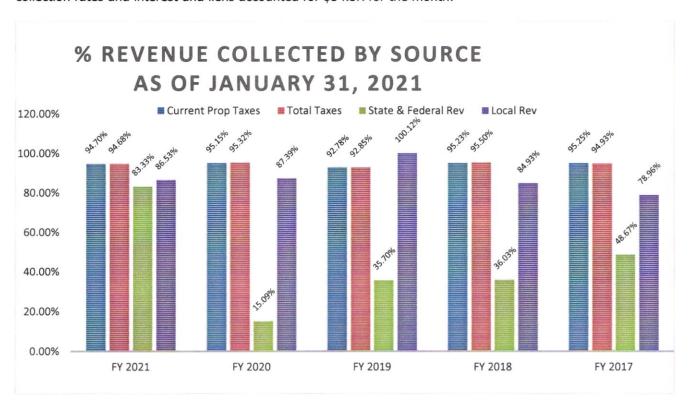
GENERAL FUND Financial Report January 2021

REVENUES

The current tax collection results at the end of January is an early indicator of how our tax collections will finish the year. For FY 2021, January current property tax collections totaled \$6.53 million which brings us to a collection rate of 94.70% and compares similar but slightly below prior fiscal years but not low enough to cause concern. Prior years' collection rates and interest and liens accounted for \$34.3K for the month.



As of January month-end, the YTD total tax collections were \$22,097,302 or 94.68% of the fiscal year total compared to 95.32% as of January 2020 and 92.85% as of January 2019. State Revenue in January consisted of \$26K for State Education Grant and Town Aid Road Grant totaling \$107.9K Local revenues totaled \$102.8K in January and \$576K (86.53% collected) YTD, which are slightly below 2019. Interest income continues to trend lower while Town Clerk Fees and Conveyance Taxes are trending significantly higher. As of the end of December, Conveyance Tax Fees exceeded the full budget amount by \$95K. Town Clerk Fees collected are at 84% of budget in January. Total revenues collected came in at 93.59% of budget versus 93.20% for January 2020 and 91.44% for January 2019 month end.

EXPENDITURES

Expenditures for the month of January totaled \$1,599,192 bringing spending YTD to \$14,909,332 or 60.5% of budget. Selectmen's budget expenditures made up \$654,336 of the total spending. As of January month-end, the Selectmen's budget spending YTD is \$5,593,748 or 64.8% of budget compared to 63.8% as of January 2020 and 62.6% at January 2019 month-end. For the month, payroll and fringe benefits accounted for \$219.8K of the monthly spending. This makes up 33.6% of the Selectmen's budget spending for the month. We anticipate February will reflect the multiple snow events we have been experiencing.

GENERAL FUND Financial Report January 2021

January 2021 <u>FY 2020-2021</u> – <u>IDENTIFIED OPPORTUNITIES/SAVINGS & RISKS/OVERRUNS</u> As of 1/31/2021

Opportunities/Savings

•	Miscellaneous Income	\$23.1K	R4 FY18-19 Surplus Distribution
•	Selectmen Office	\$65K +/-	Elected Payroll
•	COVID Grants	\$80.6K	State CRF Program / FEMA
•	Town Clerk Fees	\$52K +/-	Strong Real Estate Activity
•	Conveyance Fees	\$125K +/-	Strong Real Estate Activity
•	CIT Tax	\$25K	Controlling Interest Transfer Tax

Risks/Overruns

<u> </u>	Overruns		
•	Interest Income	\$79K +/-	Interest Rates & Webster Bank
•	Technology	\$20K +/-	Software & Hardware (Windows 10 Operating System)
•	Town Clerk	\$20K +/-	State of CT – revenue offset
•	COVID Expenses	\$39.5K +/-	Revenue offset
•	Employee Benefits	\$25K +/-	Unanticipated Changes to Health Insurance Participation
•	Budgeted Deficits	\$168,933	
•	Supplemental App.	\$195K	

