              | 68,546        | 1,672                   | 2.50%        |
| 10432 | 508250-816 | Lower Valley Visiting Nurses   | 66,850              | 66,874        | 27,854        | 70,218           | 70,218              | 68,546        | 1,672                   | 2.50%        |
|       |            | <b>TOTAL VISITING NURSES</b>   | <b>66,850</b>       | <b>66,874</b> | <b>27,854</b> | <b>70,218</b>    | <b>70,218</b>       | <b>68,546</b> | <b>1,672</b>            | <b>2.50%</b> |

## HEALTH & HUMAN SERVICES: WATER POLLUTION CONTROL

| Org                                  | Obj    | Description       | 2018-2019<br>Actual | 2019-2020    |          | 2020-2021        |                     |             |                     |                 |
|--------------------------------------|--------|-------------------|---------------------|--------------|----------|------------------|---------------------|-------------|---------------------|-----------------|
|                                      |        |                   |                     | Budget       | Nov. YTD | Original Request | Selectman's Request | BOS Request | Increase/(Decrease) | % Change        |
| 10436                                | 501150 | Part-Time Payroll | 356                 | 500          | -        | 500              | 500                 | -           | (500)               | -100.00%        |
| 10436                                | 502150 | Office Supplies   | -                   | 100          | -        | 100              | 100                 | -           | (100)               | -100.00%        |
| 10436                                | 504175 | Water Testing     | 998                 | 2,000        | -        | 2,000            | 2,000               | -           | (2,000)             | -100.00%        |
| <b>TOTAL WATER POLLUTION CONTROL</b> |        |                   | <b>1,354</b>        | <b>2,600</b> | <b>-</b> | <b>2,600</b>     | <b>2,600</b>        | <b>-</b>    | <b>(2,600)</b>      | <b>-100.00%</b> |

## HIGHWAYS & TRANSPORTATION: PUBLIC WORKS & HIGHWAY DEPARTMENT

| Org                             | Obj    | Description                                | 2018-2019<br>Actual | 2019-2020      |                | 2020-2021        |                     |                |                     |              |
|---------------------------------|--------|--|---------------------|----------------|----------------|------------------|---------------------|----------------|---------------------|--------------|
|                                 |        |  |                     | Budget         | Nov. YTD       | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10450                           | 501100 | Full-Time Payroll                          | 258,015             | 301,911        | 111,835        | 315,048          | 315,048             | 315,048        | 13,137              | 4.35%        |
| 10450                           | 501150 | Part-Time Payroll                          | 63,645              | 63,125         | 22,706         | 79,421           | 79,421              | 79,421         | 16,296              | 25.81%       |
| 10450                           | 501200 | Overtime Payroll                           | 24,664              | 34,181         | 7,591          | 28,308           | 28,308              | 28,308         | (5,873)             | -17.18%      |
| 10450                           | 501250 | Contracted/Seasonal Payroll                | 49,808              | 41,800         | 28,361         | 15,050           | 15,050              | 15,050         | (26,750)            | -64.00%      |
| 10450                           | 501300 | Longevity                                  | 7,390               | 10,737         | 3,129          | 8,593            | 8,593               | 8,593          | (2,144)             | -19.97%      |
| 10450                           | 502200 | Telephone                                  | 3,284               | 2,500          | 1,658          | 3,000            | 3,000               | 3,000          | 500                 | 20.00%       |
| 10450                           | 502250 | Electricity                                | 4,963               | 6,500          | 659            | 6,000            | 6,000               | 6,000          | (500)               | -7.69%       |
| 10450                           | 502350 | Water                                      | 564                 | 1,000          | -              | 1,000            | 1,000               | 1,000          | -                   | 0.00%        |
| 10450                           | 502400 | Heating Fuel                               | 4,843               | 10,000         | -              | 10,000           | 10,000              | 10,000         | -                   | 0.00%        |
| 10450                           | 502900 | Miscellaneous                              | 22,455              | 21,650         | 8,179          | 14,000           | 14,000              | 14,000         | (7,650)             | -35.33%      |
| 10450                           | 503200 | Engineering                                | 28,801              | 15,000         | 8,392          | 17,000           | 17,000              | 17,000         | 2,000               | 13.33%       |
| 10450                           | 504150 | Uniforms                                   | 4,761               | 5,000          | 1,963          | 7,650            | 7,650               | 7,650          | 2,650               | 53.00%       |
| 10450                           | 504250 | Equipment Rentals                          | 345                 | 3,000          | 300            | 3,000            | 3,000               | 3,000          | -                   | 0.00%        |
| 10450                           | 504300 | Plowing & Sanding                          | 16,836              | 25,000         | -              | 25,000           | 25,000              | 25,000         | -                   | 0.00%        |
| 10450                           | 504400 | Waste Removal                              | 5,903               | 4,000          | 2,067          | 4,500            | 4,500               | 4,500          | 500                 | 12.50%       |
| 10450                           | 504425 | Streetlights Electricity                   | 54,248              | 65,000         | 22,805         | 65,000           | 65,000              | 65,000         | -                   | 0.00%        |
| 10450                           | 505100 | Signage & Line Striping                    | -                   | -              | -              | 5,000            | 5,000               | 5,000          | 5,000               | 100.00%      |
| 10450                           | 505150 | Building Maintenance & Repair              | 2,200               | 4,000          | 1,537          | 4,000            | 4,000               | 4,000          | -                   | 0.00%        |
| 10450                           | 505175 | Grounds Maintenance & Repair               | 124,059             | 50,000         | 21,540         | 50,000           | 50,000              | 50,000         | -                   | 0.00%        |
| 10450                           | 505200 | Equipment Maintenance & Repair             | 35,683              | 37,000         | 19,185         | 37,000           | 37,000              | 37,000         | -                   | 0.00%        |
| 10450                           | 505550 | Road Maintenance & Repair                  | 165,914             | 100,000        | 36,837         | 110,000          | 105,000             | 105,000        | 5,000               | 5.00%        |
| 10450                           | 505575 | Sidewalk Maintenance & Repairs             | 10,631              | 25,000         | 8,244          | 25,000           | 25,000              | 25,000         | -                   | 0.00%        |
| 10450                           | 505625 | Catch Basins Maintenance Cleaning          | 18,352              | 14,000         | -              | 14,000           | 14,000              | 14,000         | -                   | 0.00%        |
| 10450                           | 505650 | Drainage Maintenance, Repair & Replacement | 6,772               | 18,000         | 6,260          | 20,000           | 20,000              | 20,000         | 2,000               | 11.11%       |
| 10450                           | 505700 | Municipal Stormwater Maintenance           | 13,869              | 18,000         | 2,994          | 16,000           | 16,000              | 16,000         | (2,000)             | -11.11%      |
| 10450                           | 506100 | Fuel & Oil - Town Vehicles                 | 26,454              | 22,000         | 2,164          | 22,000           | 22,000              | 22,000         | -                   | 0.00%        |
| 10450                           | 506150 | Sand & Salt                                | 21,991              | 20,000         | -              | 20,000           | 20,000              | 20,000         | -                   | 0.00%        |
| 10450                           | 507250 | Maintenance Equipment                      | 12,626              | 10,000         | 9,519          | 10,000           | 10,000              | 10,000         | -                   | 0.00%        |
| <b>TOTAL HIGHWAY DEPARTMENT</b> |        |  | <b>989,075</b>      | <b>928,404</b> | <b>327,922</b> | <b>935,570</b>   | <b>930,570</b>      | <b>930,570</b> | <b>2,166</b>        | <b>0.23%</b> |

## DEBT SERVICE: PRINCIPAL & INTEREST

| Org                       | Obj        | Description                        | 2018-2019<br>Actual | 2019-2020        |                  | 2020-2021        |                     |                  |                     |              |
|---------------------------|------------|------------------------------------|---------------------|------------------|------------------|------------------|---------------------|------------------|---------------------|--------------|
|                           |            |                                    |                     | Budget           | Nov. YTD         | Original Request | Selectman's Request | BOS Request      | Increase/(Decrease) | % Change     |
| 10480                     | 508150     | Principal Payments                 | 730,000             | 960,000          | 960,000          | 1,060,000        | 1,060,000           | 1,060,000        | 100,000             | 10.42%       |
| 10480                     | 508150-806 | 2013 GO Refunding Bond             | 730,000             | 740,000          | 740,000          | 735,000          | 735,000             | 735,000          | (5,000)             | -0.68%       |
| 10480                     | 508150-807 | 2017 General Obligation Bond       | -                   | 220,000          | 220,000          | 325,000          | 325,000             | 325,000          | 105,000             | 47.73%       |
| 10480                     | 508200     | Interest                           | 399,431             | 369,281          | 194,241          | 330,931          | 330,932             | 330,932          | (38,349)            | -10.38%      |
| 10480                     | 508200-806 | 2013 GO Refunding Bond             | 178,031             | 152,281          | 83,541           | 126,456          | 126,457             | 126,457          | (25,824)            | -16.96%      |
| 10480                     | 508200-807 | 2017 General Obligation Bond       | 221,400             | 217,000          | 110,700          | 204,475          | 204,475             | 204,475          | (12,525)            | -5.77%       |
| <b>GROSS DEBT SERVICE</b> |            |                                    | <b>1,129,431</b>    | <b>1,329,281</b> | <b>1,154,241</b> | <b>1,390,931</b> | <b>1,390,932</b>    | <b>1,390,932</b> | <b>61,651</b>       | <b>4.64%</b> |
|                           |            | Less: Amortization of Bond Premium | (69,280)            | (67,669)         | (67,669)         | (62,053)         | (62,053)            | (62,053)         | 5,616               | -8.30%       |
|                           |            | Less: Utilization of bond proceeds | -                   | (50,000)         | (50,000)         | (50,000)         | (75,000)            | (75,000)         | (25,000)            | 50.00%       |
| <b>NET DEBT SERVICE</b>   |            |                                    | <b>1,060,151</b>    | <b>1,211,612</b> | <b>1,036,572</b> | <b>1,278,878</b> | <b>1,253,879</b>    | <b>1,253,879</b> | <b>42,267</b>       | <b>3.49%</b> |

## LIBRARIES

| Org                    | Obj        | Description         | 2018-2019<br>Actual | 2019-2020      |                | 2020-2021        |                     |                |                     |              |
|------------------------|------------|---------------------|---------------------|----------------|----------------|------------------|---------------------|----------------|---------------------|--------------|
|                        |            |                     |                     | Budget         | Nov. YTD       | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10440                  | 508300     | Library Allocations | 404,347             | 412,434        | 206,217        | 422,102          | 423,776             | 423,776        | 11,342              | 2.75%        |
| 10440                  | 508300-841 | Essex Library       | 293,570             | 299,441        | 149,721        | 311,325          | 307,676             | 307,676        | 8,235               | 2.75%        |
| 10440                  | 508300-842 | Ivoryton Library    | 110,777             | 112,993        | 56,497         | 110,777          | 116,100             | 116,100        | 3,107               | 2.75%        |
| <b>TOTAL LIBRARIES</b> |            |                     | <b>404,347</b>      | <b>412,434</b> | <b>206,217</b> | <b>422,102</b>   | <b>423,776</b>      | <b>423,776</b> | <b>11,342</b>       | <b>2.75%</b> |

## CAPITAL AND SINKING FUNDS

| Org                                    | Obj        | Description                          | 2018-2019<br>Actual | 2019-2020      |               | 2020-2021        |                     |                |                     |              |
|--|------------|--------------------------------------|---------------------|----------------|---------------|------------------|---------------------|----------------|---------------------|--------------|
|  |            |                                      |                     | Budget         | Nov. YTD      | Original Request | Selectman's Request | BOS Request    | Increase/(Decrease) | % Change     |
| 10496                                  | 508100     | Capital Equipment Leases             | -                   | 25,000         | -             | 25,000           | 25,000              | 25,000         | -                   | 0.00%        |
| 10496                                  | 508125     | Public Works Equipment-Other         | 47,159              | 25,000         | 8,000         | 25,000           | 25,000              | 25,000         | -                   | 0.00%        |
| 10496                                  | 508350     | Sinking Fund Allocations             | 477,500             | 322,500        | -             | 352,500          | 337,500             | 332,500        | 10,000              | 3.10%        |
| 10496                                  | 508350     | EES Capital project Fund             | 45,000              | -              | -             | -                | -                   | -              | -                   | 0.00%        |
| 10496                                  | 508350-850 | Police Vehicle Sinking Fund          | 35,000              | 15,000         | -             | 20,000           | 15,000              | 15,000         | -                   | 0.00%        |
| 10496                                  | 508350-855 | Fire Department Sinking Fund         | 295,000             | 180,000        | -             | 205,000          | 195,000             | 195,000        | 15,000              | 8.33%        |
| 10496                                  | 508350-860 | Harbor Management Sinking Fund       | 5,000               | 7,500          | -             | 7,500            | 7,500               | 7,500          | -                   | 0.00%        |
| 10496                                  | 508350-865 | Open Space Sinking Fund              | 20,000              | 20,000         | -             | 20,000           | 20,000              | 15,000         | (5,000)             | -25.00%      |
| 10496                                  | 508350-869 | Park and Recreation Sinking Fund     | 30,000              | 25,000         | -             | 25,000           | 25,000              | 25,000         | -                   | 0.00%        |
| 10496                                  | 508350-870 | Patrol Boat Sinking Fund             | 2,500               | 5,000          | -             | 5,000            | 5,000               | 5,000          | -                   | 0.00%        |
| 10496                                  | 508350-875 | Revaluation Sinking Fund             | 12,500              | 15,000         | -             | 15,000           | 15,000              | 15,000         | -                   | 0.00%        |
| 10496                                  | 508350-885 | Municipal Property Sinking Fund      | 25,000              | 25,000         | -             | 25,000           | 20,000              | 20,000         | (5,000)             | -20.00%      |
| 10496                                  | 508350-xxx | Essex Ambulance                      | 5,000               | 10,000         | -             | 10,000           | 15,000              | 15,000         | 5,000               | 50.00%       |
| 10496                                  | 508350-xxx | Local Bridge Replacement             | 2,500               | 20,000         | -             | 20,000           | 20,000              | 20,000         | -                   | 0.00%        |
| 10496                                  | 508700     | Road Reconstruction                  | 183,990             | 120,000        | -             | 130,000          | 130,000             | 125,000        | 5,000               | 4.17%        |
| 10496                                  | 508750     | Sidewalk Installation/Reconstruction | 40,388              | 25,000         | -             | 25,000           | 25,000              | 25,000         | -                   | 0.00%        |
| 10496                                  | 508800     | Municipal Property Improvements      | 58,298              | 25,000         | 14,889        | 25,000           | 25,000              | 25,000         | -                   | 0.00%        |
| <b>TOTAL CAPITAL AND SINKING FUNDS</b> |            |                                      | <b>807,335</b>      | <b>542,500</b> | <b>22,889</b> | <b>582,500</b>   | <b>567,500</b>      | <b>557,500</b> | <b>15,000</b>       | <b>2.76%</b> |

8,568,611                    8,396,634                    8,833,592                    8,712,129                    8,596,711                    199,723

increase over prior FY approved budget                    436,958                    315,495                    200,077

% increase over prior FY approved budget                    5.20%                    3.76%                    2.38%

for a total  
increase of:                    \$\$\$                    reduce by

2%                    167,933                    32,144

2.50%                    209,916                    (9,839)

3%                    251,899                    (51,822)

## **SECTION C**

- OVERVIEW/DESCRIPTION BY ORG (page 33)
- COMBINED DEBT SERVICE – NEXT 6 FY (page 46)
- SINKING FUND BALANCES (page 47)
- HISTORICAL ACTUALS COMPARISON REPORT (page 48)
- METRICS (page 66)

# GENERAL GOVERNMENT

## Selectmen

The First Selectman is the Town's Chief Executive Officer. Responsibilities include the day-to-day management of the Town and the preparation of the annual budget. The First Selectman oversees the operations of most departments, boards and commissions. The Board of Selectmen is the legislative authority for most governmental matters. The Board is comprised of the First Selectman and two second Selectmen. The Board meets twice a month, the first Wednesday of each month at 5:00 pm and the third Wednesday of each month at 7:00 pm. Special meetings, Public Hearings and Town meetings are called when necessary. Once the Selectmen approve their proposed annual budget, it is then submitted to the Board of Finance.