TOWN OF ESSEX January 2021 YTD Revenue Financials

	Fiscal Year			
	2020-2021	Revenue YTD as	Balance to be	% Collected
	Budget	of 1/31/21	Collected	YTD
TAX COLLECTION				
Property Taxes	23,138,508	21,919,995	1,218,513	94.73%
Prior Years (Delinquent) Prop. Taxes	150,000	128,769	21,231	85.85%
Interest and Lien Fees	50,000	48,539	1,461	97.08%
TOTAL TAX COLLECTION	23,338,508	22,097,302	1,241,206	94.68%
TOTAL TAX COLLECTION	23,330,300	22,037,302	1,241,200	34.0070
STATE & FEDERAL AGENCIES				
Veterans Tax Relief	3,962	3,370	592	85.07%
Access Line Tax Share	25,000	0	25,000	0.00%
State Education Grants	103,926	77,946	25,980	75.00%
Town Aid Road Fund Grant	214,767	215,735	(968)	100.45%
LoCIP	40,493	0	40,493	0.00%
Circuit Court Fines	4,000	834	3,166	20.85%
Grants in Lieu of Taxes	10,393	10,393	0	100.00%
Municipal Grant in Aid	74,547	0	74,547	0.00%
Miscellaneous State and Federal	3,348	92,077	(88,729)	2750.19%
TOTAL STATE & FEDERAL AGENCIES	480,436	400,354	80,082	83.33%
LOCAL REVENUES				
Interest on Temporary Funds	85,000	2,911	82,089	3.43%
Miscellaneous Permits	3,500	4,451	(951)	127.16%
Transfer Station Fees	80,000	57,787	22,213	72.23%
Building Permits	125,000	87,840	37,160	70.27%
Zoning Permits	7,100	6,114	986	86.11%
Zoning Board of Appeals	2,160	1,400	760	64.81%
Planning Commission	2,500	1,310	1,190	52.40%
Conveyance Tax	110,000	205,039	(95,039)	186.40%
Park & Recreation Fees	4,500	0	4,500	0.00%
Miscellaneous Receipts	25,000	53,526	(28,526)	214.11%
Town Clerk Fees	115,000	90,639	24,361	78.82%
Inland Wetlands Permits	1,440	1,920	(480)	133.33%
MIRA Fees	62,000	35,171	26,829	56.73%
Health Department Fees	7,500	6,845	655	91.27%
Local PILOT	35,000	21,071	13,929	100.00%
TOTAL LOCAL REVENUES	665,700	576,024	89,676	86.53%
UNASSIGNED FUND DECREASE	168,933	0	0	
TOTAL REVENUES ALL SOURCES	24,653,577	23,073,681	1,410,963	93.59%

Town of Essex FY 2020-2021 Expenditures as of January 31, 2021

SELECTMEN'S BUDGET	医对象原则保护 (1980年)	Approved	January VTD	Available	
Selectmen Office S 232,388 S 92,607 S 139,781 39,85% Elections 48,048 37,361 10,687 77,76% Assessor 125,439 71,806 53,533 57,24% Board of Assessment Appeals 1,330 38 1,292 2,86% 73,700 124,997 70,004 54,993 56,00% Finance Department 218,315 106,751 111,564 48,99% Legal Services 73,500 18,212 55,289 24,78% 70,001 70,00	的人们的	Approved 20-21 Budget	January YTD Expended		% Used
Selectmen Office	SELECTMEN'S BLIDGET				STATE OF
Elections		\$ 232.388	\$ 92.607	\$ 139.781	39.85%
Assessor 125,439 71,806 53,633 57.24% Board of Assessment Appeals 1,330 38 1,292 2,86% Tax Collector 124,997 70,004 54,993 56,00% Finance Department 218,315 106,751 111,564 48,90% Town Clerk 178,683 155,228 43,455 75,68% Probate Court 3,460 3,166 295 91,49% Board of Finance 103,000 30,354 72,646 294,47% Conservation Commission 13,250 4,065 9,185 30,068% Zoning Board of Appeals 5,450 2,635 2,815 48,34% Building Department 80,981 444,332 36,649 54,74% Central Services 220,189 111,599 108,590 50,68% Park & Recreation Dept. 189,505 105,542 83,963 55,69% Park & Recromm. 1,100 291 809 26,44% Inland Wetlands Comm. 7,840 6,064 1,776 77,35% Enforcement Officer 74,821 40,991 33,830 54,79% Enforcement Officer 74,821 40,991 33,830 54,79% Enforcement Officer 377,076 365,488 11,589 96,93% Fire Department 377,076 365,488 11,589 96,93% Fire Department 377,076 365,488 11,588 96,93% Fire Department 377,076 365,488 11,588 96,93% Fire Department 179,020 0 179,020 0,00% Police Services 407,789 233,986 173,803 57,38% Resident Trooper 179,020 0 179,020 0,00% Police Services 407,789 233,986 173,803 57,38% Resident Trooper 19,020 0 4,134 2,766 89,72% Emergency Management 21,400 9,772 11,628 45,66% Habit Department 930,570 482,259 448,311 51,82% Social Services 111,596 102,953 8,643 92,25% Transfer Station & Recycling 23,333 158,837 72,496 68,66% Highway Department 930,570 482,259 448,311 51,82% 9-Town Transit 20,415 0,415 0 100,00% Notes Payable 1,060,000 1,060,000 0 100,000 Recyclose Benefits 13,780 164,783 392,717 29,56% Treat Selectmen's Budget 8,632,452 5,593,748 3,038,704 64,80% EDUCATION EDUCATION EDUCATION EDUCATION Enemetary School 5,455,269 5,931,584 6,705,541 58,15% EDUCATION		- 1	37,361	1000 market	77.76%
Board of Assessment Appeals 1,330 38 1,292 2.86% Tax Collector 124,997 70,004 54,993 56,00% 124,997 70,004 54,993 56,00% 124,997 70,004 54,993 56,00% 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,212 55,289 24,78% 18,200 18,2	Assessor	1500-01-01-01-01-01-01-01-01-01-01-01-01-0			57.24%
Tax Collector 124,997 70,004 54,993 56.00% Finance Department 218,315 106,751 111,564 48.90% Legal Services 73,500 18,212 55,289 24,78% Town Clerk 178,683 135,228 43,455 75.68% Probate Court 3,460 3,166 295 91,49% Board of Finance 103,000 30,354 72,646 2947% Conservation Commission 13,250 4,065 9,185 30,689 20,4065 20,185 30,689 21,415% 20,181	Board of Assessment Appeals	A00 0000 # 10 000 000		1,292	2.86%
Legal Services 73,500 18,212 55,289 24,78% Town Clerk 178,683 135,228 43,455 75,68% Probate Court 3,460 3,166 295 91,49% Board of Finance 103,000 30,354 72,646 29,47% Conservation Commission 13,250 4,065 9,185 30,689 Zolnig Board of Appeals 54,50 2,635 2,215 48,34% Building Department 80,981 44,332 36,649 54,74% Central Services 220,189 111,599 108,590 50,66% Park & Rec Comm. 1,100 291 809 26,44% Inland Wetlands Comm. 7,840 6,064 1,776 77,55% Fark & Rec Comm. 7,840 6,064 1,776 77,55% Land Use - Administrative 110,110 64,751 45,359 58,81% Planing Commission 72,163 30,571 41,592 42,36% Fire Department 377,076 365,488 <		124,997	70,004	54,993	56.00%