## Assessor

The Assessor compiles and prepares the Grand List, certifies the Grand List for public review; administers state laws affecting real and personal property assessments; keeps abreast of appraisal procedures, market trends, and construction costs; conducts inspections of existing properties, improved properties and properties under construction to determine the value of properties. The Assessor's office reviews all property transfers for accuracy of title in assessment records and market value analysis; reviews land subdivisions and lot splits for accuracy; supervises the maintenance of the assessment maps, records and lists; reviews and authorizes tax exemptions. The Assessor also responds to taxpayer inquiries regarding assessment programs administered by this department and general inquiries of property owners.

## Central Services

The Central Services budget provides for the overall operation of Town Hall. This includes such shared services as electricity, postage, phone, and maintenance and cleaning services. The Town participates in a heating oil consortium to take part in volume pricing.

## Elections

The Registrars of Voters are elected officials of the Town, whose duty is to administer the election process for all elections, primaries and referendums according to State Statute and under the direction of the Secretary of State. The Registrars have the responsibility of keeping the Registry list current at all times. They receive applications from new voters, admit those who qualify and add their names to the Registry in a timely fashion. Removals from the list are made due to elector's deaths and people moving out of town. Registrars and Deputies are required to attend a prescribed number of hours of training annually.

## Probate Court

The Probate Court System oversees decedent's estates & trusts as well as handling a wide range of sensitive issues affecting children, the elderly, and persons with certain disabilities. Essex belongs to the Saybrook Probate District which also encompasses Clinton, Chester, Deep River, Old Saybrook, Haddam, Killingworth, Lyme and Westbrook. The court office is located at 302 Main Street, Old Saybrook (within the Old Saybrook Town Hall).

### Tax Collector

Local tax revenue is primarily derived from real estate, personal property (for businesses), and motor vehicle taxes. The Tax Collectors Office provides billing and collection of real estate, personal property, and motor vehicle taxes. The office operates under the authority of the Connecticut General Statutes. For fiscal year 2019-2020 property tax bills totaling \$23,171,789 were issued. The 2018-2019 collection rate was 98.9%.

### Town Clerk

The office of the Town Clerk is the principal location for the repository of municipal documents. It is charged with recording deeds and other documents related to land transactions. Marriage and sports licenses and birth and death certificates are issued by the Town Clerk's office. The Town Clerk is also one of the primary elected officials. The Town Clerk is involved in the conduct of municipal referenda and political party primaries. Many of the activities and duties of the office are governed by State law. The Town Clerk's office is the location where minutes of all municipal boards and commissions are kept. The Town Clerk has responsibility for keeping many other public records.

### Finance

The Finance office is responsible for a variety of accounting and financial management matters, including accounting, payroll, accounts payable and financial reporting. Finance also works closely with the Selectmen and Board of Finance on the annual budget preparation. The office performs the reconciliation of the Town's bank accounts, the investment of the Town's funds, manages the annual audit as well as coordination of bonding. This office also ensures compliance with Governmental Accounting Standards Board (GASB) pronouncements and generally accepted accounting principles.

### Zoning Enforcement Agent

The Zoning Enforcement Agent supplies staff support to the Zoning Commission, Planning Commission, Zoning Board of Appeals and Inland Wetlands by review of proposed plans to ensure compliance to the regulations. The agent acts as a liaison between applicants and the commission(s), enforces the zoning and wetland regulations, approves and/or denies applications for zoning permits, maintains the files associated with all applications as well as street crossings and bonds associated with subdivision, wetland, and or zoning approval.

### Fringe Benefits

Fringe benefits represents one of the most significant costs of the Town budget. The proposed FY 2020-2021 budget of \$1,066,014 makes up 12.4% of the Selectmen's budget. This includes the costs associated with fringe benefit programs for Town employees. Included are health, dental, vision and prescription insurance benefits; contributions to the pension fund for employees and eligible firefighters; and short-term disability and life insurance for employees and eligible firefighters. For FY 2019-2020, the Town remained in the self-funded insurance group with Regional School District 4. The town is exploring other medical & dental insurance carriers. One of the possible options is the CT Partnership Plan 2.0

### General Insurance

This budget provides for the Liability, Auto and Property, Public Officials Liability, Crime and Theft, Surety Bonds and Workers' Compensation Policies. This includes cyber insurance. Our present coverage for Liability, Auto and Property and Workers' Compensation is with the Connecticut

Interlocal Risk Management Agency (CIRMA). We have entered into a 3 year rate stabilization agreement which caps our annual rate increases at not more than 3% plus exposure increases.

#### Legal Services

The budget for Legal Services provides for representation on behalf of the Town in a variety of legal matters across all the various departments, boards and commissions of the Town.

#### Public Restroom Facilities

This budget reflects the costs of maintaining public restrooms at the Main Street Park in Essex and the seasonally open restroom at Hubbard Field.

#### Technology

Town maintains a 4-year replacement cycle for Town desktop computers. This smooths out the cost of equipment replacement rather than entering into a capital lease to replace all computers at once. This budget also covers the cost of the Town's IT managed services (through Novus), costs of various hosted software services and ongoing software costs.

#### Board of Assessment Appeals

The Essex Board of Assessment Appeals is a body of three elected citizens empowered by State Statute to hear and decide appeals of property assessments. The Board meets during the month of March to hear appeals of real estate, personal property, and motor vehicles on the supplemental list (vehicles billed in January) and in September for motor vehicles billed in July. Application must be made by February 20 (may be different if the 20th falls on a weekend or holiday) for a hearing during the Board's March sessions. Property owners, or an authorized agent, must appear in person at the appeal hearing.

#### Board of Finance

The Essex Board of Finance operates as set forth in the State of Connecticut General Statutes. Responsibilities of the Board include the annual budget of the town, as well as necessary budget transfers and other supplemental appropriations, setting the mill rate and publication of the Annual Town Report. Additionally, the board selects independent auditors, arranges the annual municipal audit and works closely with the Board of Selectmen, the Town Treasurer and Finance Director, the Essex Board of Education and the Region 4 Board of Education in financial matters. Monthly financial reports are available on the Town website under the Finance Department. The Board of Finance is comprised of six members, each of whom holds office for a 6-year term. Terms are staggered with two members elected at each biennial municipal election. No more than four of the board's members may be of the same political party.

#### Conservation Commission

The Conservation Commission maintains Town-owned open space, works as a conduit with other Commissions and with the Essex Land Trust and comments on all matters of conservation and development. Responsible for overseeing and maintaining: Bushy Hill Preserve (130 forested acres, pond, trails) ELT maintains additional acres; Canfield Meadow Woods (300 acres of mature trees and trails--stewardship shared with Essex Land Trust & Deep River CC); Viney Hill Brook Preserve (74 acres--Quarry Pond man-made, several beaver-built ponds, evolving deciduous forest, invasive shrubs & trees, wild-flower meadow and trails). The commission is made up of 7 regular members appointed for 3 year terms along with 2 alternates.

### Economic Development Commission

The Essex Economic Development Commission was formed by a town meeting in 1998 with a simple mission: serve as an advocate for local businesses and work to preserve an adequate balance between business and residential properties. The commission meets monthly and works with an economic development consultant. EDC has 7 regular members who serve a term of 2 years.

### IWWC Commission

The Inland Wetlands and Watercourses Commission is responsible for reviewing (and approving or denying) all applications for inland wetland permits including actions within wetlands or within the 60' regulated upland review area to a wetland and/or the 100' regulated upland review area to a waterbody or watercourse. Other responsibilities include maintaining IWWC regulations.

### Land Use – Administrative

Land Use - Administrative budget represents the administrative support for the Land Use departments. These departments include Zoning, Planning, Building, Fire Marshal and Health Department. Related administrative costs have been removed from those budgets (10412, 10414, 10421, and 10431). The staff continues to develop the capabilities of the new permitting system. Contractors and homeowners can now apply for permits online.

### Park and Recreation Department

The Park and Recreation Department serves to provide safe and aesthetically pleasing parks for the residents and visitors of Essex to enjoy while also providing enrichment through recreational programs and special events for all segments of the population. Our mission is "Creating the Essex Community through People, Parks, and Programs." Park and Recreation plays a critical role in the economic strength of a community and in providing a great place to live, work, and play which is a goal of all municipalities.

Specific functions of the Park & Recreation Department include: supervising day-to-day operations of park system, managing the maintenance of the parks, coordinating field use schedules, preparing contracts for maintenance services, operating and capital spending, developing partnerships with community stakeholders, risk management, writing grants, developing department promotions and communications, developing and offering a diverse array of recreational programs, event management and development, managing independent contractors and contracts, and supervising volunteers and staff.

### Park and Recreation Commission

The Park & Recreation Commission is comprised of 5 members and 3 alternates. Members are appointed by the BOS and Town Meeting for a 3-year term. The commission meets monthly on the first Tuesday of the month

### Planning Commission

The Planning Commission is responsible for reviewing (and approving or denying) all subdivision applications, preparing the Plan of Conservation and Development (which is required by State Statute to be updated every ten years), reviewing all municipal projects to ensure compliance with the Plan of Conservation and Development and making recommendations to the Board of Selectmen on the appropriateness of those plans, and reviewing all changes to the zoning regulations and zones to ensure compliance with the Plan of Conservation and Development.

### Tree Committee

Tree Committee's goal is to replace street trees that have been removed and plant additional trees in locations that have been identified as planting sites. This applies to all three villages within the Town of Essex. Trees to be planted in 2020-2021 timeframe include: Maple (1) @ Comstock Ave; Oak (3) @ Gates Rd., corner of Highland Terrace & N Main St in Ivoryton, and Beachwood Dr; Elm (1) @ corner of Grove St & High St.; Dogwood (1) @ Sunset Pond; Crimson Cloud Thornless Hawthorne (2) @ Walnut St. and Eastern Redbud (5) Bushy Hill Rd/Old Bushy Hill Rd.

### Zoning Board of Appeals

The Zoning Board of Appeals has the power to grant variances to zoning regulations. It is hoped that the variances are granted because of a true land-based hardship that would make development in full accordance with the zoning regulations extremely difficult. Variances granted should allow development to be in harmony with their general purpose and intent, after due consideration for conserving the public health, safety, welfare, convenience and property values. The Zoning Board of Appeals is responsible for reviewing (and approving or denying) all variance applications, acting upon appeals from the Zoning Enforcement Agent's determinations on zoning applications, and approving the locations of gas station and automobile dealer and/or repairer applications to the State.

### Zoning Commission

The Zoning Commission is responsible for reviewing (and approving or denying) all applications for special permits (with associated site plans), revising the zoning regulations and/or zones, and enforcing (through its agent) the zoning regulations.

## PUBLIC SAFETY

### Ambulance Association/EMT Services

The Essex Ambulance Association, Inc., is an organization dedicated to providing efficient, high quality emergency ambulance service to the Town of Essex. Each year the crew responds to more than 850 calls in Essex and neighboring towns. Nature of Operations: The Essex Ambulance Association provides emergency ambulance service to Essex, Centerbrook and Ivoryton, CT and to surrounding communities as needed for mutual aid. Service users are billed based on mandatory rates established by the State of CT. The Association participates in Medicare and Medicaid programs. The Association has employees who respond to calls during the 12-hour day shift and members of the ambulance corps respond to night calls. EMS funding is per contract between Town of Essex and Middlesex Hospital. Requested funding is being held flat again at \$1 per capita.

### Animal Control

The Animal Control budget provides support from the General Fund to the Dog Fund for the Animal Control Officer as well as funds to maintain the animal control facility. The Essex dog kennel/pound is located on the Town Public Works campus on Dump Road.

### Building Department

The Building Official reviews applications and construction documents for residential, commercial and utility buildings. One set of documents is marked up and returned to the applicant with any code issues noted. Permits are also issued for plumbing, mechanical, roofing, electrical, demolition, swimming pools, tents and portable shelters. The Building Official, upon notification from the permit holder or his/her agent, makes any necessary inspections and either approves that portion of construction as completed or notifies the permit holder or his/her agent when the same fails to comply with the code. Upon final inspection of the building or a portion of the building being erected or altered, the Building Official issues a Certificate of Occupancy, certifying that such building or structure substantially conforms to the provision of the State Building Code and the regulations lawfully adopted thereunder. The Building Official must attend 90 credit hours of training for every three-year period. The Building Official supervises a Deputy Inspector (for fill in and special inspections when needed).

### Emergency Management

Mission Statement: To coordinate activities to mitigate, prepare for, respond to, and recover from disasters ensuring a safer future through effective partnerships committed to saving lives and reducing the impact of disasters.

### Emergency 9-1-1 / PSAP

Valley Shore Emergency Communications, Inc. provides 911 emergency service and coordination of police, fire and medical activation and response to member towns, medical facilities, and the public in the lower Connecticut Valley and surrounding vicinity. VSEC charges fees to the towns that participate on a pre-set formula. Everbridge is emergency reverse 9-1-1 system used for Safer Essex notifications.

### Fire Department

This budget supports the Volunteer Fire Department, which includes Fire Police and the Junior Division, as well as the fixed costs related to our two fire stations and numerous pieces of apparatus. The mission of the Essex Fire Department is to provide the highest quality fire protection, emergency medical services, fire prevention, safety education, community services, and mitigation of emergency and non-emergency incidents for the citizens, businesses and visitors to the town of Essex. Service delivery is continually enhanced through training, education, planning, and teamwork. Members safely achieve their mission while being mindful of the fragile environment in which we live and at all times strive to remain fiscally responsible through the effective and proficient use of all resources made available.

### Fire Marshal

The Fire Marshal investigates all fires and explosions to determine cause and origin. He also has the responsibility for reviewing construction plans and specifications dealing with certain development projects, including Schools and Town buildings, as well as fire protection for subdivisions. Yearly inspections of public buildings, day-cares, schools and restaurants with liquor permits are conducted. Also, the Fire Marshal issues blasting permits, burning permits and serves as the Town's Burning Official. Tents and portable shelter applications are evaluated for the required fire protection standby needs. The Fire Marshal makes a monthly report to the Selectmen and submits the National Fire Incident Reports (NFIRS) to the State Fire Marshal monthly. The Fire Marshal must attend 90 credit hours of training for every three-year period. The Fire Marshal provides public education, when called upon, as it relates to fire safety. The Fire

Marshal is responsible for assisting Essex Engine Company 1 with administrative duties that include record management for members, local, state and federal grant research and application, and fire incident reports.

#### Harbor Patrol

The Essex Police operate the Marine Patrol under the supervision of the Resident Trooper. The patrol boat is a new 2018 Ocean King 25' which was delivered in May 2018. The three full-time Essex Police Officers, supplemented by three part-time boat operators, staff the patrol. The primary mission of the Essex Marine Patrol is to enforce boating laws and regulations and to respond to emergencies on the Connecticut River in Essex. There are approximately three miles of waterfront in Essex, which includes substantial anchorage and numerous marinas and yacht clubs. The budget provides for patrols beginning the week before Memorial Day and continuing until the end of September

#### Police Services

The Essex Police Officers operate under the direct supervision of the Connecticut State Police by virtue of the Resident Trooper program. Participating in this program eliminates the need for a dispatch center, prisoner holding facilities, administrative staff, and other expenses that would be incurred with an organized police department. Essex Police Officers are responsible for conducting a wide spectrum of criminal and motor vehicle investigations in Essex. They also conduct elderly and child safety programs, the D.A.R.E. ® program, and a bicycle and marine patrol. Their office is located at Town Hall. Current staff includes 3 full time and 3 part time officers. There are currently four Essex Police SUV in service.

#### Resident State Trooper

Policing and public safety in the Town of Essex is the responsibility of the Essex Resident Trooper's Office. The Resident State Trooper oversees the Police, Harbor Patrol Services, and Animal control Officer for the Town of Essex.

#### Water

The budget represents fees charged by Connecticut Water with regard to fire protection services. The Essex Public Fire system includes 126 hydrants town-wide connected by 102,953 linear feet of water mains.

## HEALTH & HUMAN SERVICES

#### Estuary Transit

Estuary Transit District (ETD) was formed in 1981 by the nine towns of the Connecticut River Estuary Region, which includes Clinton, Chester, Deep River, Essex, Killingworth, Lyme, Old Lyme, Old Saybrook, and Westbrook. In addition, service is provided on a contracted basis to the towns of Durham, East Haddam and Haddam. ETD's mission is to provide local, coordinated public transportation for the residents of the Estuary region. ETD's public transportation service provides both deviated fixed route and demand response transportation services

## Health Department

The Essex Health Department works with state and local partners to assure public health services are provided as authorized by CT General Statutes (CGS) and regulations. The Director of Health is responsible for the enforcement of the Connecticut Public Health Code (PHC) and mandated services as prescribed by CGS Section 368e (municipal health depts). This department is responsible for local disease surveillance, health education, environmental services, and public health emergency preparedness and also works with community partners to ensure appropriate programs and services are available that address additional public health needs of the community. The Local Health Department budget embodies the costs associated with the Director of Health and Sanitarian function, MS4 Coordinator, Region 2 Emergency Preparedness (REPT) Liason, School Security Advisory Committee Liason,

Residents are most familiar with the environmental health services provided by this department. The local Health Department reviews, approves, and issues permits for all projects which influence a property's on-site septic system or drinking water well. Some examples of projects which require a permit from the Health Department include: construction of a new commercial, residential or accessory structure; expansion or change in use of an existing structure; conversion of a seasonal use building to year-around use; conversion of non-habitable to habitable space within a structure by creating heated/conditioned/insulated space or supplying potable water to an accessory structure; installation of a pool, shed, utility building, deck, buried propane tanks, drainage systems, and stormwater systems, etc. Because Essex is not served by public sewers, soil testing is a required component on all plans for improvement on an existing parcel or development of a new parcel.

The local Health Dept issues well drilling permits for installation of geothermal wells, new drinking water wells, hydrofracking or deepening existing wells, and abandoning existing wells. Additionally, the department issues permits for food service establishments, temporary food service events, and public swimming pools.

In 2018-19, health department staff conducted the required number of inspections (approx 120) plus multiple re-inspections at the 41 food service establishments in town and inspected numerous temporary foodservice events such as Lobster Bake, Shad Bake, RiverFare, Thomas the Tank Engine, ½ Marathons, farmers market, etc. Health Dept. staff completed 106 plan reviews, 37 soil tests, 35 septic system repairs, issued 4 well drilling permits and 10 new septic system permits. Additionally, the staff conducted 10 barber/salon inspections, 0 child care inspections (they are required every 2-years), 6 public swimming pool inspections and monitored bathing water at Viney Hill Brook Park for the 2019 swimming season

In 2018-19, the Health Dept. actively participated in Public Health Emergency Preparedness (PHEP) planning and statewide drills with State partners in Region 2, ESF-8, and MDA 39. During local severe weather events or emergencies, this department partnered with local leadership, emergency management office, first responders, and key community partners to collectively ensure public health and safety.

## Social Services

Town of Essex Department of Social Services mission is to enhance the quality of life and self-sufficiency of people in need of financial and social services. We provided leadership, advocacy, planning and delivery of many services in partnership with public and private organizations. We connect you to the essential resources of the community. These resources provide the support you may need, such as food, shelter, educational and employment opportunities, personal safety and access to health care services. The available services are diverse and support all ages. Specific functions of the Social Services Department include: Case

by case client intake, counseling & referral, administration of the State's Energy Assistance & Renters Rebate Program, Holiday Goodwill Program, Operation Fuel, Payless Shoe Program, and Warm the Children Coordination & Implementation, SNAP Outreach, Social Service Emergency Assistance fund administration.

Community Organizations recommended for support:

FISH

Through September 2019, FISH has 60 drivers who have provided over 1,000 free round-trip rides to medical appointments for residents of Essex, Deep River, and Chester.

The Connection

The grant is for the Eddy Shelter of Middlesex County. It is the only homeless shelter in the county. It is open 24 hours per day, 365 days per year. Last year it provided a hot shower and warm bed to nearly 200 homeless adult men and women. Shelter guests typical stay 6 months to a year and receive job counseling and other forms of assistance to help them transition successfully back into the community. In 2019 no Essex residents stayed at the shelter, however this changes from year to year and the shelter remains an ongoing and valuable piece of insurance for all the communities in Middlesex County.

Estuary Council of Seniors

The M. Monica Eggert Senior Center prepared over 60,000 meals last year for distribution to Cafe locations and Meals on Wheels recipients throughout the 190-square-mile, 9-Town Estuary Region. Lunch is served Monday through Friday. EMOTS (out of the area medical transportation) provides rides to medical appointments. Educational and cultural trips to museums, parks, concerts, and theatre and music destinations are scheduled throughout the year. The Senior Center has meeting room space for preventative health screens and programs, and an exercise classroom for Senior Fitness, weight training, chair exercise, T'ai Chi and Yoga classes, as well as, ping pong. The Senior Center also has billiards, cards, creative writers' class, bingo, gardening, Wii bowling, as well as, craft and art classes. AARP Tax Assistance and Mature Drivers Classes are held here. Notary public services are available. Between July 2018 – June 2019 the Council provided 5,258 meals on wheels to 41 Essex Seniors, 1,230 congregate meals to 63 Essex Seniors, 72 EMOTS rides to 9 Essex Residents. They had a total of 10,035 visits by a total of 861 people overall to the center from resident of Essex.

Literacy Volunteers of America

Mission is to teach Valley Shore resident to read, write and speak English to improve their work and life skills. There is an estimated 400 +adults between the ages of 18-64 who lack the life and work skills necessary to attain and maintain meaningful employment residents in Essex, according to data obtained from the Connecticut's Adult Literacy Leadership Board. This year Literacy Volunteers tutored 9 students from Essex, with the good work of 33 town volunteers. Overall, LWS tutored more than 192 students, spending 11,604 hours of volunteer's time to deliver many hours of instruction.

### Middlesex County Substance Abuse Action Counsel-MSSAAC

The Council is a council of the Business Industry Foundation of Middlesex County. Their mission is to promote education and employment opportunities for working families and the maintenance of community health primarily through substance abuse prevention activities.

### Region II Mental Health Board

The Board plans, reviews, evaluation and improved mental health services in the 36 towns and cities of South-Central Connecticut. It assures that each town is afforded with a citizen voice in advising the Commissioner of Mental Health in policy setting and funding as well as the determination and maintenance of appropriate mental health services at the local level. They were developed to provide individual towns the kind of planning, review and evaluation of services that is necessary to both establish and maintain a regional service system. The Board works closely with DMHAS and local mental health authorities.

### Shoreline Soup Kitchen

Mission is to provide food and fellowship to those in need living on the shoreline. They operate in partnership with faith communities in 11 shoreline towns. They operate 5 weekly pantries where they distribute fresh and non-perishable groceries. Participants receive enough food for 3 meals for 3 days for each member of their household. They also serve family style meals at 8 sites, 2 of which are located in Essex & Centerbrook.

### Tri-Town Youth Services

Founded in 1984, Tri-Town Youth Services is a nonprofit agency that coordinates, develops and provides services dedicated to promoting the growth and development of youth and families in Chester, Deep River and Essex.

We are charged with providing the following Administrative Core Functions:

1. Youth Advocacy
2. Research and Education
3. Community Involvement and Collaboration
4. Community Resource Development
5. Administration and Management

Youth Service Bureaus focus on six key areas, though Tri-Town Youth Services is not required to be the direct providers of these services:

1. Juvenile Justice
2. Crisis Intervention
3. Child Welfare
4. Mental Health
5. Positive Youth Development
6. Recreation/Cultural

### Visiting Nurses

Visiting Nurses of the Lower Valley, Inc. (VNLV) works diligently to promote health for all residents of the Essex-Centerbrook-Ivoryton community through the application of public health measures and the provision of selective health services. The primary mission of VNLV is to promote health by providing home-based healing, education and health-oriented community outreach programs to prevent disease and disability, and to maintain and restore health, and promoting quality of life. In 2018, VNLV nurses provided twelve (12) public flu shot clinics in Essex. Residents of Essex Court attended twelve (12) blood pressure screening clinics. Blood pressure screening, flu shots, and walk-in monthly and bi-monthly B 12 injections are provided on demand at our office for mobile community residents. VNLV provides a monthly news article through social media concentrating on various health topics and providing information on diet, exercise, stress management and health promotional activities. Our community educator presented a Healthy Living and Aging seminar to present tips for disease prevention: diet, exercise, sleep, immunization updates (flu, Shingles, Pneumonia and Tetanus, diphtheria and whooping cough) in September. Thirty-five people attended. Throughout the year our certified dementia practitioner provided memory screenings to residents at various sites including the home office which helps in early detection of cognitive changes and made numerous home visits to assist families in the care of their loved ones with Alzheimer dementia. We met and worked with members of the Essex Community Fund to further develop the emergency planning and response initiative for residents mandated by CMS.

### Water Pollution Control Authority

The responsibility of the Water Pollution Control Authority is to ensure the quality of the Town's subsurface and surface water resources including developing and monitoring a waste water management plan.

## HIGHWAYS & TRANSPORTATION

### Public Works and Highway Department

Highway personnel are primarily responsible for maintaining 44 miles of roads, sidewalks, parking lots and related paved areas owned by the Town. The costs to maintain our infrastructure makes this budget one of the largest of the Selectmen's budget at a proposed \$928,404 or 11.05%. Snow and ice control is a critical winter function directly related to motorist safety. Operations include sanding and salting and plowing when snowfall depths warrant. Road construction, roadside mowing, chip sealing, brush removal, catch basin cleaning and street sweeping are activities during the year. An important safety program is traffic sign placement and repair. Beginning in budget year 2019-2020, the budgets for Highway Department and for Town Garage have been merged into the Public Works and Highway Department.

# DEBT SERVICE

## Interest & Principal

Budget amount reflects scheduled principal and interest payments for outstanding Town of Essex direct debt. As of June 30, 2018, the Town debt includes the following debt:

| <u>Debt</u>             | <u>Date of Issue</u> | <u>Original Amount</u> | <u>Date of Maturity</u> | <u>6/30/18 Balance</u> |
|-------------------------|----------------------|------------------------|-------------------------|------------------------|
| General Obligation Bond | April 2013           | \$7,170,000            | 8/1/2028                | \$6,345,000            |
| General Obligation Bond | Sept. 2017           | \$6,000,000            | 9/15/2037               | \$6,000,000            |
|                         |                      | \$13,170,000           |                         | \$12,345,000           |

Annual debt service for the next 6 years is shown below:

|                                    | <b>FY 20-21</b>  | <b>FY 21-22</b>  | <b>FY 22-23</b>  | <b>FY 23-24</b>  | <b>FY 24-25</b>  | <b>FY 25-26</b> |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| 2013 GO Bond Principal **          | 735,000          | 730,000          | 685,000          | 605,000          | 545,000          | 535,000         |
| 2017 GO Bond Principal             | 325,000          | 325,000          | 325,000          | 325,000          | 320,000          | 320,000         |
| 2013 GO Bond Interest **           | 126,456          | 104,481          | 83,256           | 63,906           | 48,700           | 36,884          |
| 2017 GO Bond Interest              | 204,475          | 188,225          | 171,975          | 155,725          | 139,600          | 123,600         |
| Less: Amortization of Bond Premium | (62,053)         | (54,043)         | (46,032)         | (38,022)         | (30,074)         | (22,187)        |
| Less: Utilization of Bond Proceeds | (75,000)         | (40,000)         | (15,000)         | -                | -                | -               |
| <b>Total Debt Service</b>          | <b>1,253,878</b> | <b>1,253,664</b> | <b>1,204,199</b> | <b>1,111,609</b> | <b>1,023,226</b> | <b>993,297</b>  |

\*\* - 2013 GO Bond fully matures in FY 2028

# LIBRARIES

The Town of Essex provides support to 2 local libraries:

The Essex Library Association, Inc. is a nonprofit, nonstock corporation formed under the laws of the State of Connecticut to operate the Essex Library located in Essex, Connecticut. The Essex Library is a professionally directed, free public library that encourages all visitors to explore lifelong learning opportunities and locate recreational reading materials. Through its collections, services, and programs, it brings people of all ages together to share common cultural and educational interests.

The Ivoryton Library, working with the limitations of space and budget, constantly seeks to provide materials to its patrons that are not only current and in demand, but those of high educational and/or entertainment value. We support the curriculum of the region's schools as much as possible and collaborate with the school librarians for Summer Reading programs and book lists. Through our membership in Libraries Online, we can provide digital downloads of eBooks, audiobooks and magazines. We have 7 computers available for public use, 3 in the children's area. Our two meeting rooms are available to residents and local organizations. Our Local History Committee, a group of 8 volunteers, continues to meet weekly to organize our materials. Our series, "An Intimate History of Ivoryton" has held seven successful and well-attended programs so far, and we are now planning an event in conjunction with the Essex Historical Society.