Town Clerk 178,683 135,228 43,455 75.68% Probate Court 3,460 3,166 295 91,49% Board of Finance 103,000 30,354 72,646 29,47% Conservation Commission 13,250 4,065 9,185 30,68% Zoning Board of Appeals 5,450 2,635 2,815 48,34% Building Department 80,981 44,332 36,649 54,74% Central Services 220,189 111,599 108,590 50,68% Park & Recreation Dept. 189,505 105,542 83,963 55,69% Park & Rec Comm. 1,100 291 809 26,44% Inland Wetlands Comm. 7,840 6,064 1,776 77,35% Enforcement Officer 74,821 40,991 33,830 54,79% Land Use - Administrative 110,110 64,751 45,359 58,81% Planning Commission 72,163 30,571 41,592 42,36% 17,860 17,876 365,488 11,588 96,93% Fire Department 377,076 365,488 11,588 96,93% Fire Department 377,076 365,488 11,588 96,93% Fire Marshal 49,985 28,073 21,912 56,16% Insurance 185,144 109,112 76,032 58,93% Water 199,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57,33% Water 198,770 106,939 91,831 53,80% Harbor Patrol 26,500 24,134 2,766 89,72% Emergency Management 21,400 9,772 11,628 45,66% Emergency Management 152,140 88,496 63,645 58,17% Slith Paper Marshal 493,776 106,939 91,831 53,80% Harbor Patrol 26,500 24,134 2,766 89,72% Emergency Management 21,400 9,772 11,628 45,66% Emergency Management 21,400 9,772 11,628 45,66% Emergency Management 21,400 9,772 11,628 45,66% Emergency Management 930,570 482,259 448,311 51,82% Social Services 111,596 102,953 8,643 92,25% Transfer Station & Recycling 283,656 138,134 145,522 48,70% Libraries 423,776 137,832 105,944 75,00% Notes Payable 1,060,000 1,000,000 0 100,00% Tree Committee 7,000 7,193 (193) 102,76% Mobilitaries 193,878 157,756 36,122 81,37% Employee Benefits 1,066,015 871,169 194,846 81,72% Endounce/EMT Services 23,700 12,601 11,100 53,17% Technology 231,333 158,837 72,496 68,66% Notes Payable 1,060,000 1,060,000 0 100,00% Notes Pay	Finance Department	218,315	106,751	111,564	48.90%
Probate Court 3,460 3,166 295 91.49% Board of Finance 103,000 30,354 72,646 29.47% Conservation Commission 13,250 4,065 9,185 30.68% Zoning Board of Appeals 5,450 2,635 2,815 48.34% Building Department 80,981 44,332 36,649 54,74% Central Services 220,189 111,599 108,590 50.68% Park & Recreation Dept. 189,505 105,542 83,963 55.69% Park & Recreation Dept. 1,100 291 809 26,44% Inlaind Wetlands Comm. 1,100 291 809 26,44% Enforcement Officer 74,821 40,991 33,830 54,79% Land Use - Administrative 110,110 64,751 45,359 58.81% Planning Commission 72,163 30,571 41,592 42,36% Fire Department 377,076 365,488 11,588 96,33% Fire Department 377,076 365,488 11,588 96,33% Fire Department 49,985 28,073 21,912 56,16% Insurance 185,144 109,112 76,032 58,93% Resident Trooper 179,020 0 179,020 0,00% Police Services 407,789 233,986 173,803 57,38% Water 198,770 106,939 91,831 53,86% Harbor Patrol 26,900 24,134 2,766 89,72% Emergency Management 21,400 9,772 11,628 45,66% Emergency Management 152,140 88,496 63,645 58,17% Visiting Nurses 68,546 35,109 33,437 51,22% Social Services 111,596 102,953 8,643 92,25% Transfer Station & Recycling 283,656 138,134 145,522 48,70% Highway Department 930,570 48,259 448,311 51,82% P-Town Transit 20,415 20,415 0 100,00% Tree Committee 7,000 7,193 11,933 102,76% Economic Development Comm. 13,100 6,929 6,171 52,89% Notes Payable 1,060,000 10,000 0 100,00% Tree Committee 7,000 1,000 0 100,00% Tree Committee 1,060,000 1,060,000 0 100,00% Tree Dornal Recreating 557,500 164,783 392,717 29,56% Total Selectmen's Budget 54	Legal Services	73,500	18,212	55,289	24.78%
Board of Finance	Town Clerk	178,683	135,228	43,455	75.68%