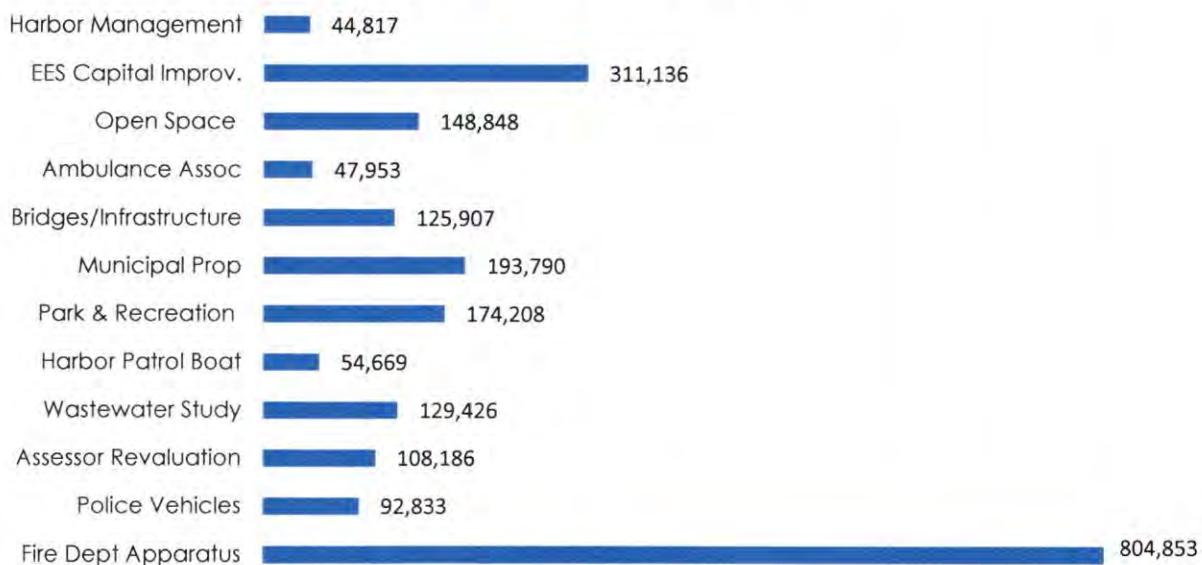
We have eight language classes taught at the library, two each of Italian, French and Spanish. Our Tea and Murder book Group is on its 11th year. We also provide regular meeting space for the Essex Boat Club, the Green Party, Essex Community Fund, Pettipaug Yacht Club and various local scouting groups. We also currently have three regular tutoring sessions weekly. The Children's Department continues to offer Preschool Story times, school vacation craft times and an extensive Summer Reading program in conjunction with the Essex, Essex Elementary and John Winthrop libraries. In recent years we have partnered with Bushy Hill Nature Center, the Community Music School,

Ashleigh's Gardens, the Ivoryton Alliance, the Florence Griswold Museum and the Essex Police and Fire Departments to provide fun, educational programs for the area's children.

## CAPITAL & SINKING FUNDS

The Capital budget provides for funding of major projects, equipment, initiatives and Sinking Funds.

Sinking Fund Balance as of 3/10/2020



**Combined Debt Service for Next 6 Fiscal Years**

|                                    | <b>FY 20-21</b>  | <b>FY 21-22</b>  | <b>FY 22-23</b>  | <b>FY 23-24</b>  | <b>FY 24-25</b>  | <b>FY 25-26</b> |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| 2013 GO Bond Principal **          | 735,000          | 730,000          | 685,000          | 605,000          | 545,000          | 535,000         |
| 2017 GO Bond Principal             | 325,000          | 325,000          | 325,000          | 325,000          | 320,000          | 320,000         |
| 2013 GO Bond Interest **           | 126,456          | 104,481          | 83,256           | 63,906           | 48,700           | 36,884          |
| 2017 GO Bond Interest              | 204,475          | 188,225          | 171,975          | 155,725          | 139,600          | 123,600         |
| Less: Amortization of Bond Premium | (62,053)         | (54,043)         | (46,032)         | (38,022)         | (30,074)         | (22,187)        |
| Less: Utilization of Bond Proceeds | (75,000)         | (40,000)         | (15,000)         | -                | -                | -               |
| <b>Total Debt Service</b>          | <b>1,253,878</b> | <b>1,253,664</b> | <b>1,204,199</b> | <b>1,111,609</b> | <b>1,023,226</b> | <b>993,297</b>  |

\*\* - 2013 GO Bond fully matures in FY 2028

## Reserve/Sinking Fund Balances

| Fund Name                 | Beginning Balance at 7/1/2019 | From General Fund | Interest Rec'd. /Other | Expenditures      | Balance at 2/10/2020 | Outstanding Appr. |     |
|---------------------------|-------------------------------|-------------------|------------------------|-------------------|----------------------|-------------------|-----|
| 031 Fire Truck            | \$ 720,892                    | \$ 180,000        | \$ -                   | \$ 96,039         | \$ 804,853           | \$ 87,369         | (A) |
| 032 Trucks & Equip.       | 2,885                         | -                 | -                      | -                 | 2,885                | -                 |     |
| 033 Police Vehicles       | 87,311                        | 15,000            | -                      | 9,478             | 92,833               | 56,522            | (C) |
| 034 Assessor Revaluation  | 93,186                        | 15,000            | -                      | -                 | 108,186              | -                 |     |
| 036 Wastewater Study      | 129,426                       | -                 | -                      | -                 | 129,426              | -                 |     |
| 035 Harbor Patrol Boat    | 49,669                        | 5,000             | -                      | -                 | 54,669               | -                 |     |
| 037 Park & Recreation     | 149,208                       | 25,000            | -                      | -                 | 174,208              | -                 |     |
| 039 Municipal Prop        | 168,790                       | 25,000            | -                      | -                 | 193,790              | -                 |     |
| 047 Bridges/Infrastructur | 105,907                       | 20,000            | -                      | -                 | 125,907              |                   |     |
| 048 Ambulance Assoc       | 37,953                        | 10,000            | -                      | -                 | 47,953               |                   |     |
| 051 Open Space            | 128,848                       | 20,000            | -                      | -                 | 148,848              | -                 |     |
| 053 EES Capital Improv.   | 288,256                       | 60,000            | -                      | 37,120            | 311,136              | 7,880             | (B) |
| 050 Harbor Management     | 37,317                        | 7,500             | -                      | -                 | 44,817               | -                 |     |
| <b>Totals</b>             | <b>\$ 1,999,648</b>           | <b>\$ 382,500</b> | <b>\$ -</b>            | <b>\$ 142,637</b> | <b>\$ 2,239,511</b>  | <b>\$ 151,771</b> |     |

### Outstanding Appropriations

- (A) Fire Department                  Appr. of an amt not to exceed \$125,000 at 9/4/19 Twn Mtg  
 (B) EES Capital Improvements      Appr. of an amt not to exceed \$45,000 at 6/5/19 Town Mtg  
 (C) Police Vehicles                 Appr. of an amt not to exceed \$66,000 at 9/4/19 Twn Mtg

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 TOWN OF ESSEX  
 HISTORICAL ACTUALS COMPARISON REPORT

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FOR PERIOD 12 OF 2019

| ACCOUNTS FOR:<br>010 GENERAL FUND        | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| <hr/>                                    |                      |                      |                    |                       |                  |
| 10400 Selectmen                          |                      |                      |                    |                       |                  |
| 10400 501100 Full-Time Payroll           | 79,440.75            | 71,168.50            | 74,195.05          | 86,092.52             | 99,603.00        |
| 10400 501125 Elected Payroll             | 89,915.96            | 71,889.63            | 51,687.42          | 31,902.27             | 89,693.64        |
| 10400 501150 Part-Time Payroll           | 9,178.91             | 18,332.36            | 25,091.49          | 15,077.55             | .00              |
| 10400 501200 Overtime Payroll            | .00                  | .00                  | 457.38             | 213.69                | .00              |
| 10400 502150 Office Supplies             | 2,283.81             | 2,876.19             | 3,552.31           | 2,103.17              | 3,000.00         |
| 10400 502450 Advertising                 | 1,179.78             | 1,419.06             | 1,786.39           | 1,488.93              | 2,000.00         |
| 10400 502550 Prof Dues & Subscriptions   | 5,307.00             | 5,262.00             | 5,328.00           | 5,284.00              | 6,000.00         |
| 10400 502650 Meetings & Entertainment    | 493.64               | 802.88               | 602.29             | 727.18                | 1,000.00         |
| 10400 502700 Automobile Expense          | 278.57               | 543.42               | 99.38              | 137.80                | 750.00           |
| 10400 502900 Miscellaneous               | 2,792.28             | 4,130.88             | 3,195.93           | 6,267.88              | 4,500.00         |
| 10400 503300 Other/Consultants           | .00                  | .00                  | .00                | .00                   | 500.00           |
| 10400 505200 Equipment Maint & Repair    | .00                  | .00                  | .00                | .00                   | 250.00           |
| TOTAL Selectmen                          | 190,870.70           | 176,424.92           | 165,995.64         | 149,294.99            | 207,296.64       |
| 10401 Elections                          |                      |                      |                    |                       |                  |
| 10401 501125 Elected Payroll             | 19,574.00            | 20,383.76            | 20,716.00          | 21,286.00             | 21,286.00        |
| 10401 501150 Part-Time Payroll           | 15,541.00            | 11,743.82            | 11,695.00          | 18,118.00             | 18,954.74        |
| 10401 502100 Postage                     | .00                  | .00                  | 87.62              | 99.96                 | 25.00            |
| 10401 502150 Office Supplies             | 1,133.95             | 1,014.80             | 1,057.90           | 926.33                | 900.00           |
| 10401 502200 Telephone                   | 463.78               | 1,104.66             | 245.80             | 434.92                | .00              |
| 10401 502450 Advertising                 | 81.97                | .00                  | .00                | 112.00                | 50.00            |
| 10401 502500 Printing Services           | 2,828.58             | 2,447.84             | 2,691.85           | 3,830.65              | 2,800.00         |
| 10401 502600 Training & Conferences      | 6,041.03             | 2,839.00             | 2,873.62           | 1,250.44              | 2,900.00         |
| 10401 502850 Employee Services           | 216.48               | 131.80               | 33.50              | 466.44                | 100.00           |
| 10401 504500 Other Service Contracts     | .00                  | .00                  | 138.00             | 120.00                | 110.00           |
| 10401 504500 451 Other Service Contracts | 72.00                | 97.50                | .00                | .00                   | .00              |
| 10401 505200 Equipment Maint & Repair    | 2,338.00             | 1,964.00             | 2,234.00           | 2,781.00              | 2,300.00         |
| TOTAL Elections                          | 48,290.79            | 41,727.18            | 41,773.29          | 49,425.74             | 49,425.74        |
| 10402 Assessor                           |                      |                      |                    |                       |                  |
| 10402 501100 Full-Time Payroll           | 94,500.11            | 100,658.36           | 105,206.40         | 84,168.44             | 75,263.00        |
| 10402 501150 Part-Time Payroll           | 2,226.62             | 937.64               | .00                | 21,231.07             | 29,194.00        |

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 HISTORICAL ACTUALS COMPARISON REPORT

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FOR PERIOD 12 OF 2019

| ACCOUNTS FOR:<br>010 GENERAL FUND        | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10402 501175 Supplemental Payroll        | .00                  | .00                  | .00                | .00                   | 2,000.00         |
| 10402 501300 Longevity                   | 3,460.08             | 3,556.02             | 3,662.10           | 3,763.16              | 3,763.00         |
| 10402 502150 Office Supplies             | 979.45               | 1,329.35             | 1,767.77           | 1,829.94              | 1,800.00         |
| 10402 502500 Printing Services           | 322.38               | .00                  | 293.83             | 26.00                 | 400.00           |
| 10402 502550 Prof Dues & Subscriptions   | 645.00               | 635.00               | 710.00             | 895.00                | 765.00           |
| 10402 502600 Training & Conferences      | 365.00               | 430.00               | 425.00             | 505.00                | 900.00           |
| 10402 502700 Automobile Expense          | 84.73                | 186.18               | 278.40             | 457.95                | 500.00           |
| 10402 503250 Other/Consultants           | 5,000.00             | 5,000.00             | 5,369.99           | 5,000.00              | 5,000.00         |
| TOTAL Assessor                           | 107,583.37           | 112,732.55           | 117,713.49         | 117,876.56            | 119,585.00       |
| <b>10403 Board of Assessment Appeals</b> |                      |                      |                    |                       |                  |
| 10403 501125 Elected Payroll             | 95.20                | 250.00               | 750.00             | 500.00                | 750.00           |
| 10403 501150 Part-Time Payroll           | 740.00               | 500.00               | .00                | 181.79                | 250.00           |
| 10403 502150 Office Supplies             | .00                  | .00                  | 436.25             | .00                   | 100.00           |
| 10403 502450 Advertising                 | .00                  | 26.00                | 31.50              | 33.00                 | 80.00            |
| 10403 502550 Prof Dues & Subscriptions   | 150.00               | .00                  | .00                | .00                   | 100.00           |
| 10403 502700 Automobile Expense          | .00                  | .00                  | .00                | .00                   | 150.00           |
| TOTAL Board of Assessment Appeals        | 985.20               | 776.00               | 1,217.75           | 714.79                | 1,430.00         |
| <b>10404 Tax Collector</b>               |                      |                      |                    |                       |                  |
| 10404 501100 Full-Time Payroll           | 40,666.50            | 41,756.12            | 43,705.17          | 45,059.47             | 43,791.00        |
| 10404 501125 Elected Payroll             | 60,246.94            | 62,052.18            | 61,307.75          | 65,513.50             | 65,513.00        |
| 10404 501175 Supplemental Payroll        | 968.27               | 928.95               | .00                | .00                   | 1,500.00         |
| 10404 502150 Office Supplies             | 1,616.08             | 804.06               | 343.66             | 841.97                | 1,500.00         |
| 10404 502450 Advertising                 | 222.56               | 222.62               | 273.10             | 173.50                | 200.00           |
| 10404 502550 Prof Dues & Subscriptions   | 195.00               | 165.00               | 203.00             | 175.00                | 350.00           |
| 10404 502700 Automobile Expense          | 406.04               | 285.27               | 197.29             | 365.56                | 500.00           |
| 10404 502875 203 State of Conn Fees      | .00                  | .00                  | .00                | .00                   | 1,590.00         |
| 10404 502900 Miscellaneous               | .00                  | .00                  | 425.00             | .00                   | 500.00           |
| TOTAL Tax Collector                      | 104,321.39           | 106,214.20           | 106,454.97         | 112,129.00            | 115,444.00       |
| <b>10405 Finance Department</b>          |                      |                      |                    |                       |                  |
| 10405 501100 Full-Time Payroll           | 146,567.23           | 148,719.32           | 149,839.97         | 159,540.99            | 158,639.00       |

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 TOWN OF ESSEX  
 HISTORICAL ACTUALS COMPARISON REPORT

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FOR PERIOD 12 OF 2019

| ACCOUNTS FOR:<br>010 GENERAL FUND      |  | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10405 501125 Elected Payroll           |  | 10,609.04            | 10,927.55            | 11,227.06          | 11,536.98             | 11,537.00        |
| 10405 501300 Longevity                 |  | 4,613.44             | 7,502.17             | 7,728.83           | 8,091.93              | 8,092.00         |
| 10405 502150 Office Supplies           |  | 3,326.71             | 2,202.70             | 2,452.55           | 2,090.15              | 3,250.00         |
| 10405 502600 Training & Conferences    |  | 860.00               | 800.00               | 850.80             | 1,130.33              | 1,550.00         |
| 10405 502700 Automobile Expense        |  | 299.13               | 313.99               | .00                | .00                   | 550.00           |
| TOTAL Finance Department               |  | 166,275.55           | 170,465.73           | 172,099.21         | 182,390.38            | 183,618.00       |
| <b>10406 Legal Services</b>            |  |                      |                      |                    |                       |                  |
| 10406 503100 Legal Fees                |  | .00                  | 758.50               | .00                | .00                   | .00              |
| 10406 503100 321 Legal Fees            |  | 25,322.70            | 31,705.46            | 11,925.96          | 7,721.12              | 25,000.00        |
| 10406 503100 322 Legal Fees            |  | 12,863.88            | 23,771.63            | 32,886.27          | 30,481.80             | 15,000.00        |
| 10406 503100 324 Legal Fees            |  | .00                  | .00                  | 250.00             | 250.00                | 1,000.00         |
| 10406 503100 325 Legal Fees            |  | .00                  | 962.00               | 5,149.23           | 1,987.50              | 10,000.00        |
| 10406 503100 330 Legal Fees            |  | 3,000.00             | 2,000.00             | 4,351.50           | 3,000.00              | 4,000.00         |
| 10406 503100 350 Legal Fees            |  | 1,000.00             | 1,735.00             | 660.00             | 3,915.00              | 1,500.00         |
| 10406 503100 351 Legal Fees            |  | 299.00               | 935.00               | .00                | 869.50                | 2,500.00         |
| 10406 503100 353 Legal Fees            |  | 4,890.00             | 3,380.00             | 4,420.00           | 3,460.00              | 5,000.00         |
| 10406 503100 354 Legal Fees            |  | 32,521.60            | 32,995.30            | 7,844.00           | 20,588.00             | 5,000.00         |
| 10406 503100 355 Legal Fees            |  | 333.00               | 1,740.00             | .00                | .00                   | 5,000.00         |
| TOTAL Legal Services                   |  | 80,230.18            | 99,982.89            | 67,486.96          | 72,272.92             | 74,000.00        |
| <b>10407 Town Clerk</b>                |  |                      |                      |                    |                       |                  |
| 10407 501100 Full-Time Payroll         |  | 44,318.18            | 47,750.92            | 50,220.99          | 52,613.74             | 51,090.00        |
| 10407 501125 Elected Payroll           |  | 63,008.40            | 64,769.42            | 66,688.96          | 68,523.00             | 68,523.00        |
| 10407 501150 Part-Time Payroll         |  | 371.28               | -635.74              | .00                | .00                   | .00              |
| 10407 502150 Office Supplies           |  | 708.85               | 631.01               | 666.83             | 384.82                | 2,200.00         |
| 10407 502150 220 Office Supplies       |  | 960.53               | 1,650.29             | 846.67             | 1,033.79              | .00              |
| 10407 502450 Advertising               |  | 335.42               | 108.66               | 435.15             | 324.50                | 600.00           |
| 10407 502550 Prof Dues & Subscriptions |  | 249.25               | 175.00               | 255.66             | 473.57                | 200.00           |
| 10407 502875 State of Conn Fees        |  | 1,083.00             | 1,330.00             | 1,159.00           | 1,462.00              | .00              |
| 10407 502875 201 State of Conn Fees    |  | 280.00               | 763.00               | 656.00             | 595.00                | 2,000.00         |
| 10407 502875 202 State of Conn Fees    |  | 65,799.00            | 66,264.00            | 67,153.00          | 56,459.00             | 57,156.57        |
| 10407 502880 Vital Statistics          |  | 112.00               | 56.61                | -22.61             | 32.00                 | 150.00           |
| 10407 505225 Historic Restoration      |  | .00                  | 189.29               | 112.72             | 118.15                | 100.00           |
| TOTAL Town Clerk                       |  | 177,225.91           | 183,052.46           | 188,172.37         | 182,019.57            | 182,019.57       |
| <b>10408 Probate Court</b>             |  |                      |                      |                    |                       |                  |

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| ACCOUNTS FOR:<br>010 GENERAL FUND    | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--------------------------------------|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10408 504500 Other Service Contracts | 3,460.00             | 3,460.00             | 3,460.00           | 3,460.00              | 3,460.00         |
| TOTAL Probate Court                  | 3,460.00             | 3,460.00             | 3,460.00           | 3,460.00              | 3,460.00         |
| 10409 Board of Finance               |                      |                      |                    |                       |                  |
| 10409 501150 Part-Time Payroll       | 2,227.17             | 2,104.54             | 1,229.40           | 749.96                | 1,900.00         |
| 10409 502150 Office Supplies         | 110.14               | 139.67               | 204.07             | 229.55                | 100.00           |
| 10409 502500 Printing Services       | 1,083.51             | 1,300.00             | 1,050.00           | 900.00                | 1,500.00         |
| 10409 503150 Audit Fees              | 29,000.00            | 29,000.00            | 29,000.00          | 29,000.00             | 29,000.00        |
| 10409 503300 Other/Consultants       | 3,000.00             | 3,037.91             | 3,000.00           | 3,000.00              | 3,000.00         |
| TOTAL Board of Finance               | 35,420.82            | 35,582.12            | 34,483.47          | 33,879.51             | 35,500.00        |
| 10410 Conservation Commission        |                      |                      |                    |                       |                  |
| 10410 501150 Part-Time Payroll       | 1,894.21             | 1,934.40             | 2,183.71           | 1,981.12              | 2,500.00         |
| 10410 502150 Office Supplies         | 67.10                | .00                  | 9.80               | 162.87                | 100.00           |
| 10410 502500 Printing Services       | .00                  | .00                  | 36.00              | 1,431.32              | 650.00           |
| 10410 503300 Other/Consultants       | 40.00                | 2,060.00             | -20.00             | 122.18                | 1,250.00         |
| 10410 505175 Grounds Maint & Repair  | 8,548.17             | 10,721.02            | 10,264.50          | 9,224.99              | 8,422.48         |
| TOTAL Conservation Commission        | 10,549.48            | 14,715.42            | 12,474.01          | 12,922.48             | 12,922.48        |
| 10411 Planning Commission            |                      |                      |                    |                       |                  |
| 10411 501150 Part-Time Payroll       | 1,588.26             | 2,500.00             | 2,027.28           | 2,776.91              | 2,500.00         |
| 10411 502150 Office Supplies         | .00                  | 145.69               | .00                | .00                   | 150.00           |
| 10411 502450 Advertising             | 82.09                | .00                  | 78.00              | .00                   | 150.00           |
| 10411 502500 Printing Services       | 991.76               | .00                  | .00                | .00                   | 250.00           |
| 10411 503100 Legal Fees              | 259.00               | .00                  | 185.00             | .00                   | .00              |
| 10411 503200 Engineering             | 2,303.80             | 1,867.50             | 2,400.00           | 2,245.00              | 1,250.00         |
| 10411 503275 373 Planning Services   | 48,742.50            | 49,000.00            | 34,404.80          | .00                   | 49,500.00        |
| 10411 503275 375 Planning Services   | 8,316.50             | 8,721.30             | 23,520.54          | 56,670.00             | 9,790.00         |
| 10411 503275 379 Planning Services   | 202.50               | .00                  | .00                | .00                   | .00              |
| TOTAL Planning Commission            | 62,486.41            | 62,234.49            | 62,615.62          | 61,691.91             | 63,590.00        |
| 10412 Zoning Commission              |                      |                      |                    |                       |                  |

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| ACCOUNTS FOR:<br>010 GENERAL FUND          | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10412 501100 Full-Time Payroll             | 22,277.84            | 23,222.05            | .00                | .00                   | .00              |
| 10412 501150 Part-Time Payroll             | 1,571.70             | 2,062.54             | 2,785.82           | 2,417.79              | 1,910.00         |
| 10412 502150 Office Supplies               | 1,027.93             | 1,509.77             | .00                | .00                   | .00              |
| 10412 502450 Advertising                   | 938.79               | 909.99               | 1,279.76           | 921.31                | 1,500.00         |
| 10412 502500 Printing Services             | 282.00               | 270.00               | 884.80             | 645.45                | 500.00           |
| 10412 502875 State of Conn Fees            | 8,700.00             | 5,684.00             | 6,264.00           | 6,554.00              | 5,003.55         |
| 10412 503200 Engineering                   | 4,886.23             | 1,590.00             | 1,770.00           | 375.00                | 2,000.00         |
| TOTAL Zoning Commission                    | 39,684.49            | 35,248.35            | 12,984.38          | 10,913.55             | 10,913.55        |
| 10413 Zoning Board of Appeals              |                      |                      |                    |                       |                  |
| 10413 501150 Part-Time Payroll             | 1,387.49             | 2,027.40             | 2,566.81           | 1,574.40              | 1,600.00         |
| 10413 502150 Office Supplies               | 97.90                | 51.87                | .00                | .00                   | 100.00           |
| 10413 502450 Advertising                   | 2,218.64             | 2,233.55             | 2,295.65           | 1,418.61              | 2,250.00         |
| 10413 502875 State of Conn Fees            | 986.00               | 1,740.00             | 1,652.42           | 1,218.00              | .00              |
| 10413 502875 205 State of Conn Fees        | .00                  | .00                  | .00                | .00                   | 1,500.00         |
| TOTAL Zoning Board of Appeals              | 4,690.03             | 6,052.82             | 6,514.88           | 4,211.01              | 5,450.00         |
| 10414 Building Department                  |                      |                      |                    |                       |                  |
| 10414 501100 Full-Time Payroll             | 31,341.84            | 31,198.40            | 63,955.59          | 65,713.96             | 65,714.00        |
| 10414 501150 Part-Time Payroll             | 51,019.42            | 60,861.76            | .00                | 716.40                | 3,744.00         |
| 10414 501175 Supplemental Payroll          | 1,059.52             | 1,671.60             | 1,229.78           | 1,771.10              | .00              |
| 10414 502150 Office Supplies               | 1,118.79             | 1,192.78             | .00                | .00                   | .00              |
| 10414 502500 Printing Services             | 309.00               | 400.00               | 50.00              | 425.50                | 400.00           |
| 10414 502550 Prof Dues & Subscriptions     | 174.95               | 234.95               | 134.95             | 174.95                | 400.00           |
| 10414 502600 Training & Conferences        | 100.00               | .00                  | 233.87             | 216.72                | 350.00           |
| 10414 502700 Automobile Expense            | 1,661.18             | 1,382.46             | 1,657.01           | 1,974.74              | 2,000.00         |
| 10414 502875 State of Conn Fees            | 676.16               | 893.51               | 3,666.08           | 2,475.15              | 492.45           |
| 10414 502875 204 State of Conn Fees        | 3,466.89             | 4,961.48             | 2,551.46           | 1,859.07              | 2,500.00         |
| 10414 502900 Miscellaneous                 | 677.95               | 614.93               | .00                | 500.00                | 500.00           |
| 10414 506350 Inspection & Safety Materials | 770.15               | 1,042.17             | 1,743.69           | 1,772.86              | 1,500.00         |
| TOTAL Building Department                  | 92,375.85            | 104,454.04           | 75,222.43          | 77,600.45             | 77,600.45        |
| 10415 Central Services                     |                      |                      |                    |                       |                  |
| 10415 501100 Full-Time Payroll             | 39,182.45            | 41,085.84            | 41,451.99          | 39,695.06             | 43,211.00        |

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| ACCOUNTS FOR:<br>010 GENERAL FUND          | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10415 501150 Part-Time Payroll             | 31,069.18            | 33,317.86            | 34,388.63          | 37,544.76             | 36,879.00        |
| 10415 501175 Supplemental Payroll          | 11,396.56            | 11,664.82            | 11,960.57          | 12,293.06             | 12,293.00        |
| 10415 501200 Overtime Payroll              | .00                  | 186.97               | .00                | .00                   | 1,000.00         |
| 10415 501300 Longevity                     | 3,836.56             | 3,942.12             | 4,060.42           | 4,171.44              | 4,195.00         |
| 10415 502100 Postage                       | 10,447.38            | 17,238.29            | 20,851.44          | 11,951.86             | 15,000.00        |
| 10415 502150 Office Supplies               | 2,512.96             | 2,237.30             | 2,040.78           | 1,827.73              | 3,200.00         |
| 10415 502200 Telephone                     | 13,681.36            | 13,141.03            | 12,523.13          | 19,062.75             | 8,000.00         |
| 10415 502300 Electricity                   | 21,974.83            | 23,373.03            | 21,691.82          | 23,042.50             | 22,500.00        |
| 10415 502350 Water                         | 2,145.77             | 3,555.41             | 3,291.96           | 3,469.01              | 1,500.00         |
| 10415 502400 Heating Fuel                  | 10,187.73            | 9,070.71             | 10,992.40          | 8,901.79              | 12,500.00        |
| 10415 502700 Automobile Expense            | 708.19               | .00                  | .00                | 483.35                | 600.00           |
| 10415 502800 Custodial Supplies            | 5,075.05             | 5,446.65             | 5,224.91           | 4,408.11              | 8,000.00         |
| 10415 502850 Employee Services             | 4,757.29             | 5,135.87             | 4,076.81           | 5,505.87              | 5,000.00         |
| 10415 502900 Miscellaneous                 | 320.21               | 94.16                | 923.00             | 278.85                | .00              |
| 10415 503300 Other/Consultants             | 250.00               | -2.00                | 2,392.35           | 792.00                | .00              |
| 10415 504150 Uniforms                      | .00                  | .00                  | 652.72             | 338.70                | .00              |
| 10415 504150 406 Uniforms                  | 161.00               | 69.00                | .00                | .00                   | 600.00           |
| 10415 504400 Trash Removal                 | 1,565.88             | 1,565.88             | 1,571.20           | 1,766.84              | 1,700.00         |
| 10415 505150 Building Maintenance & Repair | 30,875.78            | 35,895.23            | 43,263.26          | 24,136.95             | 30,000.00        |
| 10415 505175 Grounds Maint & Repair        | 2,375.83             | 2,058.31             | 2,435.73           | 4,399.33              | 3,000.00         |
| 10415 505200 Equipment Maint & Repair      | 12,761.32            | 8,741.26             | 7,846.03           | 10,036.99             | 10,000.00        |
| TOTAL Central Services                     | 205,285.33           | 217,817.74           | 231,639.15         | 214,106.95            | 219,178.00       |

10416 Park &amp; Recreation Comm.

|  |           |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|
| 10416 501100 Full-Time Payroll             | 45,688.13 | 47,816.90 | 49,969.92 | 50,433.98 | 51,350.00 |
| 10416 501150 Part-Time Payroll             | 11,937.32 | 13,280.57 | 14,230.79 | 16,546.11 | 14,879.00 |
| 10416 501250 Contracted/Seasonal Payroll   | 1,016.64  | 1,313.98  | 329.43    | 817.07    | 1,500.00  |
| 10416 502150 Office Supplies               | 1,486.62  | 1,781.82  | 1,607.72  | 2,501.12  | 1,500.00  |
| 10416 502200 Telephone                     | .00       | 30.47     | 148.93    | .00       | 500.00    |
| 10416 502250 Electricity                   | .00       | .00       | .00       | 183.99    | .00       |
| 10416 502350 Water                         | 7,266.34  | 7,980.77  | 6,650.73  | 6,562.87  | 6,800.00  |
| 10416 502450 Advertising                   | 2,237.02  | 2,241.26  | 2,546.32  | 2,307.52  | 2,500.00  |
| 10416 502550 Prof Dues & Subscriptions     | 190.00    | 443.00    | 278.00    | 233.99    | 550.00    |
| 10416 502600 Training & Conferences        | 310.65    | 661.50    | 625.49    | 780.00    | 660.00    |
| 10416 502700 Automobile Expense            | 994.99    | 1,123.24  | 1,938.74  | 2,217.54  | 1,800.00  |
| 10416 503300 Other/Consultants             | 1,125.43  | 780.00    | 1,177.20  | 450.00    | 800.00    |
| 10416 504480 Mowing                        | 49,596.44 | 54,308.59 | 58,342.05 | 54,321.13 | 55,730.00 |
| 10416 505500 Park Oper, Maint & Repair     | .00       | 200.00    | .00       | 21.48     | .00       |
| 10416 505500 501 Park Oper, Maint & Repair | 2,183.85  | 351.36    | 1,700.00  | 1,275.00  | 1,900.00  |
| 10416 505500 502 Park Oper, Maint & Repair | 9,600.26  | 1,905.00  | 1,093.16  | 6,400.00  | 5,439.24  |