Conservation Commission 13,250 4,065 9,185 30.68% Zoning Board of Appeals 5,450 2,635 2,815 48,34% Building Department 80,981 44,332 36,649 54,74% Central Services 220,189 111,599 108,590 50.68% Park & Rec Comm. 1,100 291 809 26,44% Inland Wetlands Comm. 7,840 6,064 1,776 77,35% Enforcement Officer 74,821 40,991 33,830 54,79% Land Use - Administrative 110,110 64,751 45,359 58,81% Planning Commission 72,163 30,571 41,595 58,81% Planding Commission 7,000 5,795 1,205 82,78% Fire Department 377,076 365,488 11,588 96,93% Fire Department 377,076 365,488 11,588 96,93% Fire Marshal 49,985 28,073 21,912 56,16% Insurance 185,144 109,112 <td>Probate Court</td> <td>3,460</td> <td>3,166</td> <td>295</td> <td>91.49%</td>	Probate Court	3,460	3,166	295	91.49%
Zoning Board of Appeals 5,450 2,635 2,815 48.34% Building Department 80,981 44,332 36,649 54.74% Central Services 220,189 111,599 108,590 50,68% Park & Recreation Dept. 189,505 105,542 83,963 55,69% Park & Rec Comm. 1,100 291 809 26,44% Inland Wetlands Comm. 7,840 6,064 1,776 77.35%	Board of Finance	103,000	30,354	72,646	29.47%
Building Department S0,981 44,332 36,649 54.74%	Conservation Commission	13,250	4,065	9,185	30.68%
Central Services 220,189 111,599 108,590 50.68% Park & Recreation Dept. 189,505 105,542 83,963 55.69% Park & Rec Comm. 1,100 291 809 26.44% Inland Wetlands Comm. 7,840 6,064 1,776 77.35% Enforcement Officer 74,821 40,991 33,830 54.79% Land Use - Administrative 110,110 64,751 45,359 58.81% Planning Commission 72,163 30,571 41,592 42.36% Planning Commission 7,000 5,795 1,205 82.78% Fire Department 377,076 365,488 11,588 96.93% Fire Marshal 49,985 28,073 21,912 56.16% Insurance 185,144 109,112 76.032 58.93% Resident Trooper 179,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57.38% Water 198,770 10,6939	Zoning Board of Appeals	5,450	2,635	2,815	48.34%
Park & Recreation Dept. 189,505 105,542 83,963 55.69% Park & Rec Comm. 1,100 291 809 26.44% Inland Wetlands Comm. 7,840 6,064 1,776 77.35% Enforcement Officer 74,821 40,991 33,830 54.79% Land Use - Administrative 110,110 64,751 45,359 58.81% Planning Commission 72,163 30,571 41,592 42.36% Fire Department 377,076 365,488 11,588 96.93% Fire Marshal 49,895 28,073 21,912 56.16% Insurance 185,144 109,112 76,032 58.93% Varer 179,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57.38% Water 198,770 106,939 91,831 53.80% Harbor Patrol 26,900 24,134 2,766 89.72% Emergency 911 122,824 90,588 32,236	Building Department	80,981	44,332	36,649	54.74%
Park & Rec Comm. 1,100 291 809 26.44% Inland Wetlands Comm. 7,840 6,064 1,776 77.35% Enforcement Officer 74,821 40,991 33,830 54.79% 12 24.04 10,911 33,830 54.79% 12 24.06% 25.04% 25.04% 26.05% 25.04% 26.05%	Central Services	220,189	111,599	108,590	50.68%
Inland Wetlands Comm. 7,840 6,064 1,776 77.35% Enforcement Officer 74,821 40,991 33,830 54.79% Land Use - Administrative 110,110 64,751 45,359 58.81% Planning Commission 72,163 30,571 41,592 42.36% Zoning Commission 7,000 5,795 1,205 82.78% Fire Department 377,076 365,488 11,588 96.39% Fire Department 49,985 28,073 21,912 56.16% Insurance 185,144 109,112 76,032 58.93% Resident Trooper 179,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57.38% Water 198,770 106,939 91,831 53.80% Harbor Patrol 26,500 24,134 2,766 89.72% Emergency Management 21,400 9,772 11,628 45.66% Emergency 911 122,824 90,588 32,236 73.75% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Price Committee 7,000 7,193 (193) 102.76% Tree Committee 7,000 7,193 (193) 102.76% Tree Committee 193,878 157,756 36,122 81.37% Ending Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,060,015 871,169 194,846 81.72% Employee Benefits 1,060,010 1,000 0 0 0 Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,060,015 871,169 194,846 81.72% Employee Benefits 1,060,015 871,169 194,846 81.72% Employee Benefits 1,060,015 871,169 194,846 81.72%	Park & Recreation Dept.	189,505	105,542	83,963	55.69%
Enforcement Officer 74,821 40,991 33,830 54.79% Land Use - Administrative 110,110 64,751 45,359 58.81% Planning Commission 72,163 30,571 41,592 42.36% 52,001 50,000 5,795 1,205 82.78% 51,000 5,775 82.78% 51,000 5,7	Park & Rec Comm.	1,100			26.44%