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| ACCOUNTS FOR:<br>010 GENERAL FUND                   | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|---|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10416 505500 503 Park Oper, Maint & Repair .00      | .00                  | .00                  | .00                | .00                   | 400.00           |
| 10416 505500 504 Park Oper, Maint & Repair 5,880.72 | 5,673.75             | 6,070.94             | 5,481.74           | 6,000.00              |                  |
| 10416 505500 505 Park Oper, Maint & Repair 6,871.85 | 8,457.43             | 6,656.06             | 3,219.06           | 7,000.00              |                  |
| 10416 505500 506 Park Oper, Maint & Repair 4,016.14 | 1,885.05             | 3,923.10             | 3,011.69           | 3,800.00              |                  |
| 10416 505500 507 Park Oper, Maint & Repair 1,496.36 | .00                  | 890.00               | 725.00             | 1,100.00              |                  |
| 10416 505500 508 Park Oper, Maint & Repair 75.52    | 540.20               | 7,120.15             | 223.33             | 3,000.00              |                  |
| 10416 505500 509 Park Oper, Maint & Repair 4,888.09 | 10,094.14            | 4,597.47             | 4,310.19           | 7,600.00              |                  |
| 10416 505500 510 Park Oper, Maint & Repair 4,850.88 | 2,570.36             | 1,853.17             | 16,826.57          | 3,000.00              |                  |
| 10416 506300 Park & Rec Programs .00                | .00                  | .00                  | 193.45             | .00                   |                  |
| 10416 506300 604 Park & Rec Programs 9,548.69       | 9,901.95             | 9,577.77             | 8,765.41           | 10,000.00             |                  |
| TOTAL Park & Recreation Comm.                       | 171,261.94           | 173,341.34           | 181,327.14         | 187,808.24            | 187,808.24       |
| 10417 Inland Wetlands Comm.                         |                      |                      |                    |                       |                  |
| 10417 501150 Part-Time Payroll 2,026.93             | 2,046.00             | 2,216.30             | 2,800.10           | 1,500.00              |                  |
| 10417 502150 Office Supplies .00                    | .00                  | .00                  | .00                | 100.00                |                  |
| 10417 502450 Advertising 527.74                     | 383.40               | 509.14               | 374.11             | 400.00                |                  |
| 10417 502500 Printing Services .00                  | .00                  | .00                  | .00                | 200.00                |                  |
| 10417 502600 Training & Conferences 30.00           | 120.00               | 180.00               | 190.00             | 250.00                |                  |
| 10417 502875 State of Conn Fees 580.00              | 928.00               | 1,160.00             | 638.00             | 1,200.00              |                  |
| 10417 503200 Engineering .00                        | .00                  | 150.00               | 300.00             | 1,000.00              |                  |
| 10417 508250 811 Community Payments & Dona 1,690.00 | 1,690.00             | 1,690.00             | 1,690.00           | 1,690.00              |                  |
| TOTAL Inland Wetlands Comm.                         | 4,854.67             | 5,167.40             | 5,905.44           | 5,992.21              | 6,340.00         |
| 10418 Park & Recreation Commission                  |                      |                      |                    |                       |                  |
| 10418 501150 Part-Time Payroll 784.23               | 719.20               | 466.12               | 380.48             | 900.00                |                  |
| 10418 502150 Office Supplies .00                    | 384.41               | 674.47               | .00                | 200.00                |                  |
| TOTAL Park & Recreation Commis                      | 784.23               | 1,103.61             | 1,140.59           | 380.48                | 1,100.00         |
| 10419 Enforcement Officer                           |                      |                      |                    |                       |                  |
| 10419 501100 Full-Time Payroll 65,143.68            | 66,844.95            | 68,419.52            | 70,300.62          | 70,301.00             |                  |
| 10419 502550 Prof Dues & Subscriptions 155.00       | 115.00               | .00                  | .00                | 100.00                |                  |
| 10419 502700 Automobile Expense 536.45              | 352.52               | 258.67               | 303.65             | 500.00                |                  |

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| ACCOUNTS FOR:<br>010 GENERAL FUND        | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| TOTAL Enforcement Officer                | 65,835.13            | 67,312.47            | 68,678.19          | 70,604.27             | 70,901.00        |
| 10420 Fire Department                    |                      |                      |                    |                       |                  |
| 10420 501150 Part-Time Payroll           | .00                  | .00                  | .00                | 11,343.60             | 12,823.00        |
| 10420 507300 Safety Equipment            | 20,000.00            | 20,000.00            | 20,000.00          | 20,000.00             | 20,000.00        |
| 10420 508400 Contingency                 | 5,000.00             | .00                  | 5,000.00           | 5,000.00              | 5,000.00         |
| 10420 508600 Fire Dept. Allocation       | 300,150.00           | 314,650.00           | 319,650.00         | 319,650.00            | 319,650.00       |
| TOTAL Fire Department                    | 325,150.00           | 334,650.00           | 344,650.00         | 355,993.60            | 357,473.00       |
| 10421 Fire Marshal                       |                      |                      |                    |                       |                  |
| 10421 501100 Full-Time Payroll           | 38,725.79            | 41,578.33            | 31,685.75          | 196.40                | .00              |
| 10421 501150 Part-Time Payroll           | 2,500.65             | 3,009.41             | 2,321.70           | 39,813.06             | 41,967.00        |
| 10421 502150 Office Supplies             | 128.87               | 677.20               | 1,659.59           | 65.94                 | .00              |
| 10421 502550 Prof Dues & Subscriptions   | 1,480.00             | 1,520.50             | .00                | 275.00                | 1,500.00         |
| 10421 502600 Training & Conferences      | .00                  | .00                  | 52.31              | .00                   | 500.00           |
| 10421 502700 Automobile Expense          | 1,188.59             | 708.30               | 1,599.74           | 1,789.85              | 1,500.00         |
| 10421 504200 Technology Support          | 120.00               | 120.00               | .00                | 48.81                 | 200.00           |
| 10421 504200 415 Technology Support      | .00                  | .00                  | .00                | 1,150.00              | .00              |
| 10421 507300 Safety Equipment            | 2,330.45             | 826.55               | 11,701.91          | 4,803.79              | 3,000.00         |
| TOTAL Fire Marshal                       | 46,474.35            | 48,440.29            | 49,021.00          | 48,142.85             | 48,667.00        |
| 10422 Insurance                          |                      |                      |                    |                       |                  |
| 10422 501550 Workers' Compensation       | 89,618.25            | 89,512.63            | 76,262.04          | 76,019.11             | 95,750.00        |
| 10422 502750 Insurance                   | 88,322.99            | 91,727.06            | 100,641.12         | 89,714.05             | 96,164.00        |
| TOTAL Insurance                          | 177,941.24           | 181,239.69           | 176,903.16         | 165,733.16            | 191,914.00       |
| 10423 Resident Trooper                   |                      |                      |                    |                       |                  |
| 10423 504475 493 Public Safety Contracts | 159,151.79           | 169,016.05           | 180,927.38         | 181,677.61            | 189,857.00       |

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| ACCOUNTS FOR:<br>010 GENERAL FUND         | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|---|----------------------|----------------------|--------------------|-----------------------|------------------|
| TOTAL Resident Trooper                    | 159,151.79           | 169,016.05           | 180,927.38         | 181,677.61            | 189,857.00       |
| 10424 Police Services                     |                      |                      |                    |                       |                  |
| 10424 501100 Full-Time Payroll            | 160,348.65           | 212,135.36           | 226,469.54         | 240,399.31            | 235,493.00       |
| 10424 501150 Part-Time Payroll            | 36,479.40            | 32,104.99            | 54,119.01          | 65,429.20             | 73,301.00        |
| 10424 501200 Overtime Payroll             | 8,715.85             | 26,837.03            | 40,603.97          | 41,924.83             | .00              |
| 10424 501200 120 Overtime Payroll         | 5,453.92             | 3,406.01             | 1,276.87           | .00                   | 3,500.00         |
| 10424 501200 125 Overtime Payroll         | 293.85               | 403.56               | .00                | .00                   | 6,000.00         |
| 10424 501200 130 Overtime Payroll         | .00                  | .00                  | 1,129.37           | .00                   | 2,000.00         |
| 10424 501200 135 Overtime Payroll         | .00                  | 1,576.81             | .00                | .00                   | 740.00           |
| 10424 501200 140 Overtime Payroll         | .00                  | .00                  | .00                | .00                   | 350.00           |
| 10424 501200 145 Overtime Payroll         | .00                  | .00                  | .00                | .00                   | 6,000.00         |
| 10424 501200 150 Overtime Payroll         | 1,209.19             | 3,531.37             | .00                | .00                   | 1,600.00         |
| 10424 501200 155 Overtime Payroll         | .00                  | .00                  | .00                | .00                   | 1,200.00         |
| 10424 501200 160 Overtime Payroll         | 4,619.57             | 5,456.03             | 1,615.40           | 552.00                | 9,000.00         |
| 10424 501200 165 Overtime Payroll         | 240.36               | 6,646.70             | 6,883.21           | .00                   | 3,200.00         |
| 10424 501200 170 Overtime Payroll         | .00                  | 552.00               | 2,458.22           | .00                   | .00              |
| 10424 501300 Longevity                    | 4,528.94             | .00                  | .00                | .00                   | .00              |
| 10424 502150 Office Supplies              | 1,713.06             | 1,202.71             | 927.36             | 1,416.59              | 3,000.00         |
| 10424 502600 Training & Conferences       | 844.20               | 425.00               | 848.59             | 1,710.53              | 4,000.00         |
| 10424 502900 Miscellaneous                | 277.68               | 372.36               | 44.46              | 2,075.37              | 1,000.00         |
| 10424 504150 Uniforms                     | 974.19               | 177.00               | 1,020.37           | 144.84                | .00              |
| 10424 504150 406 Uniforms                 | 3,769.27             | .00                  | 492.72             | 1,694.59              | 3,250.00         |
| 10424 504150 407 Uniforms                 | 1,121.93             | 940.04               | 1,000.91           | 886.50                | 1,500.00         |
| 10424 505100 Motor Vehicle Maint & Repair | .00                  | 215.06               | -732.93            | 424.49                | 6,000.00         |
| 10424 505200 Equipment Maint & Repair     | 1,222.55             | 1,575.02             | 1,091.84           | 4,209.97              | 1,260.00         |
| 10424 505600 Police Equipment Maint & Rep | 5,753.81             | 1,695.56             | 1,957.07           | 1,110.84              | 4,500.00         |
| 10424 506100 Fuel & Oil - Town Vehicles   | 8,035.39             | 12,522.16            | 13,808.76          | 14,429.94             | 10,000.00        |
| 10424 506250 Police Protection            | 2,000.00             | -2,000.00            | 195.95             | 112.13                | 650.00           |
| 10424 506275 Police Community Services    | 2,084.25             | .00                  | 147.50             | .00                   | 1,500.00         |
| 10424 507100 Office Equipment             | .00                  | 175.94               | .00                | .00                   | 1,100.00         |
| 10424 507300 Safety Equipment             | 5,496.75             | 15,021.32            | -204.44            | 752.89                | 2,000.00         |
| TOTAL Police Services                     | 255,182.81           | 324,972.03           | 355,153.75         | 377,274.02            | 382,144.00       |
| 10425 Water                               |                      |                      |                    |                       |                  |
| 10425 504475 Public Safety Contracts      | 26,248.67            | 96,392.21            | 97,431.19          | .00                   | .00              |

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| ACCOUNTS FOR:<br>010 GENERAL FUND        | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10425 504475 492 Public Safety Contracts | 128,393.35           | 68,039.77            | 70,867.07          | 173,287.49            | 174,299.00       |
| TOTAL Water                              | 154,642.02           | 164,431.98           | 168,298.26         | 173,287.49            | 174,299.00       |
| 10426 Harbor Patrol                      |                      |                      |                    |                       |                  |
| 10426 501150 Part-Time Payroll           | 10,800.35            | 8,335.68             | 10,307.83          | 17,410.20             | 15,586.00        |
| 10426 504150 Uniforms                    | .00                  | .00                  | 883.15             | .00                   | .00              |
| 10426 504150 406 Uniforms                | .00                  | .00                  | .00                | .00                   | 600.00           |
| 10426 504475 Public Safety Contracts     | 3,000.00             | .00                  | 3,000.00           | 3,000.00              | .00              |
| 10426 504475 498 Public Safety Contracts | .00                  | 3,000.00             | .00                | .00                   | 3,000.00         |
| 10426 504500 Other Service Contracts     | .00                  | .00                  | .00                | .00                   | 800.00           |
| 10426 505200 Equipment Maint & Repair    | 3,878.45             | 3,432.20             | 2,903.96           | 1,805.32              | 2,500.00         |
| 10426 506100 Fuel & Oil - Town Vehicles  | 1,652.93             | 2,196.93             | 2,211.89           | 2,727.84              | 3,000.00         |
| TOTAL Harbor Patrol                      | 19,331.73            | 16,964.81            | 19,306.83          | 24,943.36             | 25,486.00        |
| 10427 Emergency Management               |                      |                      |                    |                       |                  |
| 10427 501150 Part-Time Payroll           | 7,500.00             | 8,136.04             | 9,057.08           | 7,609.00              | 7,500.00         |
| 10427 502200 Telephone                   | 4,944.00             | 2,837.79             | 1,830.45           | 2,140.89              | 4,000.00         |
| 10427 502500 Printing Services           | .00                  | .00                  | 500.00             | .00                   | 1,000.00         |
| 10427 502550 Prof Dues & Subscriptions   | 50.00                | 50.00                | .00                | 220.00                | 200.00           |
| 10427 502600 Training & Conferences      | 384.04               | 1,244.38             | 104.51             | 455.00                | 1,200.00         |
| 10427 504500 Other Service Contracts     | .00                  | .00                  | 3,023.06           | .00                   | .00              |
| 10427 505200 Equipment Maint & Repair    | 1,789.44             | 1,877.66             | 491.32             | 1,836.66              | 3,000.00         |
| 10427 507300 Safety Equipment            | 1,833.99             | 4,034.32             | 4,894.87           | 3,118.00              | 4,500.00         |
| TOTAL Emergency Management               | 16,501.47            | 18,180.19            | 19,901.29          | 15,379.55             | 21,400.00        |
| 10428 Emergency 911                      |                      |                      |                    |                       |                  |
| 10428 504475 490 Public Safety Contracts | 116,138.00           | 116,613.00           | 118,875.00         | 116,900.00            | 116,900.00       |
| 10428 504475 491 Public Safety Contracts | 1,960.00             | 2,018.80             | 2,018.80           | 2,018.80              | 2,019.00         |
| TOTAL Emergency 911                      | 118,098.00           | 118,631.80           | 120,893.80         | 118,918.80            | 118,919.00       |
| 10431 Health Department                  |                      |                      |                    |                       |                  |
| 10431 501100 Full-Time Payroll           | 105,294.30           | 109,242.61           | 83,009.07          | 83,451.94             | 87,807.00        |