Land Use - Administrative 110,110 64,751 45,359 58.81% Planning Commission 72,163 30,571 41,592 42.36% Zoning Commission 7,000 5,795 1,205 82.78% Fire Department 377,076 365,488 11,588 96.93% Fire Department 377,076 365,488 11,588 96.93% Fire Department 377,076 365,488 11,588 96.93% Fire Department 49,985 28,073 21,912 56.16% Insurance 185,144 109,112 76,032 58.93% Resident Trooper 179,020 0 179,020 0.00% Water 198,770 106,939 91,831 53.80% Water 198,770 106,939 91,831 53.80% Harbor Patrol 26,900 24,134 2,766 89.72% Emergency Management 21,400 9,772 11,628 45.66% Emergency Management 21,400 9,772 11,628	Inland Wetlands Comm.	7,840	6,064	The second second	77.35%
Planning Commission 72,163 30,571 41,592 42.36% 20ning Commission 7,000 5,795 1,205 82.78% Fire Department 377,076 365,488 11,588 96.93% 11,588 96.93% 11,588 96.93% 15,700 179,020 0 179,020 0 179,020 0.00% 179,020		74,821		107171	
Zoning Commission 7,000 5,795 1,205 82.78% Fire Department 377,076 365,488 11,588 96.93% Fire Marshal 49,985 28,073 21,912 56.16% Insurance 185,144 109,112 76,032 58.93% Resident Trooper 179,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57.38% Water 198,770 106,939 91,831 53.80% Harbor Patrol 26,900 24,134 2,766 89.72% Emergency Management 21,400 9,772 11,628 45.66% Emergency Management 152,140 88,496 63,645 58.17% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Social Services 111,596 102,953 8,643 92.25% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Ambulance/EMT Services 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68		A1000 Tarana		A. = \$1,000 a.	
Fire Department 377,076 365,488 11,588 96,93% Fire Marshal 49,985 28,073 21,912 56.16% Insurance 185,144 109,112 76,032 58.93% Resident Trooper 179,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57.38% Water 198,770 106,939 91,831 53.80% Harbor Patrol 26,900 24,134 2,766 89.72% Emergency Management 21,400 9,772 11,628 45.66% Emergency 911 122,824 90,588 32,236 73.75% Health Department 152,140 88,496 63,645 58.17% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Highway Department 930,570 482,259 448,31	Planning Commission				
Fire Marshal 49,985 28,073 21,912 56.16% Insurance 185,144 109,112 76,032 58.93% Resident Trooper 179,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57.38% Water 198,770 106,939 91,831 53.86% Harbor Patrol 26,900 24,134 2,766 89.72% Emergency Management 21,400 9,772 11,628 45.66% Emergency 911 122,824 90,588 32,236 73.75% Health Department 152,140 88,496 63,645 53.17% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 100,000 Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 61,71 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 52.89% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 2956% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Supervisory District. 2,253,163 1,502,375 750,7	- 10 To 10 T				100000000000000000000000000000000000000
Insurance 185,144 109,112 76,032 58.93% Resident Trooper 179,020 0 179,020 0.00% Police Services 407,789 233,986 173,803 57.38% Water 198,770 106,939 91,831 53.80% Harbor Patrol 26,900 24,134 2,766 89.72% Emergency Management 21,400 9,772 11,628 45.66% Emergency 911 122,824 90,588 32,236 73.75% Health Department 152,140 88,496 63,645 58.17% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 481,68% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Supervisory District. 2,253,163 1,502,375 750,789 6	and a second point of the				
Resident Trooper 179,020					
Police Services					
Water 198,770 106,939 91,831 53.80% Harbor Patrol 26,900 24,134 2,766 89.72% Emergency Management 21,400 9,772 11,628 45.66% Emergency 911 122,824 90,588 32,236 73.75% Health Department 152,140 88,496 63,645 58.17% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030	the second of th				