Current Yr = FY 2018/2019 Last Yr = FY 2017/2018 Prior YR2 = FY 2016/2017 Prior Yr3 = FY 2015/2016

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| ACCOUNTS FOR:<br>010 GENERAL FUND          | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10431 501150 Part-Time Payroll             | 1,347.50             | 2,106.97             | 13,554.55          | 24,214.81             | 17,484.00        |
| 10431 502150 Office Supplies               | 527.17               | 446.37               | 50.00              | .00                   | .00              |
| 10431 502200 Telephone                     | .00                  | .00                  | .00                | .00                   | 300.00           |
| 10431 502550 Prof Dues & Subscriptions     | 390.00               | 502.73               | 447.45             | 236.93                | 700.00           |
| 10431 502600 Training & Conferences        | 912.38               | 579.00               | 863.46             | 470.00                | 2,400.00         |
| 10431 502700 Automobile Expense            | 985.42               | 735.59               | 1,932.79           | 1,127.21              | 2,000.00         |
| 10431 503225 Inspection Services           | 8,070.00             | 6,605.00             | 288.61             | 105.00                | .00              |
| 10431 504175 Water Testing                 | 2,174.00             | 1,225.00             | 1,291.00           | 2,169.29              | 2,000.00         |
| 10431 506400 Educational Materials         | .00                  | .00                  | 1,226.45           | 531.10                | 2,000.00         |
| TOTAL Health Department                    | 119,700.77           | 121,443.27           | 102,663.38         | 112,306.28            | 114,691.00       |
| 10432 Visiting Nurses                      |                      |                      |                    |                       |                  |
| 10432 508250 816 Community Payments & Dona | 66,849.98            | 66,849.96            | 66,849.96          | 66,849.96             | 66,874.00        |
| TOTAL Visiting Nurses                      | 66,849.98            | 66,849.96            | 66,849.96          | 66,849.96             | 66,874.00        |
| 10434 Social Services                      |                      |                      |                    |                       |                  |
| 10434 501100 Full-Time Payroll             | 7,738.50             | 8,642.47             | 9,636.67           | 9,888.82              | 9,877.00         |
| 10434 501150 Part-Time Payroll             | 3,234.51             | 5,076.32             | 5,935.73           | 5,396.20              | 4,723.00         |
| 10434 502150 Office Supplies               | 1,230.14             | 746.13               | 855.72             | 1,029.33              | 1,000.00         |
| 10434 502550 Prof Dues & Subscriptions     | 130.00               | 155.00               | 230.00             | .00                   | 250.00           |
| 10434 502700 Automobile Expense            | 169.39               | 150.88               | .00                | .00                   | 500.00           |
| 10434 508250 Community Payments & Donation | 5,900.00             | -5,900.00            | .00                | 5,000.00              | .00              |
| 10434 508250 810 Community Payments & Dona | 1,500.00             | 2,000.00             | 2,000.00           | -2,000.00             | 2,000.00         |
| 10434 508250 812 Community Payments & Dona | 750.00               | 750.00               | 750.00             | 750.00                | 750.00           |
| 10434 508250 813 Community Payments & Dona | 34,807.00            | 35,851.00            | 35,851.00          | 35,851.00             | 35,851.00        |
| 10434 508250 815 Community Payments & Dona | 1,100.00             | 1,100.00             | 1,100.00           | 1,100.00              | 1,100.00         |
| 10434 508250 818 Community Payments & Dona | 500.00               | 500.00               | 500.00             | 500.00                | 500.00           |
| 10434 508250 819 Community Payments & Dona | 354.00               | 354.00               | 354.00             | 354.00                | 354.00           |
| 10434 508250 820 Community Payments & Dona | .00                  | 1,250.00             | .00                | -1,250.00             | 1,250.00         |
| 10434 508250 821 Community Payments & Dona | .00                  | 650.00               | 650.00             | -650.00               | 650.00           |
| 10434 508250 822 Community Payments & Dona | 5,000.00             | 5,000.00             | 5,000.00           | .00                   | 5,000.00         |
| 10434 508250 823 Community Payments & Dona | 35,000.00            | 35,000.00            | 35,000.00          | 36,000.00             | 36,000.00        |
| 10434 508250 824 Community Payments & Dona | .00                  | 1,500.00             | .00                | -1,500.00             | 1,500.00         |
| 10434 508250 826 Community Payments & Dona | 3,500.00             | 2,500.00             | .00                | 2,500.00              | 2,500.00         |
| 10434 508250 827 Community Payments & Dona | .00                  | 3,500.00             | 3,500.00           | 3,500.00              | 3,500.00         |
| TOTAL Social Services                      | 100,913.54           | 98,825.80            | 101,363.12         | 96,469.35             | 107,305.00       |

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| ACCOUNTS FOR:<br>010 GENERAL FUND | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|-----------------------------------|----------------------|----------------------|--------------------|-----------------------|------------------|
|-----------------------------------|----------------------|----------------------|--------------------|-----------------------|------------------|

10435 TRANSFER STATION & RECYCLING

|  |                   |                   |                   |                   |                   |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| 10435 501100 Full-Time Payroll             | 55,919.67         | 80,540.20         | 93,398.35         | 97,408.28         | 95,920.00         |
| 10435 501150 Part-Time Payroll             | 26,445.92         | 15,170.37         | 349.86            | .00               | .00               |
| 10435 501200 Overtime Payroll              | .00               | .00               | 1,038.18          | 2,045.60          | 2,500.00          |
| 10435 501300 Longevity                     | 5,370.56          | .00               | 5,682.56          | 5,838.56          | 5,839.00          |
| 10435 502150 Office Supplies               | 770.13            | 3,978.63          | 764.30            | 1,388.86          | 2,000.00          |
| 10435 502200 Telephone                     | 1,095.86          | 414.80            | 35.52             | .00               | 750.00            |
| 10435 502250 Electricity                   | 3,101.04          | 2,296.18          | 2,033.82          | 2,116.11          | 3,000.00          |
| 10435 502875 205 State of Conn Fees        | 4,925.00          | 2,650.00          | 2,650.00          | .00               | 2,300.00          |
| 10435 502900 Miscellaneous                 | 4,068.22          | 2,581.91          | 3,578.30          | 2,724.68          | 3,000.00          |
| 10435 503200 Engineering                   | .00               | .00               | .00               | .00               | 1,500.00          |
| 10435 504175 Water Testing                 | 1,188.60          | 679.20            | 1,018.80          | 1,358.40          | 1,300.00          |
| 10435 504350 Regional HHW Facility         | 14,608.00         | 14,214.85         | 13,740.32         | 17,784.03         | 16,730.00         |
| 10435 504375 421 Waste Processing/Removal  | 11,000.00         | 13,000.00         | 12,000.00         | 12,000.00         | 20,000.00         |
| 10435 504375 423 Waste Processing/Removal  | 4,109.08          | 4,031.56          | 4,031.56          | 4,995.00          | 3,500.00          |
| 10435 504375 424 Waste Processing/Removal  | 27,000.00         | 27,000.00         | 36,000.00         | 36,000.00         | 27,000.00         |
| 10435 504375 425 Waste Processing/Removal  | 22,882.73         | 23,024.64         | 23,193.48         | 27,223.31         | 25,000.00         |
| 10435 504375 426 Waste Processing/Removal  | 38,908.26         | 40,109.29         | 42,938.51         | 38,884.85         | 42,500.00         |
| 10435 504375 427 Waste Processing/Removal  | 1,751.60          | 1,960.00          | 2,096.00          | 2,192.00          | 2,000.00          |
| 10435 504375 428 Waste Processing/Removal  | 1,234.08          | 564.08            | 500.04            | 494.30            | 1,000.00          |
| 10435 504375 431 Waste Processing/Removal  | 9,461.70          | 9,309.16          | 9,386.66          | 5,625.00          | 8,000.00          |
| 10435 504375 432 Waste Processing/Removal  | 575.50            | 654.00            | 560.00            | 352.86            | 1,000.00          |
| 10435 504375 433 Waste Processing/Removal  | 4,950.00          | 9,750.00          | 7,150.00          | 2,500.00          | 6,500.00          |
| 10435 505150 Building Maintenance & Repair | 2,624.58          | 653.27            | 2,632.29          | 2,085.44          | 3,000.00          |
| <b>TOTAL TRANSFER STATION &amp; RECYC</b>  | <b>241,990.53</b> | <b>252,582.14</b> | <b>264,778.55</b> | <b>263,017.28</b> | <b>274,339.00</b> |

10436 WPCA

|                                |                 |                 |                 |                 |                 |
|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 10436 501150 Part-Time Payroll | 213.30          | 168.32          | 203.84          | 356.46          | 500.00          |
| 10436 502150 Office Supplies   | .00             | .00             | .00             | .00             | 100.00          |
| 10436 504175 Water Testing     | 966.00          | 998.00          | 998.00          | 998.00          | 2,000.00        |
| <b>TOTAL WPCA</b>              | <b>1,179.30</b> | <b>1,166.32</b> | <b>1,201.84</b> | <b>1,354.46</b> | <b>2,600.00</b> |

10439 LAND USE-ADMINISTRATIVE

|                                |     |     |           |           |           |
|--------------------------------|-----|-----|-----------|-----------|-----------|
| 10439 501100 Full-Time Payroll | .00 | .00 | 90,766.10 | 96,335.14 | 91,780.00 |
|--------------------------------|-----|-----|-----------|-----------|-----------|

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| ACCOUNTS FOR:<br>010 | GENERAL FUND                  | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|----------------------|-------------------------------|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10439 501150         | Part-Time Payroll             | .00                  | .00                  | 1,494.85           | 292.13                | 4,797.00         |
| 10439 502150         | Office Supplies               | .00                  | .00                  | 3,657.74           | 4,275.69              | 5,550.00         |
|                      | TOTAL LAND USE-ADMINISTRATIVE | .00                  | .00                  | 95,918.69          | 100,902.96            | 102,127.00       |
| 10440                | Libraries                     |                      |                      |                    |                       |                  |
| 10440 508300 841     | Library Allocations           | 283,559.00           | 283,559.00           | 216,922.50         | 293,570.00            | 293,570.00       |
| 10440 508300 842     | Library Allocations           | 107,000.00           | 107,000.00           | 181,447.50         | 110,777.00            | 110,777.00       |
|                      | TOTAL Libraries               | 390,559.00           | 390,559.00           | 398,370.00         | 404,347.00            | 404,347.00       |
| 10450                | Highway Department            |                      |                      |                    |                       |                  |
| 10450 501100         | Full-Time Payroll             | 300,107.95           | 283,236.97           | 277,750.13         | 258,014.97            | 314,566.00       |
| 10450 501150         | Part-Time Payroll             | 23,582.51            | 36,827.45            | 48,856.39          | 63,645.10             | 59,534.00        |
| 10450 501200         | Overtime Payroll              | 25,820.92            | 25,574.12            | 32,924.79          | 24,663.79             | 34,471.00        |
| 10450 501250         | Contracted/Seasonal Payroll   | 74,742.43            | 48,412.89            | 23,425.60          | 49,808.32             | 44,504.93        |
| 10450 501300         | Longevity                     | 21,622.49            | 18,950.64            | 7,745.52           | 7,389.50              | 10,737.00        |
| 10450 502900         | Miscellaneous                 | 19,709.33            | 20,347.16            | 23,209.34          | 22,362.26             | 17,150.00        |
| 10450 503200         | Engineering                   | 24,034.51            | 22,578.75            | 20,215.96          | 28,801.00             | 10,000.00        |
| 10450 504150         | Uniforms                      | 4,526.10             | 2,823.54             | 2,885.59           | 4,760.88              | 5,000.00         |
| 10450 504250         | Equipment Rentals             | 66.52                | 250.00               | 469.47             | 344.55                | 4,000.00         |
| 10450 504300         | Plowing & Sanding             | 25,338.72            | 36,934.58            | 39,166.75          | 16,836.00             | 20,000.00        |
| 10450 504400         | Trash Removal                 | 3,240.00             | 3,473.00             | 4,262.51           | 5,903.00              | 3,500.00         |
| 10450 504425         | Streetlights Electricity      | 62,890.49            | 61,856.62            | 63,723.90          | 54,247.81             | 65,000.00        |
| 10450 505100         | Motor Vehicle Maint & Repair  | 14,185.31            | 14,189.93            | 21,669.43          | 9,311.74              | 10,000.00        |
| 10450 505150         | Building Maintenance & Repair | 537.70               | 7,692.02             | 2,941.48           | 2,199.69              | 4,000.00         |
| 10450 505175         | Grounds Maint & Repair        | 47,400.37            | 45,302.24            | 70,915.85          | 124,058.91            | 122,000.00       |
| 10450 505200         | Equipment Maint & Repair      | 18,978.48            | 35,830.36            | 32,547.16          | 24,505.70             | 22,000.00        |
| 10450 505550         | Road Maintenance & Repair     | 111,494.09           | 82,145.99            | 107,777.60         | 165,914.42            | 100,000.00       |
| 10450 505575         | Sidewalk Maint & Repair       | 32,535.52            | 65,486.72            | 36,094.80          | 10,631.09             | 25,000.00        |
| 10450 505625         | Catch Basins                  | 20,326.91            | 365.00               | 42.90              | 18,351.52             | 14,000.00        |
| 10450 505650         | Drainage Maintenance & Repair | 1,655.17             | 3,159.59             | 7,637.03           | 6,772.39              | 18,000.00        |
| 10450 505700         | Stormwater Maint. & Repair    | 25,387.15            | 28,617.71            | 8,919.90           | 13,869.07             | 20,000.00        |
| 10450 506100         | Fuel & Oil - Town Vehicles    | 21,841.63            | 20,274.55            | 30,291.94          | 26,454.29             | 20,000.00        |
| 10450 506150         | Sand & Salt                   | 29,412.12            | 30,029.76            | 27,511.32          | 21,990.95             | 20,000.00        |
| 10450 507250         | Maintenance Equipment         | 14,491.85            | 3,920.26             | 8,876.70           | 12,625.88             | 10,000.00        |
|                      | TOTAL Highway Department      | 923,928.27           | 898,279.85           | 899,862.06         | 973,462.83            | 973,462.93       |
| 10455                | Mini Bus                      |                      |                      |                    |                       |                  |

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| ACCOUNTS FOR:<br>010 GENERAL FUND          | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10455 508250 Community Payments & Donation | 17,358.00            | 18,226.00            | 19,140.00          | 19,620.00             | 19,620.00        |
| TOTAL Mini Bus                             | 17,358.00            | 18,226.00            | 19,140.00          | 19,620.00             | 19,620.00        |
| 10457 Town Garage                          |                      |                      |                    |                       |                  |
| 10457 502200 Telephone                     | 2,210.63             | 1,565.95             | 2,549.78           | 3,284.27              | 2,500.00         |
| 10457 502250 Electricity                   | 5,121.43             | 6,296.84             | 6,484.34           | 4,962.95              | 6,000.00         |
| 10457 502350 Water                         | 759.26               | 317.43               | 487.31             | 564.28                | 1,000.00         |
| 10457 502400 Heating Fuel                  | 8,970.78             | 8,551.85             | 7,108.99           | 4,843.19              | 10,000.00        |
| 10457 502900 Miscellaneous                 | 5,703.46             | 1,351.58             | 2,087.19           | 92.57                 | 5,000.00         |
| 10457 504100 402 Cleaning                  | 382.50               | 6,044.18             | .00                | .00                   | .00              |
| 10457 505200 Equipment Maint & Repair      | 3,387.73             | 2,458.60             | 3,487.52           | 1,865.00              | 5,000.00         |
| 10457 507250 Maintenance Equipment         | .00                  | .00                  | 548.00             | .00                   | .00              |
| TOTAL Town Garage                          | 26,535.79            | 26,586.43            | 22,753.13          | 15,612.26             | 29,500.00        |
| 10458 Tree Committee                       |                      |                      |                    |                       |                  |
| 10458 506800 Tree Committee Allocation     | 6,000.00             | 6,000.00             | 5,987.48           | 6,000.00              | 6,000.00         |
| TOTAL Tree Committee                       | 6,000.00             | 6,000.00             | 5,987.48           | 6,000.00              | 6,000.00         |
| 10460 Economic Development Comm.           |                      |                      |                    |                       |                  |
| 10460 501150 Part-Time Payroll             | 301.19               | 357.60               | 216.58             | 228.47                | 600.00           |
| 10460 502450 Advertising                   | 1,031.85             | 500.00               | 500.00             | 500.00                | 500.00           |
| 10460 502500 Printing Services             | .00                  | .00                  | -50.00             | .00                   | 1,000.00         |
| 10460 503300 Other/Consultants             | 12,000.00            | 12,000.00            | 12,000.00          | 19,500.00             | 19,500.00        |
| TOTAL Economic Development Com             | 13,333.04            | 12,857.60            | 12,666.58          | 20,228.47             | 21,600.00        |
| 10461 Public Restroom Facilities           |                      |                      |                    |                       |                  |
| 10461 502250 Electricity                   | 7,592.65             | 5,800.00             | 7,136.67           | 8,376.57              | 6,000.00         |

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| ACCOUNTS FOR:<br>010 GENERAL FUND          | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|--|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10461 502800 Custodial Supplies            | 685.00               | 484.68               | 1,548.31           | 841.81                | 1,250.00         |
| 10461 504100 Cleaning                      | 1,083.24             | 993.50               | 864.00             | 1,714.85              | .00              |
| 10461 504100 403 Cleaning                  | 2,875.00             | 2,900.00             | 2,900.00           | 2,575.00              | 5,000.00         |
| 10461 504100 404 Cleaning                  | .00                  | .00                  | .00                | .00                   | 1,000.00         |
| 10461 504375 Waste Processing/Removal      | 1,721.81             | 2,401.73             | 1,723.00           | .00                   | 3,000.00         |
| 10461 504375 440 Waste Processing/Removal  | 662.50               | 850.00               | 500.00             | 200.00                | .00              |
| 10461 505150 Building Maintenance & Repair | 2,580.88             | 3,125.00             | 865.82             | 2,358.66              | 2,500.00         |
| TOTAL Public Restroom Faciliti             | 17,201.08            | 16,554.91            | 15,537.80          | 16,066.89             | 18,750.00        |
| 10465 Ambulance Association                |                      |                      |                    |                       |                  |
| 10465 508650 AMBULANCE ASSOC ALLOCATION    | 12,158.00            | 12,836.00            | 11,707.00          | 10,857.00             | 14,924.00        |
| 10465 508660 Emergency Medical Services Sp | .00                  | 6,683.00             | 6,683.00           | 6,683.00              | 6,700.00         |
| TOTAL Ambulance Association                | 12,158.00            | 19,519.00            | 18,390.00          | 17,540.00             | 21,624.00        |
| 10475 Technology                           |                      |                      |                    |                       |                  |
| 10475 501100 Full-Time Payroll             | 5,190.53             | 5,586.36             | 6,911.83           | 6,877.27              | 6,382.00         |
| 10475 502150 Office Supplies               | 407.85               | 651.44               | 482.88             | 1,486.36              | 1,500.00         |
| 10475 502600 Training & Conferences        | 35.75                | 650.00               | .00                | 1,525.00              | 3,000.00         |
| 10475 503250 Technology Services           | 5,839.30             | 6,367.01             | 6,367.02           | 375.00                | .00              |
| 10475 503250 301 Technology Services       | 36,088.60            | 30,825.00            | 33,735.00          | 45,865.00             | 41,916.00        |
| 10475 503250 302 Technology Services       | 11,071.01            | 6,099.27             | 5,410.80           | 4,953.54              | 4,800.00         |
| 10475 503250 303 Technology Services       | 1,414.89             | 2,483.25             | 6,301.65           | .00                   | .00              |
| 10475 503250 310 Technology Services       | 132.00               | 332.00               | 683.48             | 400.00                | 132.00           |
| 10475 503250 311 Technology Services       | .00                  | .00                  | .00                | .00                   | 3,600.00         |
| 10475 503250 312 Technology Services       | .00                  | .00                  | .00                | 3,900.00              | 3,900.00         |
| 10475 503250 313 Technology Services       | .00                  | .00                  | .00                | 1,800.00              | 1,800.00         |
| 10475 504200 Technology Support            | 588.54               | 1,191.95             | 304.84             | 5,931.01              | .00              |
| 10475 504200 410 Technology Support        | 21,298.94            | 21,638.12            | 23,142.49          | 21,394.79             | 21,500.00        |
| 10475 504200 411 Technology Support        | 13,005.57            | 17,510.15            | 13,526.69          | 12,236.21             | 15,000.00        |
| 10475 504200 412 Technology Support        | 10,204.00            | 12,285.00            | 10,281.00          | 12,130.00             | 18,500.00        |
| 10475 504200 413 Technology Support        | 19,166.00            | 19,166.00            | 14,932.50          | 10,699.00             | 10,699.00        |
| 10475 504200 414 Technology Support        | 18,862.30            | 25,150.20            | 20,519.81          | 20,729.97             | 22,500.00        |
| 10475 504200 416 Technology Support        | 2,050.00             | 2,069.90             | 2,175.00           | 2,175.00              | 2,175.00         |
| 10475 504200 417 Technology Support        | 250.00               | 250.00               | 250.00             | 250.00                | 250.00           |
| 10475 504200 418 Technology Support        | 1,818.40             | 726.12               | .00                | 654.00                | 2,220.00         |
| 10475 504200 419 Technology Support        | 948.00               | 948.00               | 948.00             | 948.00                | 1,000.00         |

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| ACCOUNTS FOR:<br>010 GENERAL FUND         | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|---|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10475 504200 452 Technology Support       | 4,250.00             | 2,750.00             | 3,750.00           | 3,450.00              | 3,750.00         |
| 10475 504200 453 Technology Support       | .00                  | .00                  | .00                | .00                   | 5,000.00         |
| 10475 504200 454 Technology Support       | .00                  | 8,542.00             | 3,542.00           | 15,465.75             | 5,800.00         |
| 10475 504200 455 Technology Support       | .00                  | .00                  | .00                | .00                   | 3,000.00         |
| 10475 504200 456 Technology Support       | .00                  | .00                  | .00                | 17,157.08             | 16,147.36        |
| 10475 504200 457 Technology Support       | .00                  | .00                  | .00                | 240.00                | 1,000.00         |
| 10475 504225 Software Licenses            | 4,882.41             | 4,034.78             | 974.02             | 4,977.96              | 3,500.00         |
| 10475 507200 Technology Equipment         | 18,558.07            | 10,964.97            | 19,753.57          | 18,776.42             | 13,926.04        |
| 10475 508100 Capital Equipment Leases     | 5,600.00             | 10,000.00            | 11,000.00          | 9,600.00              | 11,000.00        |
| TOTAL Technology                          | 181,662.16           | 190,221.52           | 184,992.58         | 223,997.36            | 223,997.40       |
| 10480 DEBT SERVICE - P&I                  |                      |                      |                    |                       |                  |
| 10480 508150 805 Notes Payable            | 650,000.00           | 694,940.00           | 735,000.00         | .00                   | 730,000.00       |
| 10480 508150 806 Notes Payable            | .00                  | .00                  | .00                | 730,000.00            | .00              |
| TOTAL DEBT SERVICE - P&I                  | 650,000.00           | 694,940.00           | 735,000.00         | 730,000.00            | 730,000.00       |
| 10481 Interest                            |                      |                      |                    |                       |                  |
| 10481 508200 805 Interest                 | 258,881.26           | 228,206.00           | 200,006.26         | .00                   | .00              |
| 10481 508200 806 Interest                 | .00                  | 45,750.00            | 25,416.67          | 178,031.26            | 178,031.00       |
| 10481 508200 807 Interest                 | .00                  | .00                  | 76,059.93          | 152,120.00            | 152,120.00       |
| TOTAL Interest                            | 258,881.26           | 273,956.00           | 301,482.86         | 330,151.26            | 330,151.00       |
| 10494 Employee Benefits                   |                      |                      |                    |                       |                  |
| 10494 501150 Part-Time Payroll            | 554.62               | 282.17               | 208.02             | 2,341.48              | 6,000.00         |
| 10494 501350 FICA (Soc Sec & Medicare)    | 152,583.22           | 165,878.54           | 161,940.98         | 170,998.62            | 165,000.00       |
| 10494 501400 Life & Short Term Disb Insur | 12,272.56            | 12,918.04            | 18,272.35          | 20,765.21             | 18,000.00        |
| 10494 501450 Medical & Dental Insurance   | 335,461.07           | 316,372.15           | 385,069.09         | 404,192.99            | 417,586.00       |
| 10494 501500 Retirement                   | 499,946.00           | 544,946.00           | 596,832.00         | 677,851.00            | 677,851.00       |
| 10494 501510 Other Post Empl Benefits     | .00                  | .00                  | 26,450.00          | 34,834.56             | 38,836.00        |
| 10494 501600 Unemployment Compensation    | 7,385.00             | 14.00                | 4,256.00           | 2,131.00              | 9,000.00         |
| 10494 501700 Employee Incentive           | 100,000.00           | .00                  | .00                | -242.48               | .00              |
| 10494 501800 PAYCHEX CLEARING ACCT        | .00                  | .00                  | 3.00               | .00                   | .00              |

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| ACCOUNTS FOR:<br>010 GENERAL FUND               | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|---|----------------------|----------------------|--------------------|-----------------------|------------------|
| 10494 502600 Training & Conferences             | 115.00               | 2,923.35             | 913.59             | 1,000.38              | 2,500.00         |
| 10494 503300 Other/Consultants                  | 14,113.00            | 13,100.00            | 15,066.01          | 24,427.92             | 8,500.00         |
| 10494 504450 Drug Testing                       | 4,043.00             | 3,609.50             | 3,876.50           | 4,003.00              | 3,000.00         |
| TOTAL Employee Benefits                         | 1,126,473.47         | 1,060,043.75         | 1,212,887.54       | 1,342,303.68          | 1,346,273.00     |
| <b>10495 Animal Control</b>                     |                      |                      |                    |                       |                  |
| 10495 508375 Animal Control                     | 10,000.00            | 10,000.00            | 10,000.00          | 10,000.00             | 10,000.00        |
| TOTAL Animal Control                            | 10,000.00            | 10,000.00            | 10,000.00          | 10,000.00             | 10,000.00        |
| <b>10496 Capital &amp; Non-Recurring</b>        |                      |                      |                    |                       |                  |
| 10496 508100 Capital Equipment Leases           | 44,389.80            | 36,489.90            | -15,000.00         | .00                   | 25,000.00        |
| 10496 508125 Public Works Equipment             | .00                  | .00                  | 69,601.01          | 47,159.35             | 25,000.00        |
| 10496 508350 Sinking Fund Allocation            | .00                  | .00                  | .00                | 45,000.00             | 52,500.00        |
| 10496 508350 850 Sinking Fund Allocation        | 40,000.00            | 45,000.00            | 45,000.00          | 35,000.00             | 35,000.00        |
| 10496 508350 855 Sinking Fund Allocation        | 145,000.00           | 145,000.00           | 225,000.00         | 295,000.00            | 295,000.00       |
| 10496 508350 860 Sinking Fund Allocation        | 5,000.00             | 5,000.00             | 30,000.00          | 5,000.00              | 5,000.00         |
| 10496 508350 865 Sinking Fund Allocation        | 20,000.00            | 20,000.00            | 45,000.00          | 20,000.00             | 20,000.00        |
| 10496 508350 869 Sinking Fund Allocation        | 36,500.00            | 36,500.00            | 36,500.00          | 30,000.00             | 30,000.00        |
| 10496 508350 870 Sinking Fund Allocation        | 36,000.00            | 45,000.00            | 10,000.00          | 2,500.00              | 2,500.00         |
| 10496 508350 875 Sinking Fund Allocation        | 10,000.00            | 12,500.00            | 12,500.00          | 12,500.00             | 12,500.00        |
| 10496 508350 885 Sinking Fund Allocation        | 40,000.00            | 25,000.00            | 75,000.00          | 25,000.00             | 25,000.00        |
| 10496 508350 886 Sinking Fund Allocation        | .00                  | .00                  | .00                | 5,000.00              | .00              |
| 10496 508350 887 Sinking Fund Allocation        | .00                  | .00                  | .00                | 2,500.00              | .00              |
| 10496 508350 899 Sinking Fund Allocation        | 20,000.00            | 5,000.00             | .00                | .00                   | .00              |
| 10496 508700 Road Reconstruction                | 150,000.00           | 126,249.26           | 203,493.00         | 183,989.83            | 200,000.00       |
| 10496 508750 Sidewalk Install/Reconst           | 24,546.00            | 25,000.00            | 25,000.00          | 40,388.00             | 25,000.00        |
| 10496 508800 Municipal Property Improvemen      | 8,828.00             | 18,085.29            | 12,294.65          | 59,528.02             | 65,000.00        |
| 10496 508800 896 Municipal Property Improv      | .00                  | 19,199.85            | .00                | .00                   | .00              |
| TOTAL Capital & Non-Recurring                   | 580,263.80           | 564,024.30           | 774,388.66         | 808,565.20            | 817,500.00       |
| <b>10499 Grants &amp; Special Appropriation</b> |                      |                      |                    |                       |                  |
| 10499 508850 Special Appropriation Exp.         | -1,989.62            | 42,017.00            | 73,923.95          | -1,230.00             | .00              |
| TOTAL Grants & Special Appropriation            | -1,989.62            | 42,017.00            | 73,923.95          | -1,230.00             | .00              |

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| ACCOUNTS FOR:<br>010 GENERAL FUND | PRIOR YR3<br>ACTUALS | PRIOR YR2<br>ACTUALS | LAST YR<br>ACTUALS | CURRENT YR<br>ACTUALS | CY REV<br>BUDGET |
|-----------------------------------|----------------------|----------------------|--------------------|-----------------------|------------------|
| TOTAL GENERAL FUND                | 7,587,943.25         | 7,759,045.42         | 8,310,572.63       | 8,568,610.69          | 8,758,503.00     |
| TOTAL EXPENSES                    | 7,587,943.25         | 7,759,045.42         | 8,310,572.63       | 8,568,610.69          | 8,758,503.00     |
| GRAND TOTAL                       | 7,587,943.25         | 7,759,045.42         | 8,310,572.63       | 8,568,610.69          | 8,758,503.00     |