Harbor Patrol 26,900 24,134 2,766 89.72%					
Emergency Management 21,400 9,772 11,628 45.66% Emergency 911 122,824 90,588 32,236 73.75% Health Department 152,140 88,496 63,645 58.17% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158					
Emergency 911 122,824 90,588 32,236 73.75% Health Department 152,140 88,496 63,645 58.17% Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060					
Health Department					
Visiting Nurses 68,546 35,109 33,437 51.22% Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169<	and the second contract of the second	2704 A 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		100000000000000000000000000000000000000	
Social Services 111,596 102,953 8,643 92.25% Transfer Station & Recycling 283,656 138,134 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000<	10.11 april 2010 1915 1915 1015 1015 1015 1015 1015				
Transfer Station & Recycling 283,656 138,134 145,522 48.70% Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164					
Libraries 423,776 317,832 105,944 75.00% Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 5,455,269 2,914			A Transport Contract Contract		
Highway Department 930,570 482,259 448,311 51.82% 9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School					
9-Town Transit 20,415 20,415 0 100.00% Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					0.5055555
Tree Committee 7,000 7,193 (193) 102.76% Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% R					
Economic Development Comm. 13,100 6,929 6,171 52.89% Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					
Public Restroom Facilities 18,750 9,030 9,720 48.16% Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43%			17 to 10 to	6201487687010	(
Ambulance/EMT Services 23,700 12,601 11,100 53.17% Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15% <					
Technology 231,333 158,837 72,496 68.66% Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					
Notes Payable 1,060,000 1,060,000 0 100.00% Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%	1957 15 39 1		e programa i i i i i i i i i i i i i i i i i i		
Interest 193,878 157,756 36,122 81.37% Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					
Employee Benefits 1,066,015 871,169 194,846 81.72% Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					
Animal Control 10,000 10,000 0 100.00% Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					
Capital & Non-Recurring 557,500 164,783 392,717 29.56% Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					
Total Selectmen's Budget 8,632,452 5,593,748 3,038,704 64.80% EDUCATION 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%	Capital & Non-Recurring				
Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%	Total Selectmen's Budget				
Elementary School 5,455,269 2,914,608 2,540,661 53.43% Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%					
Reg. School Operating 7,700,913 4,492,201 3,208,712 58.33% Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%	EDUCATION				
Reg. Supervisory District. 2,253,163 1,502,375 750,789 66.68% Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%	Elementary School	5,455,269	2,914,608	2,540,661	53.43%
Reg. Bond & Interest 611,780 406,400 205,380 66.43% Total Education 16,021,125 9,315,584 6,705,541 58.15%		7,700,913	4,492,201	3,208,712	58.33%
Total Education 16,021,125 9,315,584 6,705,541 58.15%		2,253,163	1,502,375	750,789	66.68%
				205,380	66.43%
TOTAL ESSEX EXPEND. \$ 24,653,577 \$ 14,909,332 \$ 9,744,245 60.48%	Total Education	16,021,125	9,315,584	6,705,541	58.15%
TOTAL ESSEX EXPEND. \$ 24,653,577 \$ 14,909,332 \$ 9,744,245 60.48%					
	TOTAL ESSEX EXPEND.	\$ 24,653,577	\$ 14,909,332	\$ 9,744,245	60.48%